

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

OBJECTIVES

WELCOME TO THE GLOBAL GRANT APPLICATION

Your application has been assigned the reference number GG1420132 , which you can use for tracking and when communicating with The Rotary Foundation or colleagues.

PLANNED ACTIVITIES

In a few short sentences, tell us your objectives for this global grant.

This global grant project has two distinct and complimentary components that will give selected young Ugandan leaders the training to develop the leadership skills, relationship building skills and conflict resolution skills, along with specific techniques that will be customized for their communities to train more future leaders in Uganda to prevent and mediate conflict and support peace building. Utilizing the non-profit organization Friends Forever's expertise, a proven model of 'Train the Trainer' leadership training based on community reconciliation programs since 1986, and employing the network and resources of Rotarians, this project will train highly selected young leaders from Youth Passionate Organization(YPO),a Ugandan NGO, to be trainers on peace and conflict resolution. Through these two components: 1) A rigorous 24/7 training program, in the U.S., developing leadership/conflict resolution skills that also includes community activities involving non- Rotarians that will support the goals of non-violent peace building and human rights, public presentations, dialogue with local high schools, and a variety of self-exploration and team building activities that focus on training these young leaders so that they can train other selected leaders on preventative measures to avoid conflict. 2) Year long programming, initially focusing in a slum area on the periphery of Kampala(Kasokoso),Uganda, where youth from different tribes and geographic areas of Uganda migrate to avoid conflict and try to find peace. Using the training they will receive,these new trainers can strengthen and replicate the Friends Forever model, enabling them to build relationships in Kasokoso so that more young leaders can be trained in conflict resolution/peace building accomplishing a long term program of conflict resolution.

Who will benefit from this global grant? Provide the estimated number of direct beneficiaries.

The project will directly benefit, initially an estimated 160 young adults, their family and friends, and members affiliated with the Youth Passionate Organization (YPO). Another 100 (difficult to estimate) young adults in the slum area of Kasokoso, that are from regions experiencing tribal/ethnic conflict (including but not limited to: Banyoro,Bakiga,Banyara, Baganda,Bagishu,Basebei,Acholi,Langi,and Basoga tribes). Also benefiting, will be a minimum of 1000 Rotarians and non-Rotarian community members from Maine and New Hampshire involved in the leadership/conflict resolution training along with those associated with Friends Forever. In Uganda, an estimated 10,000 people(mainly young adults) who will interact with the participants of this program, through a continuing year long program and into the future. These interactions will occur upon their return from the United States to Uganda through direct interactions and also through music and dance programming focused on the message of conflict resolution and peace.

Which of the following activities will this global grant fund?

Humanitarian project

Humanitarian Project

Where will your project take place?

Community: The initial phase of the project, involving the intensive leadership/conflict resolution program with Friends Forever will take place in the U.S.- New Hampshire and Maine. The ongoing program in Uganda will be, initially, focused in a slum area on the periphery of Kampala (Kasokoso),Uganda, with outreach throughout Uganda with the music and dance programming including N. Uganda.

City or Village:

Country: United States

When do you anticipate your project will take place?

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

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District Number 7780 (Qualified)

From:2015-01-05 Until: 2016-01-05

Outline your project implementation schedule.

No.	Activity	Duration
1:	1. The selected proven youth workers/leaders, which will become future trainers, their adult leaders, and a representative from the Kajjansi Rotary Club will visit for 3 weeks to New Hampshire and Maine USA. With help from multiple Rotary Clubs and District 7780 Rotarians, they will participate in an intensive leadership and conflict resolution program.	May 2015
2:	1. Taking the skills that the participants will learn, they will return to Uganda and work with the Kajjansi Rotary Club to implement and publicize the program of conflict resolution in the Kasokoso community.	June 2015
3:	1. RC Kajjansi and YPO with consultation and after evaluation of the program to this point by District 7780 and Friends Forever, the participants will continue the program in Uganda. This will include multiple presentations to Rotary Clubs, meetings where their new learned skills will be used to develop and replicate the Friends Forever model. Also, there will be multiple community service projects and music and dance programs focused on the message of conflict resolution and peace. 2. Repeat of 2015 -2016 process the following year.	July 2015 thru year

SUSTAINABILITY

What community needs will your project address and how were these needs identified? Provide any relevant data or survey results

