

ROTARY CROSSROADS

8 July | Volume 63 Issue 2



IPDG Dr. Shahul Hameed
THE DISTRICT GOVERNOR'S LEGACY



ROTARY CROSSROADS

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UP CLOSE & PERSONAL

Record Membership Growth, Historic TRF Giving, New Clubs Chartered: Inspiring Leadership from IPDG Dr. Shahul Hameed

By Rtn Anson Dichaves



From the dentist's chair to District Governor's chair, three decades of Rotary service have taught our featured leader one enduring lesson: together, we always achieve more than we imagine. In this candid Q&A, discover the friendships, the Eye Projects that restored sight across two nations, and the quiet family moments that fuel a life dedicated to giving back.

How was your District Governor journey?

It was one of the greatest honours of my life. It was a year filled with friendships, service, challenges and many unforgettable moments. Visiting every Club across Singapore, Brunei and parts of Malaysia reminded me that while every Club is different, we are all united by the same desire to do good. I leave the year with a heart full of gratitude.

What work do you want people to remember you for as District Governor?

I hope people will remember that we built a stronger, more united District. We achieved record growth in membership, chartered new Rotary Clubs, reached historic levels of giving to The Rotary Foundation, and strengthened our culture of collaboration. More importantly, I hope I will be remembered for encouraging Rotarians to believe that together, we can always achieve more than we imagine.

What was your preparation in your journey to District Governor?

The preparation started long before I became Governor. Over more than three decades in Rotary, I served in many Club and District roles, particularly in The Rotary Foundation, Grants, Membership and Leadership. Every role taught me something new. I also spent a great deal of time listening to past leaders and learning from Rotarians around the world.

What are some projects you are very proud of in Rotary?

The Eye Projects in India and Indonesia, which restore sight to those living with preventable blindness, will always be very close to my heart. I am also proud of our Help the Children programme, supporting underprivileged children in Indonesia, and the many Global Grants that have improved lives across the world. Equally meaningful was helping District 3310 achieve record support for The Rotary Foundation, ensuring that our impact continues for generations to come.



How many years have you been in Rotary? Who brought you into Rotary? Why did you join then?

I joined the Rotary Club of Singapore in 1995 and have been a proud Rotarian for over 31 years. I was introduced to Rotary by Past President Dr. Oliver Hennedige, who believed I would enjoy serving the community. I joined because I wanted to give back, but I stayed because of the friendships, the fellowship and the opportunity to make a lasting difference.

Who are you at work? What are you most proud of at work?

I am a dentist in private practice and also serve as an Adjunct Senior Lecturer at the National University of Singapore. Beyond clinical dentistry, I have had the privilege of serving the profession through leadership roles, including the Singapore Dental Council. What gives me the greatest satisfaction is helping patients regain their confidence, mentoring the next generation of dentists and playing a part in setting professional and ethical standards for my profession.

Can you introduce us to your family?

My greatest blessing is my family. My wife, Michelle, has been my strongest supporter throughout my Rotary journey, and our son, Mirza, who will turn 21 this year, has grown up alongside Rotary and shares our passion for service. Their love, patience and encouragement have made everything I have achieved possible.

How do you recharge yourself?

I enjoy spending quiet time with my family, travelling, reading and reflecting. I also find that service itself is energising. Seeing lives changed through Rotary reminds me why we do what we do.



What is something we don't know about you?

Many people know me as a District Governor or dentist, but few know that I enjoy writing in general and of late, writing speeches. I believe words have the power to inspire action, and I spend many hours carefully crafting speeches that I hope people will remember long after the event is over.

What is your closing message to readers?

Rotary has given me far more than I could ever give back. If there is one message I would leave, it is this: never underestimate the difference one Rotarian can make. Every act of kindness matters. Every contribution matters. Every member matters. Together, let us continue to serve with humility, lead with compassion, and leave our world better than we found it.



