

ROTARY DISTRICT 7020 STRATEGIC PLAN 2026–2029

“Unite for Good. Create Lasting Impact. Protect Our Future.”

Prepared by District Governor Leadership Trio
DG Lindsey Cancino • DGE Elvis Harrigan • DGN Wil Pineau

PART 1 | EXECUTIVE SUMMARY

Our Moment. Our Mission.

District 7020 serves one of the most beautiful and most vulnerable regions on earth. Across our 10 countries, communities face stronger hurricanes, rising seas, growing economic pressures, escalating local needs, and health challenges that touch every family. We also share something more powerful: Rotary’s ability to unite people across borders in service.

This is not a single-year plan. It is a three-year commitment to sustained vision and collective action, carried forward across three consecutive district governor administrations. It honours the health legacy of DG Bill while opening bold new chapters in mental health and diabetes prevention—because healthy communities are the foundation of everything we build. It also recognizes that resilient communities require economic opportunity. District 7020 will therefore deepen relationships with Chambers of Commerce, employers, professional associations, and other business organizations to mobilize skills, networks, mentorship, and investment for community-led economic development.

This plan is organized around four linked commitments: a district-wide resilience initiative, a three-year health platform, a stronger grant and DDF strategy, and deeper business and community-development partnerships. Together, they give clubs a common direction while preserving room for locally relevant service.

Five Defining Opportunities

District 7020’s five defining opportunities are mutually reinforcing. Climate leadership, expanded financial capacity, district unity, health, and economic development should not be treated as separate workstreams; together, they form the platform through which clubs can deliver larger, more coordinated, and more measurable service across all 10 countries.

Rotary District 7020 | Strategic Plan 2026–2029

1	CLIMATE LEADERSHIP — Position District 7020 as a regional leader in climate resilience. Not reacting—but preparing. Not isolated—but united across all 10 countries.
2	HISTORIC FINANCIAL OPPORTUNITY — For the first time, our District Designated Funds will double. We will move from small, isolated projects to large-scale, multi-country impact.
3	ONE DISTRICT, TRULY UNITED — We are 10 countries, but one Rotary family. Our greatest projects will be built together—not alone. Deeper cross-country collaboration, expanded Rotaract integration, and a growing membership pipeline.
4	HEALTH AS A PILLAR — Building on DG Bill's Coronary Health Initiative and the district-wide Mental Health Awareness programme, District 7020 will add diabetes prevention as a defining platform in 2028–29, promoting screening, healthy lifestyles, education, and referral partnerships across all 10 countries.
5	ECONOMIC & COMMUNITY DEVELOPMENT — Build structured partnerships with Chambers of Commerce, employers, professional associations, and other business organizations to support entrepreneurship, employability, youth opportunity, local procurement, and resilient community development.

Executive Focus: Three Strategic Bets

To keep the plan focused on the executive level, District 7020 should treat the next three years as three strategic bets: build a district-wide resilience platform, convert expanded DDF into measurable multi-country impact, and grow membership through health, Rotaract, and business-community partnerships.

The Three-Year Arc

YEAR 1 2026–27 <i>Foundation & Alignment</i> Led by: DG Lindsey Cancino	YEAR 2 2027–28 <i>Execution & Scaling</i> Led by: DGE Elvis Harrigan	YEAR 3 2028–29 <i>Sustainability & Legacy</i> Led by: DGN Wil Pineau
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Signature Initiative: The Caribbean Resilience Initiative (CRI)

The Caribbean Resilience Initiative (CRI) is the district's unifying effort across all 10 countries. It brings together five mutually reinforcing pillars—climate adaptation, water security, disaster

Rotary District 7020 | Strategic Plan 2026–2029

preparedness, community health, and inclusive economic resilience—so District 7020 can move from isolated projects to a coordinated model of regional service that is relevant, visible, and essential.

- Country-by-country climate and health resilience teams, coordinated at the district level
- Multi-country Global Grant projects leveraging double DDF resources
- Rotaract integration to build the next generation of Caribbean leaders
- A publishable Caribbean Rotary Climate & Health Resilience Model for wider adoption

Health as a Defining Commitment

HEART Coronary Health Continuity	DG Bill's Coronary Health Initiative established a vital baseline of cardiovascular awareness and intervention across our district. This plan carries that work forward—expanding screening programmes, community education, and club-level health events into all 10 countries over three years.
MIND Mental Health Awareness	District 7020 will launch a new, district-wide Mental Health Awareness programme in Year 1. The Caribbean carries a significant and often silent burden of anxiety, depression, trauma from disasters, and economic stress. Rotary is uniquely positioned to reduce stigma, build support networks, and fund community mental health infrastructure
DIABETES Prevention	In 2028–29, District 7020 will coordinate prevention education, risk screening, healthy-lifestyle action, and referral partnerships across all 10 countries.
PROSPERITY Business Partnerships	Rotary clubs will partner with Chambers of Commerce and business organizations to mobilize mentors, skills, sponsorship, and networks for entrepreneurship, workforce readiness, and community development.

Success Measured in What Matters

By 2029, District 7020 will measure success not only by dollars spent, but by evidence of stronger communities, healthier people, deeper engagement, and more resilient livelihoods across all 10 countries.

- Lives improved across all 10 countries
- Hearts protected through sustained coronary health education and screening
- Minds supported through reduced stigma and expanded mental health access

- Communities protected through proactive climate and disaster frameworks
- Futures secured through membership growth and Rotaract pipeline development
- Financial impact through transformational use of TRF Global Grants and DDF
- Diabetes risk reduced through prevention education, screening, referral, and sustained healthy-lifestyle partnerships
- Livelihoods strengthened through Rotary–business collaboration, mentorship, skills development, and locally relevant economic initiatives