Uganda is a land locked country in east and central Africa with 42 ethnic tribal groups comprising the national population of roughly 35 million people. Each tribal group has internal conflicts with their neighboring counterparts over land claims, political issues, and other deep-rooted historical components. As a result, Uganda has suffered from civil unrest for hundreds of years leading up to the more recent humanitarian crises being tied to Joseph Kony and the Lords Resistance Army (LRA). Between 1987 and 2006, it is estimated that at least 66,000 Ugandan children were abducted, more than 1.9 million people were displaced and tens of thousands of Ugandan civilians killed, leaving little hope for peace and reconciliation among Ugandans- especially the youth. As such, some youth in Uganda, especially those in the conflict areas, have never known peace and are living a life of hopelessness. Because of this, the youth are migrating to the urban areas like the Kasokoso slum on the outskirts of Kampala. They are in dire need for exposure to systematized programs that promote sustainable peace. Currently, most of these youth are illiterate, unskilled, and have little economic opportunity. The levels of unemployment are very high which leads to tension, conflict, and crime. In collaboration with the Youth Passionate Organization, and through research with Children of Peace and Peace Building Data, it has been determined that Uganda, and especially, the urban areas where people are migrating in hope of peace,has the following needs which this grant will address:

1.) Lack of programming for youth to reintegrate into their communities: Even though many of these 66,000 children are now free of the LRA, they suffer from physical injuries, struggle to relate to family (if family members are still alive), are using drugs, are socially ostracized because of their involvement with the LRA, and end up illiterate. There are limited programs available to meet these needs and for those programs that do exist (such as Youth Passionate Organization), the demand outweighs the capacity (primarily manpower and funding).

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

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District Number 7780 (Qualified)

- 2.) Lack of national dialogue: In a study done by Peace Building Data, Ugandan respondents believed that the District Local Governments should provide social services to the community (36% of respondents); unite the people of Uganda (27% of respondents); and educate the youth (27%). In a government that faces economic challenges, a high incidence rate of HIV/AIDS, containing the LRA, and an influx of refugees from surrounding countries like Southern Sudan, Democratic Republic of Congo, Somalia, these desired needs centered on conflict resolution are overshadowed.
- 3.) Lack of exposure to sustainable methods for peace: Many of the youth now living in N.Uganda were beaten, a fifth of them are believed to have killed another human being and roughly ten per cent were forced to murder a family member or friend. As such, these youth are re-entering their communities having never known peace.
- 4.) Gender inequality: In Uganda, despite efforts by government and donor agencies to improve gender equality, many girls are lagging behind on most of the key development indicators. This is partly because girls are often denied education and other opportunities available to boys. In addition, girls are often forced into early marriages which finds them dependent on men. As a result, the role that these young girls and women could be playing in conflict resolution is dramatically hindered.

Detail how your project will address these community needs.

It is important to note that this project will not advocate any predetermined solutions for resolving conflicts. Rather, the project will provide education and leadership development in the U.S. and in Uganda so that participants have the resources to create their own methods of establishing peace and unity in their communities.

The overarching goals of the proposed project are to : 1.) Bring proven young adult youth workers/leaders from different tribal regions of Uganda to the U.S., on neutral ground and away from the influences of their home culture and tribal differences to begin the process of peace and reconciliation. It will also provide them with an intense program, based on the Friends Forever model, which will enable these trainers to replicate this program back in Uganda with continuing support from Friends Forever and the Kajjansi Rotary Club ; 2.) Build trust among these young adult trainers, so that when the experience is complete, an openness to other cultures is established and therefore, continues when they return home to share with their families, friends, and tribes, along with the youth in the Kasokoso slum, the revelation of discovered commonalities that can lead to peace and hope; 3.) Utilize music, dance, and drama as an approach to build relationships and publicize the message of peace, conflict resolution, and hope in Uganda; 5) Have a Rotarian from the Kajjansi Uganda RC present in the U.S., with the participants, to observe the leadership and conflict resolution training so there is a smooth transition with the continuing program when the participants return to Uganda; and 4.) Allow Americans (by way of introductions to Uganda participants) to play a supportive role in peacemaking.

The project will be lead by Rotarian representatives from District 7780, RC of Kajjansi, and Friends Forever's Executive Director, Steve Martineau and the experienced staff of Friends Forever. Program participants will be selected in conjunction with Rotarians of RC Kajjansi and Moses Sekamanya, head of the Youth Passionate Organization in Uganda. YPO's vision is to create a harmonious environment for youth to live together irrespective of ethnicity, skin color, cultural values, norms or beliefs.