SPECIAL FEATURE

D3310 District Governor's Handover Ceremony 30 June 2026

By Anson Dichaves



A symbolic District Governor Handover Ceremony was held during the Rotary Club of Changi 38th Anniversary and 39th Installation on 30 June 2026 at the Pekin Restaurant in Johor, Malaysia. Rotary Club of Singapore was represented by PDG Dr. Yap Lip Kee, PP Stan Low, PP Mark, President Rajkumar, and Rtn Ong Ting Yong.

Outgoing District Governor Dr. Shahul Hameed in his final speech as DG promised that he would continue to walk with us even though he will no longer be governor, and Incoming District Governor Dolly Yeap pledged to be an active and responsive governor.

The evening ended with a vote of thanks to outgoing DG Dr. Shahul Hameed by Past Rotary International Director Chew Ghim Bok. Thank you Rotary Club of Changi for being a generous and thoughtful host.



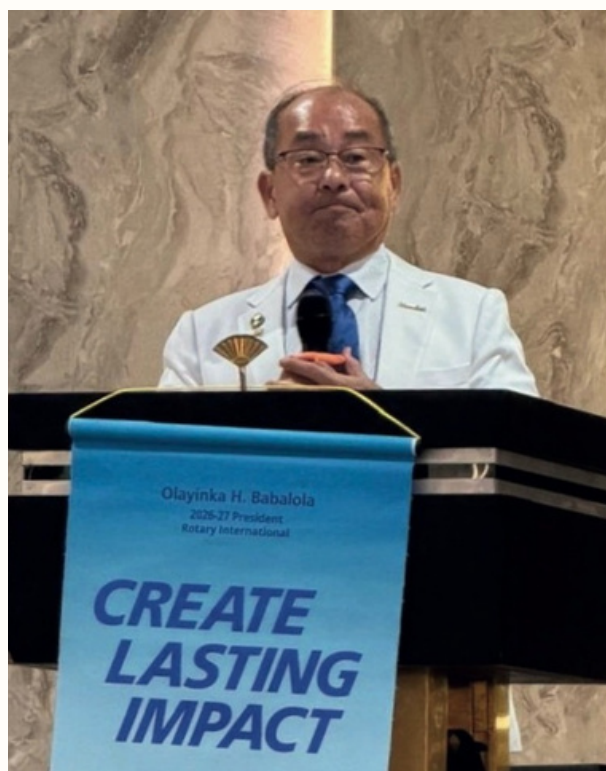
DG Dr. Shahul Hameed Farewell Speech



Handover of District Governor Medallion to DG Dolly Yeap



Awarding of Past District Governor Medallion to DG Dr. Shahul Hameed



Vote of Thanks to Outgoing DG Dr. Shahul Hameed by Past RI Director Chew Ghim Bok



Rotary Club of Singapore represented at the ceremony



Fellowship along the way

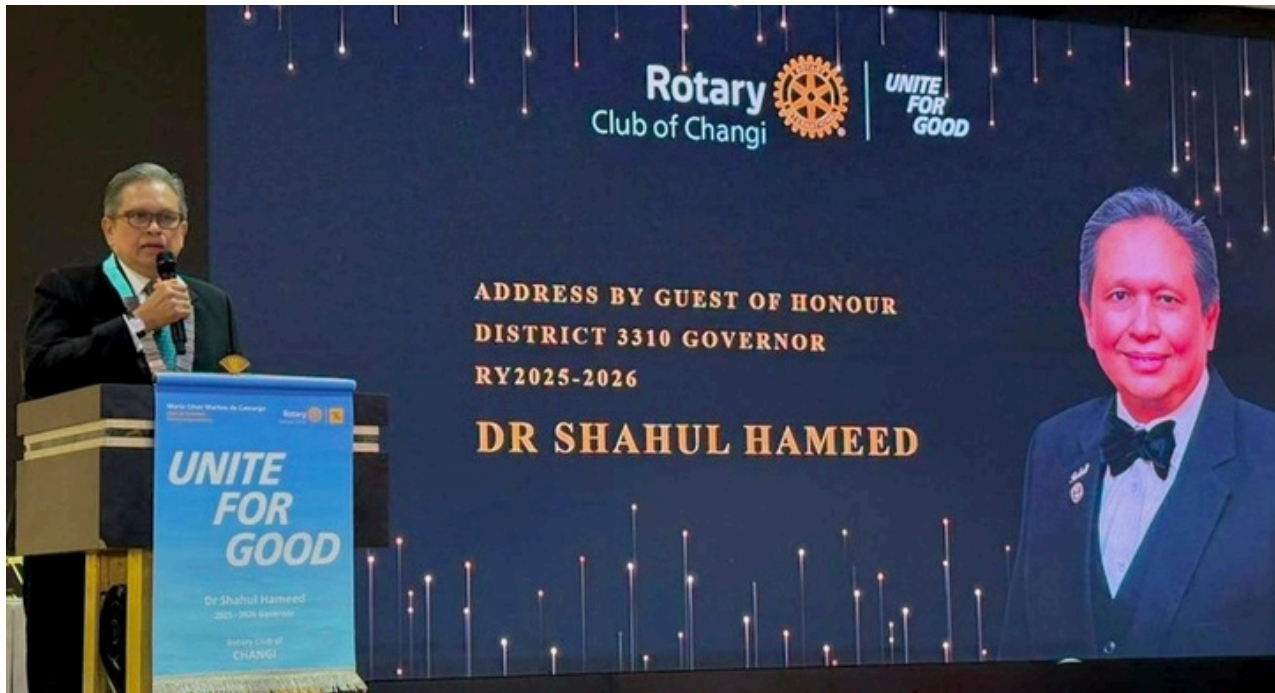


President Rajkumar with the new DG Dolly Yeap

DG DR. SHAHUL HAMEED'S FAREWELL ADDRESS SUMMARY

Leading with Gratitude: A District Governor's Farewell

By Rtn Anson Dichaves



On the night of 30 June 2026, at the changeover dinner marking the end of the Rotary year, the outgoing District Governor of District 3310 delivered a farewell address that was less a report card than a love letter to the district. "I do not want to turn gratitude into a report," the Governor told Rotarians gathered for the occasion. "The true story of this Rotary year is not only found in figures, targets, and records. It is found in the people we welcome, the lives we touch, the clubs we strengthen, and the hope we carry forward together."

A Year Defined by People, Not Just Numbers

The Governor opened by thanking the people who make Rotary run: Club Presidents who gave their time and energy; Assistant Governors who guided clubs quietly from the sidelines; district officers, committee chairs, and past leaders who worked "with patience, dedication, and grace"; and the everyday members who show up, welcome guests, and serve "often away from the spotlight, often without recognition, but always with the heart."

Two Blessings: Membership and Giving

Despite steering away from a numbers-driven recap, the Governor singled out two achievements worth celebrating. The first was membership growth: a combined 14% increase across Rotary and Rotaract, with Rotaract membership up 35% and Rotary membership up 11%. "Membership is the heartbeat of Rotary," the Governor said. "Every new member is not just another name on the list; every new member is a friend in our Rotary family. Let membership growth never be merely about size, my friends. Let it be about spirit."

The second was giving to the Rotary Foundation. District 3310's total contributions for the year exceeded US\$2.8 million: a figure the Governor described as an act of faith as much as generosity. "Generosity is not only an act of giving," the Governor reflected. "It is an act of faith — faith that our service can reach further, last longer, and change more lives."

A Call to Believe

The heart of the address was a challenge to Rotarians to carry the district's momentum forward, independent of any single leader or term.

"Believe not in one District Governor, one office, or one year," the Governor urged. "Believe in yourselves. Believe in your clubs. Believe in the quiet strength of fellowship. Believe in the power of giving to change lives. Believe that one Rotarian, joined by another and another and another, can still move the world."

This theme of collective resilience ran through the speech, with the Governor recalling that when the year brought challenges, "we did not walk away. We stood together. That, to me, is the beauty of Rotary."

A Family's Quiet Sacrifice

The Governor also paused to thank his family — wife Michelle and son Mirza — for the long days, late nights, and personal challenges that came with a year of service. "Behind every journey of service, there is a family that gives support," the Governor said. "And tonight, I thank mine with all my heart."