After candidates are selected and following an initial orientation phase in Uganda, the Friends Forever 'Life Raft' program will take place and be taught in New Hampshire and Maine in May/June 2015. The primary vehicle Friends Forever has for accomplishing its mission is their tried and true 'Life Raft' program, where the entire group of 8 diverse participants from Uganda will live, volunteer, and participate in training 24/7. The participants will be accompanied at all times by 4 senior staff from YPO and 1 Kajjansi Rotarian, as well as training facilitators of Friends Forever. During this stay, the team will be visiting multicultural venues, participating in community service projects, visiting local schools and Interact Clubs dialoguing with their American peers about life in Uganda, and presenting before Rotary clubs. The training elements within this phase of the program include team challenges and trust building through:

- leadership and conflict resolution workshops
- ropes courses
- community service projects
- artistic/theatrical expression
- public presentations to business and political leaders
- diversity discussions with local leaders
- multicultural and multi-faith experiences
- teaching customized exercises and techniques for the situations they will encounter in their communities to be able to mediate conflict resolution

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

The neutral and foreign environment provides opportunity upon which the Ugandan team will experience life without religious, cultural, ethnic or tribal divides. Given that it is difficult to envision peace if one has never experienced it, becoming a part of a neutral community is an essential factor in the learning experience for the participants. In turn, these communities benefit through exposure to an international and non-political peace effort that brings a global perspective to local schools, religious groups, and community organizations.

The second phase begins when the team returns home. The emphasis transitions to incorporating the new skills learned as trainers to carry the ideals of the Friends Forever program and begin to develop a program of peace and conflict resolution in Uganda. Elements used to perpetuate relationships created in phase one include:

- exploration of cultural identity
- comparisons of school-taught national histories
- incorporation of family and peers to enlarge the circle of people involved with the process, the trainers will learn, in peace and conflict resolution. These ten young adult leaders will be peer mentors and facilitators for groups of youth in Uganda and particularly the Kasokoso slum that are working towards reconciliation. These 'trainers' will also be well versed in the role of Rotary Clubs in Uganda, in the U.S., and Rotary International in promoting these goals and building partnerships for the programs sustainability through:
 - technology initiatives
 - developing and implementing local and global service projects at home that bring the community together (ie. Interact Club, peace and reconciliation clubs, organized debates, mediation, theater)
 - presenting at universities, Rotary Clubs, Rotaract/Interact Clubs, and Rotary functions
 - relationship and trust building in the Kasokoso area so more and more individuals will be involved

These elements help the team apply their trust in one another to making progress within the local conflict as well as working together to train other youth leaders through the Friends Forever model. Having become a trusting group in the United States, they face the issues at home with a new view of the 'other'. They apply their diversity training to their own tribes and work to increase their comfort level across the cultural divide. Meetings, recreational activities, music, dance, and drama performances, will be held in a variety of districts throughout Uganda with the initial focus in the Kasokoso slum, to help in recruiting other young leaders to participate in future conflict resolution leadership training. As a result, some areas of the region formerly considered 'off limits' to one side will begin to feel safer.

How were members of the local community involved in planning the project? Does your project align with any current or ongoing local initiatives?

The local community was involved in the planning through the Rotarians from the Kajjansi Uganda RC. Through multiple meetings between Kajjansi Rotarians and the leadership of YPO, an understanding of the organizations' objectives, current and future plans, and sustainability for this project were agreed upon. The Kajjansi RC, in the planning and investigative phase of this grant, have hosted the leadership of the partnering organization in the U.S., Friends Forever, along with the DG of District 7780 Carolyn Johnson. Further planning by the local community occurred through a cultural exchange team from District 7780 traveling and being hosted by Kajjansi RC. Through multiple meetings and events with the possible participants in this program from YPO, the cultural exchange team laid a strong foundation for the grant's success. Rotarians from the Maine and New Hampshire communities, in District 7780, have met regularly with the Friends Forever staff in order to plan and implement the part of the project in the U.S.

Describe any training, community outreach, or educational programs, if applicable, and who will conduct them. How will recipients be selected?