Passing the Chain

Closing the address, the Governor formally welcomed the incoming leadership, handing over the chain of office to District Governor-elect Dolly with what was described as "confidence, trust, and great optimism for the year ahead."

Rotarians were asked to extend to their new District Governor the same support and commitment shown over the past year. "For leadership may change, friends," the Governor said, "but our purpose remains the same."

"Let us continue to engage Rotary. Let us continue to change lives. Let us continue to create impact. And let us all continue to unite for good."

With that final call to action, District 3310 closed one chapter of service and opened another — carried forward — as the Governor put it, by the belief that Rotary's strength has never rested on any one person, but on everyone who shows up.

2ND WEEKLY MEETING

Building the Infrastructure for Giving: Rethinking Philanthropy, Partnerships & Ecosystem By Martin Tan 8 July 2026

By Anson Dichaves



The Rotary Club of Singapore had the privilege of hosting Martin Tan, CEO of Majurity Trust, at our first weekly meeting this Rotary year on 8th July. Martin spoke to our members and guests on building the infrastructure for giving, covering philanthropy, partnerships, and ecosystems.

Some of the key takeaways:

1. Singapore's philanthropy ecosystem is thriving. Family offices here have grown from roughly 400-500 before 2020 to close to 2,400 today. As Martin reminded us, the challenge ahead is not attracting capital — it is mobilising it for good.
2. Majurity Trust is bringing a "venture" mindset to giving, journeying with charities through their growth stages and unlocking different types of support as they hit key milestones, rather than funding in one-off grants.
3. We loved hearing about their "Boring Fund" — support for the unglamorous essentials like bookkeeping and corporate admin that most donors overlook, but that charities need in order to grow and sustain their work.
4. Martin shared 10 convictions that guide Majurity Trust's work, several of which resonate deeply with our own Rotary values:
 - a. A bias toward action over talk
 - b. Seeing beneficiaries as people of potential, not problems to solve
 - c. Being relational, not transactional — every charity that is turned down still receives a personal explanation
 - d. Rebalancing the power dynamic between funders and grantees, so it becomes a true partnership
 - e. Recognising that the process of the work is often as much the impact as the outcome
 - f. Right-sizing expectations, so charities are not burdened with reporting demands beyond the size of their grant

A memorable example: their dementia-focused fund, "Silver is Gold," pivoted after a year on the ground when they discovered the greater unmet need was among caregivers, not patients.

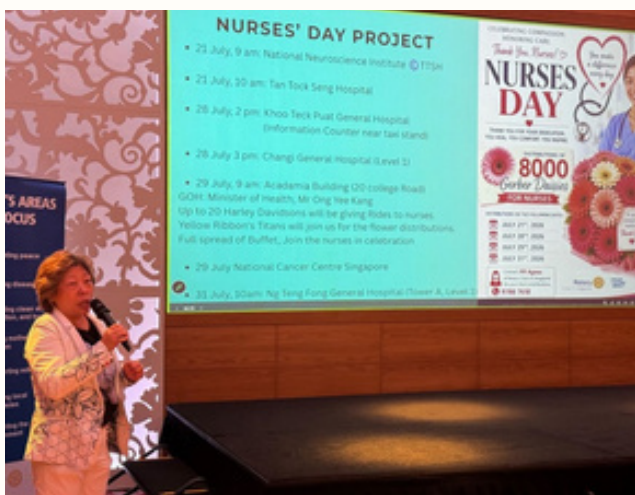
Thank you, Martin Tan and Majurity Trust, for joining us and sharing with such passion, expertise, and humility.



Welcome of Guests by Rtn Anson Dichaves



Rotary Toast to Rotary Club of Poona Downtown & Rotary International by Rtn Ranganathan Somanathan



Nurse Day Project by Rtn Agnes Kwek



Help The Children by Rtn Deepu Joseph



Talk by Martin Tan



Q&A



Vote of Thanks by PP Stanley Low



Token of Appreciation



Closing Quotation by President Rajkumar



Sunshine Box is back!





MAJOR PROJECT UPDATE

RCS Connects Seniors: Our First "Get to Know You" Gathering with 23 Rotary Grandparents at Lengkok Bahru 2 July 2026

By Anson Dichaves



On 2 July, the Rotary Club of Singapore, together with Cheng Hong Welfare, welcomed 23 dedicated resident volunteers and seniors living alone to our very first "Get to Know You" gathering at a Peranakan restaurant in Lengkok Bahru.

Our grandparents (beneficiaries) arrived early with smiles and excitement. Over breakfast, they got to know one another, learned more about the programme, and shared their hopes for the months ahead. Many fondly recalled the joy of neighbourhood under the block parties, movie nights, and the strong kampung spirit they once enjoyed.

One of the most heartwarming moments was witnessing genuine neighbourliness in action. Resident volunteers naturally stepped forward to assist wheelchair-bound seniors, while everyone looked out for one another with kindness and care. Over the next 12 months and beyond, our volunteers and grandparents will journey together, creating meaningful friendships, cherished memories, and a stronger sense of belonging.

TikTok personality and ex-Mediacorp artiste Bruce Matthieu joined our gathering. He will be part of our senior journey. He was an instant superstar with the grandparents, thanks to his amazing Hokkien dialect.

As President Rajkumar shared:

"We call our beneficiaries our Grandparents because they deserve all the love, respect, and care. They are an important part of our bigger family in Singapore." Rotary Connects Seniors is the Rotary Club of Singapore's flagship major project for Rotary Year 2026–2027. Our mission is simple yet powerful: to bring seniors living alone out of isolation and reconnect them with their community.



Media personality Bruce Matthieu volunteering for the event

PEOPLE OF ACTION: LAST WEEK'S HIGHLIGHTS

First CSC Meeting 2 July 2026

By Rekha Nair



CSC Begins New Year with Purpose

At its first meeting of the Rotary year on 2 July 2026, the Community Service Committee (CSC) set the tone for the months ahead by asking not just what projects to run, but why they matter.

A Motto with Meaning

The chosen motto, "Purpose in Service. Permanence in Impact," reflects a deliberate shift: CSC wants every initiative to be compassionate and lasting. Projects are designed to be repeatable and sustainable, so beneficiaries experience continuity.

Addressing Gaps in Inclusion

A review of past efforts showed seniors are well supported, this year largely through the club's Major Project. But women and migrant workers remain underserved. By directing energy toward these groups, CSC is ensuring Rotary's reach extends to those who often fall through the cracks.

Funding for Predictable Impact

This year, CSC is introducing a Service Contribution model instead of hosting fees. Upfront commitments mean the committee can plan confidently, avoid delays, and dedicate every dollar to service rather than administration.

Engaging Members More Deeply

The committee is determined to understand how members prefer to contribute—whether through time, talent, treasure, or ties—and then match them to projects accordingly. The goal is deeper, more personal engagement, moving away from mass messaging toward one-on-one outreach.

Empowerment and Belonging

The proposed Women's Empowerment Programme is designed to help women rebuild confidence, gain practical skills, and become informal "Rotary ambassadors" in their communities. Reviving sports tournaments for migrant workers is about more than recreation — it's about dignity, belonging, and social connection.

Strength Through Collaboration

From eye-screening camps to block parties, CSC is aligning closely with the club's Major Project. By working together across committees and with partner agencies, Rotary can deliver holistic support — health, food security, and social connection — rather than fragmented assistance.

CSC's plans this year are driven by a single question: **how can service be made more purposeful and more permanent?** The committee's answer is to focus on underserved groups, secure funding upfront, engage members meaningfully, and design projects that build trust and continuity.



PEOPLE OF ACTION: LAST WEEK'S HIGHLIGHTS

Rotary Club of Kuching Central Installation 3 to 5 July 2026

By President Rajkumar



It was an honour to represent the Rotary Club of Singapore at the 41st Installation of President Charley Pan Ling Feng of the Rotary Club of Kuching Central — one of our longest and dearest fellowship partners.

Visiting RCKC has always felt like returning to family. From the moment they pick us up at the airport until the moment they send us off, their hospitality is unwavering and heartfelt.