Friends Forever will collaborate with the staff from YPO and the Kajjansi Rotary Club, to give them techniques and resources necessary to select the future participants for this program, and to create programming that is sensitive to the political, social, and economic, landscape of this area. Possible participants will be interviewed by Rotarians, Friends Forever staff, and YPO staff. These key stake holders will select the participants most compatible for this program with an emphasis on leaders who are war victims, orphans, HIV affected, and those who are most impacted by poverty but who are best able to translate what they learn and their experiences into the work they will do as trainers when they return home. The essential characteristics that will be looked for in the participants will be:

- English fluency
- Enthusiasm for peace and conflict resolution

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

- Tutoring experience
- Team-building experience

Friends Forever will conduct and train the participants in the leadership and conflict resolution educational 'life raft' model which has proven successful with youth from N.Ireland and Israel since 1986. The community outreach in the U.S. will involve a collaboration between Rotarians and Friends Forever staff and supporters to provide housing, public presentations, school visits, and community service opportunities.

Areas of Focus

Peace and conflict prevention/resolution

Which goals will your activity support?

Training leaders, including potential youth leaders, to prevent and mediate conflict; Supporting peace-building in communities and regions affected by conflict

How will you meet these goals?

This project will meet these goals by offering tried-and-true leadership/conflict resolution training, through the Friends Forever 'life raft' program in New Hampshire and Maine, to 10 Ugandan young adult leaders, 4 YPO senior staff leaders, and 1 Kajjansi Rotarian, in 2015. Taking their new learned skills to Uganda, they will oversee eight meetings between the participants and community members supporting peace and conflict resolution to develop a sustainable Friends Forever-like program in Uganda. In the U.S., the participants will have a minimum of 10 participant-led presentations to New Hampshire and Maine communities. They will also engage community members in education and dialogue relative to Ugandan conflict.

How will you measure your impact?

No.	Measure	Measurement Method	Measurement Schedule	Target
1:	Number of groups and organizations participating in peace-building efforts	Direct observation	Every month	1-19
2:	Number of individuals trained	Grant records and reports	Every month	20-49

Who will be responsible for collecting information for monitoring and evaluation?

Friends Forever's Program Director, Samantha Rush, in collaboration with Moses Sekamanya at YPO in Uganda, RC Kajjansi, and lead Rotarian- Robert Herold will be responsible for monitoring and evaluating this project. The collected information will be shared with the lead Rotarian from RC Kajjansi, Rtn Byanyima Kulibanza.

Participants

Primary Contacts

Name	Club	Role	Sponsored by	Serving as
Robert Herold	Portsmouth	(Primary Contact)	Club	International
Byanyima Kulibanza	Kajjansi	(Primary Contact)	Club	Host

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

Committee Members

#	Name	Club	Role
1	Geoffrey Taremwa	Kajjansi	(Secondary Host Contact)
2	Charles Magala	Kajjansi	(Secondary Host Contact)

#	Name	Club	Role
1	Neal Ouellett	Portsmouth	(Secondary International Contact)
2	William Powers	Portsmouth	(Secondary International Contact)

No Rotarian who has a vested interest in the activity (e.g., an employee or board member of a cooperating organization, owner of a store where project goods will be purchased, trustee of a university that a scholar plans to attend) may serve on the grant committee. If any potential conflict of interest exists, disclose it here.

Cooperating Organization

No.	Name	Website	Street address or P.O. box	City	Country
1	Youth Passionate Organization	www.ypouganda.org	P.O. Box 30117, Clock Tower, 000256	Kampala	Uganda

Describe your process for selecting this organization. What resources or expertise will this organization contribute?

Youth Passionate Organization was founded in 2006 with the mission to promote peace, harmony, and leadership opportunities to youth in conflict in Uganda. YPO has outlined a comprehensive 5 year strategic plan that includes partnerships with other organizations to maximize synergy with programming and to scale up delivery of services. YPO has demonstrated evidence based programming and financial accountability. With the groundwork YPO has done with the youth in the Kampala area, through their expertise in music and dance and a concentration with conflict resolution, this was a natural fit for this grant.

VOLUNTEER TRAVELER(S)

No.	Name	Email
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Identify the responsibilities of the volunteer traveler(s) and the specific tasks that each individual will complete.