This year's installation was especially meaningful, marked by rich fellowship, the signing of Sister Club Agreements with Rotary Club of Queenstown and Rotary Club of Taipei Golden Eagle, and shared moments with Rotarians from Malaysia, Singapore, and Taiwan.

The weekend's activities — welcome dinners, fellowship gatherings, and the End Polio Walk — reflected the spirit of the new Rotary theme, Together, We Create Lasting Impact, and strengthened the international friendships that continue to define our Rotary journey.



Airport Meet & Greet



Welcome Lunch



RC Kuching Central New Board of Directors



Installation Event



Installation Event



End Polio Now walk on Sunday

PEOPLE OF ACTION: LAST WEEK'S HIGHLIGHTS

ICS & RACSC Annual Planning Workshop

5 July 2026

By Rtn Suzanne Ng



A Meaningful Afternoon of Sharing Best Practices and the Way Forward

Rotarians from the Rotary Club of Singapore recently spent a meaningful afternoon guiding the incoming Presidents and management teams of the Interact Club of Sembawang and the Rotaract Club of Singapore City — sharing best practices and mapping out the way forward for the 2026–2027 term.

As they prepare their plans for the year ahead, these young leaders are gearing up to drive more than 19 impactful community and public health initiatives, spanning three key focus areas: 5 for children and youth, 7 for the elderly, and 3 for migrant health, among others.

To help set them up for success, our Rotarians led invaluable practical workshops:

- **Ronald Wong** shared essential guidance on financial management and proper accounting.
- **Irene Chong** provided insights on securing funding and grants to back their projects.
- **Anson Dichaves** shared strategies on brand standards and leveraging AI for digital marketing.

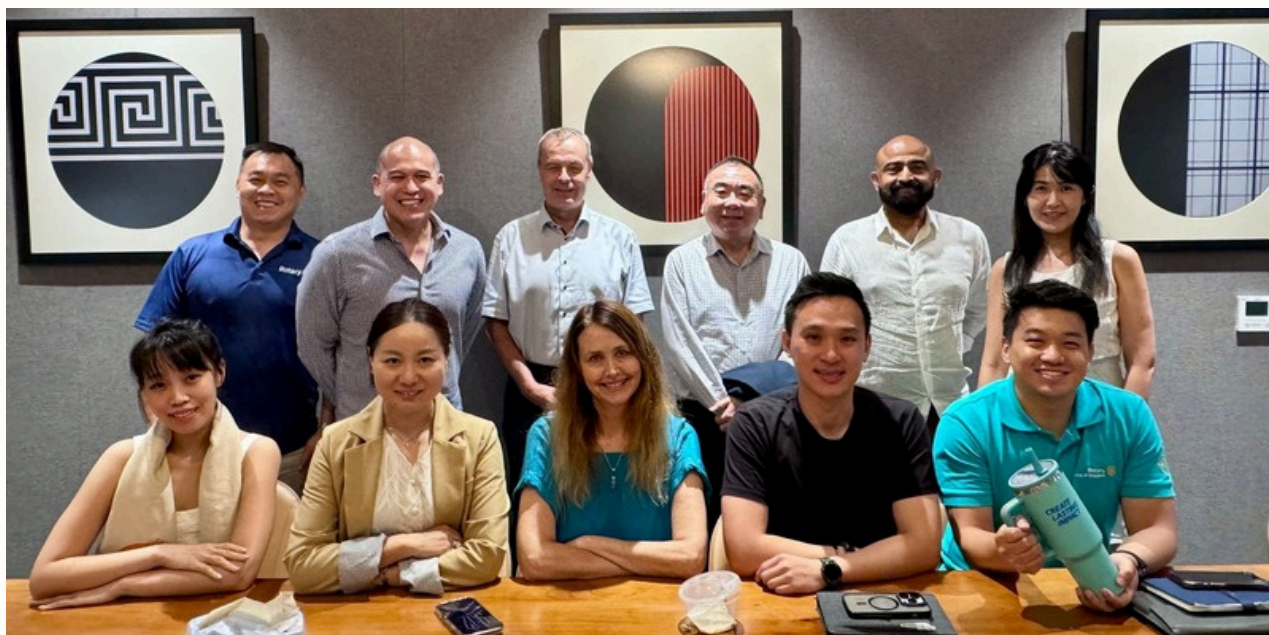
The session also benefited greatly from the invaluable support of our Rotary and external advisers — Dr. Chan Siew Luen, Dr. Steven Ooi (NCID), and Dr. Gao — whose insightful contributions and continued mentorship have guided both clubs' growth over the years.

Excited to see these bright young leaders — Yihan, President of the Interact Club of Sembawang, and Natasha, President of the Rotaract Club of Singapore City and their Boards — turn their vision into action!



PEOPLE OF ACTION: LAST WEEK'S HIGHLIGHTS

First Board Meeting at the Foundry 6 July



Interact Club of Tanjong Katong Girls' School Installation 8 July 2026

Attended by: President Rajkumar, YSC Director Dr. Mukund, Adviser
Major Project Chair Jeyanthi



OUR INSTALLATION EVENT IN THE NEWS

扶轮社携手三团体 三年助300年长者原地养老

许裕中 报道
hsangyu@ph.com.sg

接下来三年，约300名女皇模、大巴窑及勿洛的弱势年长者有机会在下一项计划下，接受包括安全监控、中医保健护理、家庭清洁服务及社交活动等全方位综合支援，以保持健康活跃，安心原地养老。

新加坡扶轮社星期六（6月28日）宣布同新加坡Benevolence、众弘福利协会及雅那拉那拿教会（Sree Narayana Mission）合作，率先在女皇模试行为期一年的“新加坡扶轮社联基年长者—女皇模项目”。项目会逐步扩展至大巴窑及勿洛，扶轮社接下来三年准备筹集超过52万元，以支持这个项目。

15名女皇模的年长居民下个月都将在试点项目下受惠。他们获得的援助包括：安全监控；视力筛查和中医保健等保健服务；家庭清洁服务；每月食品供应；数码技能工作坊；社交及跨代交流活动，以及慈善安排。

星期礼教领袖拉那拿教会第92任主席拉那拿古玛（Rajkumar Permal Suppiah）致辞时说，本地仍有不少弱势年长者面对孤独，以及因健康欠佳、不得科技等因素而与社会脱节的状态。

“政府支持年长者养老方面奠定了稳固基础——新加坡扶轮社希望在这基础上，让年长者进一步感受社区内人与人之间的关怀和联系。”



新加坡扶轮社星期六于雅那拿拿教会年长者中心举办92届主席就职晚宴，扶轮社新任主席拉那拿古玛（前排右）和众弘福利协会主席周成祥（前排左）在晚宴开始前与“新加坡扶轮社联基年长者—女皇模项目”的受益者和义工交流。后座出席晚宴的年长者有（前排左起）林银凤、黄金福、李吟花、魏记和林家珠。（周成祥摄）

政府从2021年启动“女皇模保健区”计划，通过跨机构合作，帮助年长者建立有意义和有尊严的晚年。拉那拿古玛访问时说，在女皇模试行项目是因为这一区年长者比率较高，他希望这个项目能与女皇模保健区计划相辅相成，为年长者提供更个性化的服务。

例如，众弘福利协会除了定期上门提供中医保健和视力筛查，也会安排邻里义工定期探访，陪年长者聊天或看医生复诊。

由Benevolence开发的Presence应用，会照手机使用习惯进行安全监控，一旦发现手机12小时无动静，就会派义工上门指定联络人前去查看年长者。雅那拉那拿教会则会培训义工，为年长者提供失智症护理等支援，并协助老人家制定预先护理计划（Advance Care Planning）等安排。

年轻社员上门教数码技能。此外，新加坡扶轮社年社会员每月会拜访老人家，引导他们学习数码技能。

公共服务部海峽群島部部長陈瑞南在出席身份致辞时说，早年新加坡未建社群，社会服务不齐全，许多弱势团体提供所需的援助。如今，本地社会服务日趋成熟，人民在住房、医疗和教育等方面获得政府拨款支持，但民间组织仍有存在的必要。

“这是因为一个完全靠官方体制运作的社会，将会失去一些宝贵的东西，那就是主动承担责任和为社会做贡献的意识，以及人与人之间的联系。”