The responsibilities of the volunteer traveler are: 1) To make sure the participants are engaged and participating in the program 2) To be an adult leader and counselor to help the team in their transition into a different culture 3) To be with the team to learn how this program develops the trainers to become facilitators of the proven Friends Forever program in leadership/conflict resolution, so when they return to Uganda they can help with the continuing year long program.

PARTNERS

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

List any additional partners who will participate and identify their responsibilities. This may include Rotary clubs, Rotaract clubs, Rotary Community Corps, or individuals.

Rotary Clubs, Interact Clubs in District 7780 & 9211 will participate in the implementation of this project.

ROTARIAN PARTICIPATION

Describe the role of the host Rotarians in this activity and list their specific responsibilities.

The role of the Rotarians from Uganda will be to provide support and oversight to the Youth Passionate Organization. To that end and in order to maintain its position as a certified partner for years to come, this project will rely on Rotarians from Uganda to:

- 1) Mentor the participants before and after they come to the U.S. (English, public speaking, teamwork)
- 2) Offer expertise and guidance to the staff and Board of Directors at the Youth Passionate Organization to develop a website and promotional methods, build models for program replication in additional communities, and assist with program structure and volunteering.
- 3) Assist with recruitment of participants for the program in subsequent years.
- 4) Assist with transportation initiatives for performances and group meetings
- 5) Oversee the involvement of participants in Rotary volunteer projects upon returning home from U.S.

Describe the role of the international Rotarians in this activity and list their specific responsibilities.

International Rotarians will coordinate activities for the team while in the U.S. They will also provide some meals, social work support, logistical support, some accommodations, and transportation assistance. They will oversee the entire program in the U.S. and work closely with our vendor, Friends Forever. They will have the same responsibilities Rotarians maintain with Friends Forever when the participants from Ireland and Israel go through the program.

SUSTAINABILITY

Describe the role that members of the local community will play in implementing your project. What incentives (e.g., compensation, awards, certification, promotion) will you provide to encourage local participation?

This project will require the team to speak and perform at a number of venues. Local community members will help to organize and facilitate these presentations. Video documentation will be built into the project to assist in promotion and replication. Performances in local venues in combination with local performers will be promoted by Rotarians and Friends Forever staff and supporters. Rotarians will be involved in hosting the team at their homes, clubs, businesses, as well as joint participation in local service opportunities. After returning to Uganda, Rotarians will be responsible for overseeing and helping the Youth Passionate Organization with the implementation of the continuing year long program.

Identify any individuals in the local community who will be responsible for monitoring outcomes and ensuring continuity of services. How will you support these individuals to help them take on this leadership role?

The following individuals will monitor the outcomes and ensure the continuity of services:

- 1)Kajjansi Rotary Club
- 2) Director Moses Sekamanya of Youth Passionate Organization in Kampala, Uganda
- 3) Program Director, Samantha Rush of Friends Forever Inc.
- 4)Executive Director, Stephen Martineau of Friends Forever Inc.
- 5)Robert Herold, Primary International Host, Portsmouth N.H. Rotary Club

We will support these individuals with monthly conversations and guidance as needed.

BUDGET

Select the local currency for your budget and enter the current rate of exchange to 1 U.S. dollar. Obtain the current RI exchange rate from Rotary's website. If your country is not on the official RI exchange rates list, visit the Oanda or Bloomberg website to obtain the current rate.

Detail your proposed expenses by adding items to the budget. Note that the total budget must be equal to the total financing of your activity.

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

Local currency: USD Exchange rate to 1 USD: 1

No.	Description	Supplier	Category	Local cost (USD)	Cost in USD	
1:	Travel	Rotary Intl Travel	Travel	20400	20400	
2:	Training contract with Friends Forever	Friends Forever	Training	8450	8450	
3:	Housing (3 weeks)	Rotarians and Friends Forever	Accommodations	1000	1000	
4:	Food	Local vendors	Operations	3000	3000	
5:	Van (local transportation)	Merchants	Operations	3000	3000	
6:	Fuel, tolls	Local vendors	Operations	1500	1500	
7:	Ropes course	University of New Hampshire	Training	600	600	
8:	Activities(cultural, historical)	Rotarians	Training	4500	4500	
9:	Travel, training and implementation cost of program in Uganda	local vendors	Project management	2800	2800	
				Total budget:	45250	45250

SUSTAINABILITY

Describe the process for selecting these budget items. Do you plan to purchase any items from local vendors? Have you performed a competitive bidding process to select vendors? Do these budget items align with the local culture and technology standards?