联合早报

Lianhe Zaobao coverage 29 June 2026

குறிப்பிடப்படும், தொடர்பு, பிபிசி வட்டாரங்களில் செயல்படுத்தப்படும்

முத்தோர்க்கு ஆதரவளிக்கும் ரோட்டரி கிளப்

மேலே குறிப்பிடப்பட்ட

அடுத்த மூன்று ஆண்டுகளில் குறிப்பிடப்படும், தொடர்பு, பிபிசி வட்டாரங்களில் செயல்படுத்தப்படும். 300 பேருக்கு மேல் உதவி செய்யும். 300 பேருக்கு மேல் உதவி செய்யும். 300 பேருக்கு மேல் உதவி செய்யும்.

தொடர்பு மீதும் உதவி. அப்படிப்பட்ட உதவியை வழங்கும். அப்படிப்பட்ட உதவியை வழங்கும். அப்படிப்பட்ட உதவியை வழங்கும்.

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தமிழ் முரசு
TAMIL MURASU
VOICE OF THE COMMUNITY



ரோட்டரி கிளப்பின் மூலம் நடத்தப்பட்ட, ஆதரவு குறிப்பிடப்பட்ட, 300 பேருக்கு மேல் உதவி செய்யும். 300 பேருக்கு மேல் உதவி செய்யும். 300 பேருக்கு மேல் உதவி செய்யும்.

தொடர்பு மீதும் உதவி. அப்படிப்பட்ட உதவியை வழங்கும். அப்படிப்பட்ட உதவியை வழங்கும். அப்படிப்பட்ட உதவியை வழங்கும்.

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Tamil Murasu full spread coverage 7 July 2026



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Speech by Minister for Defence Mr Chan Chun Sing at the 92nd Installation Dinner of the Rotary Club...

Speeches

Speech by Minister for Defence Mr Chan Chun Sing at the 92nd Installation Dinner of the Rotary Club of Singapore on 28 June 2026 at the Ritz-Carlton Millenia Singapore

28 June 2026



MINDEF website 29 June 2026

REGISTER
NOW

Rotary
Club of Singapore

CREATE
LASTING
IMPACT

Family Day @ Queenstown

Bringing The Nostalgia Back

GUEST OF HONOUR,
Mr Eric Chua, Member of Parliament for Queenstown
Senior Parliamentary Secretary,
Ministry of Law & Ministry of Social and Family Development



22 AUGUST 2026
(SATURDAY)



9.00AM
TO 4.00PM



Vista@Enable Village,
20 Lengkok Bahru,
(S)159053

HIGHLIGHTS OF THE EVENT



VR TIME TRAVEL EXPERIENCE



HERITAGE FOOD STREET



MULTICULTURAL PERFORMANCE



NOSTALGIA GAMES ZONE



50S TO 2000S MEMORY LANE



LAUNCHING PRESENCE APP

LOOK OUT FOR



UPSKILLING
SENIORS



VOLUNTEER
RECRUITMENT &
ONBOARDING

SCAN TO
REGISTER

Attendees, volunteers
and supporters



All are welcome.



Bringing Generations Together

OUR GUIDING PRINCIPLES

THE FOUR-WAY TEST

Of the things we think, say or do:

First: Is it the **TRUTH**?

Second: Is it **FAIR** to all concerned?

Third: Will it build **GOODWILL** and **BETTER FRIENDSHIPS**?

Fourth: Will it be **BENEFICIAL** to all concerned?

A GUIDE TO DAILY LIVING

Before doing the things we want to do, consider first the precept of the guide.

First: Have I spent some time in self examination?

Second: Have I spent quality time with my family?

Third: Have I given my best to my work?

Fourth: Have I given some time to someone near and far?

- The first question prompts us to evaluate ourselves and our ability to serve.
- The second reinforces our commitment to the Family, our intimate community of life and love.
- The third question requests us to commit ourselves to work excellence and the practice of high ethical standards.
- The fourth question reminds us of our duty to Lend a Hand, rendering compassionate service and working for world peace.

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2026/2027



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