The budget items are all developed based off of Friends Forever's longstanding programs with youth from N. Ireland and Israel. All programming is centered on local meals, and attractions and excursions so a bidding process to select vendors is not applicable to this project.

How will the beneficiaries maintain these items? If applicable, confirm that spare or replacement parts are readily available and that the beneficiaries possess the skills to operate equipment.

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

Status - Submitted

District Number 7780 (Qualified)

Not applicable

Who will own the items purchased with grant funds at the end of the project, including equipment, assets, and materials? Note that items cannot be owned by a Rotary club or Rotarian.

Not applicable

FINANCING

The Rotary Foundation funds global grants from the World Fund, and awards range from US\$15,000 to US\$200,000. The Foundation matches cash contributions at 50 percent and District Designated Fund (DDF) contributions at 100 percent. The Foundation will also match non-Rotarian contributions toward a grant, provided they do not come from a cooperating organization or a beneficiary.

To determine the World Fund match for your global grant, list all sources of funding, specifying contributions from cash, DDF, and other sources. Note that the total financing must be equal to the total budget of your activity.

After you have added all funding sources and the requested World Fund match, click "Save" to save your grant financing.

#	Funding Method	Organization	Amount (USD)
1	District Designated Fund (DDF)	7780	15000
2	District Designated Fund (DDF)	6490	500
3	Cash from club	Portsmouth	5000
4	Cash from club	Freeport	500
5	Cash from club	Bath Sunrise	1000
6	Cash from club	Brunswick Coastal	1000
7	Cash from club	Sanford-Springvale	1000
8	Cash from club	Portland	1000

DDF contributions:	15500
Cash contributions:	9500
Other contributions:	0
Endowed/Term gift contributions:	0
World Fund match (maximum):	20250
World Fund match (requested):	20250
Total financing:	45250
Total budget:	45250

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

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District Number 7780 (Qualified)

SUSTAINABILITY

Have you identified a local funding source to ensure long-term project outcomes? Will you introduce practices to help generate income for ongoing project funding?

Friends Forever is building this project in as one of its annual programs. Therefore, as with all their expansion initiatives, they will rely on a combination of Rotary clubs, individuals,corporations, foundations, and special fundraising events to secure the 34,000 dollars annual costs.

Authorization

Application Authorization

By submitting this global grant application, we agree to the following:

1. All information contained in this application is, to the best of our knowledge, true and accurate, and we intend to implement the activities as presented in this application.
2. The club/district agrees to undertake these activities as a club/district.
3. We will ensure all cash contributions (as detailed in the grant financing) will be forwarded to The Rotary Foundation (TRF) or sent directly to the global grant bank account after Trustee approval of the grant.
4. Rotary International (RI) and TRF may use information contained in this application to promote the activities by various means such as The Rotarian, the RI international convention, RVM: The Rotarian Video Magazine, etc.
5. We agree to share information on best practices when asked, and TRF may provide our contact information to other Rotarians who may wish advice on implementing similar activities.
6. To the best of our knowledge and belief, except as disclosed herewith, neither we nor any person with whom we have or had a personal or business relationship are engaged, or intend to engage, in benefiting from TRF grant funds or have any interest that may represent a potential competing or conflicting interest. A conflict of interest is defined as a situation in which a Rotarian, in relationship to an outside organization, is in a position to influence the spending of TRF grant funds, or influence decisions in ways that could lead directly or indirectly to financial gain for the Rotarian, a business colleague, or his or her family, or give improper advantage to others to the detriment of TRF.

Primary Contact Authorizations

Role	Name	Authorization Status	Authorization Date
Primary Contact	Robert Herold	Authorized	29/10/2014
Primary Contact	Byanyima Kulibanza	Authorized	30/10/2014

DRFC Authorizations

Role	Name	Authorization Status	Authorization Date
District Rotary Foundation Chair (DRFC)	Stephen Mwanje	Authorized	18/06/2014

Global Grant Record - GG1420132

Grant Title - 'Conflict Resolution& Life Skills Training: A local and global community based approach to realize the potential young leaders have for transforming their lives, their society, and their world'

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District Rotary Foundation Chair (DRFC)	Peter DuplicateJohnson	Authorized	07/05/2014
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DDF Authorizations