# Membership Seminar

District 7850 January 12th 2013





Architect.
Mother.
Poverty Fighter.

Join us.



rotarysmiles.org

#### **Membership Committee:**

Sonny Holt - Chair

Marsha Hoffman - Retention

Gilles Gravel - Recruitment

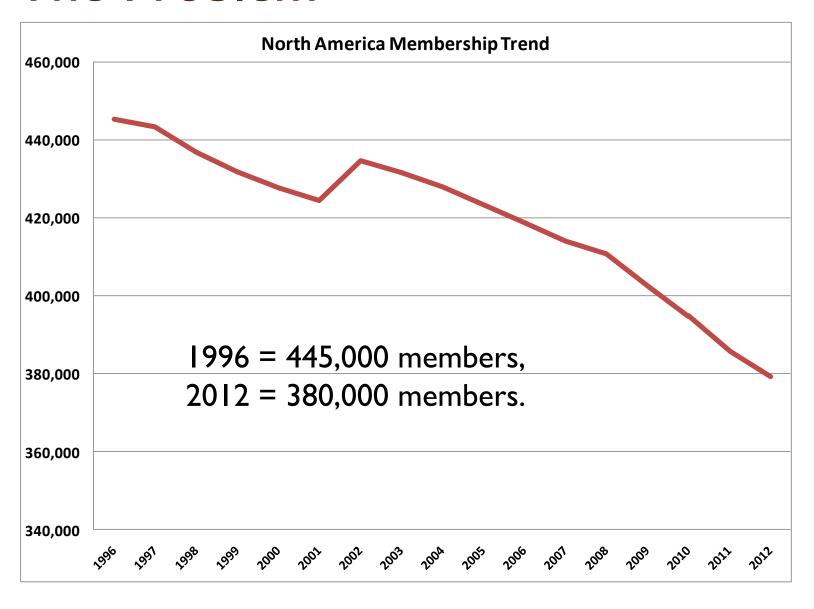
Bill Thompson – Club Extension

Earl Wertheim - Public Relations

## Outline

- The Problem
  - Losing members faster than we can recruit.
- Fixing the Problem
  - Understanding why we are losing members.
  - The "Value Proposition"
  - Building Strong Vibrant Clubs
  - Thinking Outside the Box
- Building your 'Action Plan' for sustained Membership Growth

## The Problem



## Losing Members in North America

- Past 4 years.
  - Brought in 40,000 new members per year
  - But lost 50,000 members per year
  - Net loss of 10,000 members per year.
- Conclusion
  - A membership strategy based primarily on acquiring new members does <u>not</u> produce sustained membership growth.

# Why Members Leave Rotary

- 25% = Uncontrollable losses
  - death, illness and relocations
- 75% = Controllable
  - Club activities and club environment
  - Cost
  - Personal

## Controllable Losses

- Club activities and club environment:
  - Boring
  - No fun
  - Poor programs



Not feeling welcome



## Controllable Losses

- Cost:
  - Expensive dues & meals
  - Fund raising takes time & money
  - Constantly asked for money



## Controllable Losses

- Personal:
  - Attendance is difficult
  - Inconvenient meeting time
  - No networking opportunities
  - Job/family commitments
  - Seems like a Good Ole Boys club
  - Very cliquey



# **Evaluating Your Club**

## Inside Problem Indicator

#### Attendance:

- 70-80%+ You're doing great. Don't change.
- 50% What's keeping the other half away?
- 20-30%- You've got real problems.

 IMPORTANT: Use attendance <u>only</u> as a measure of how you are doing. If you compel members to attend something they see little value in — they'll quit.

## Inside Problem Indicator

#### • Member Retention:

- Best Indicator of an Effective/Engaging Club
- Club A recruits 10 members and loses 5
  - NET GAIN = 5
- Club B recruits 5 members and loses I
  - NET GAIN = 4
- Club A beats Club B in membership gain.
- Club B beats Club A in being the more effective and engaging club by retaining more members.

## Outside Problem Indicator

- Web Site/FaceBook
- Your Window to the World

 If Kept Current with Action Photos of Service Projects — You're Doing Great

- If Last update = 13+ mos. ago. Photo of past president. Mostly text. Outdated links.
  - Prospective members will think, "You Got Problems!"

# Club Member Survey

 Find out what's good, what's wrong, and what could be done better.

#### Recommended Survey\* Actions

- Strive for I 00% (especially non-attendees)
- Mail to Home Address with stamped return envelope.
- Return to Club Secretary or Membership Chair

#### Conduct Exit Interviews

- One on one over lunch
- Find the real reason for leaving
- \* Use Survey at Appendix 9. of Membership Plan

# The Value Proposition

- Whether buying a business or shopping for bargains:
  - People weigh the time, money, and effort expended against the value received.

time, money, effort



If value received weighs more, then it's a good "Value Proposition."

## The Value Proposition

- Provide value:
  - For Time and Energy Freely Donated
  - Meet members' needs by:
    - Providing opportunities to serve
    - In an atmosphere of friendship, fellowship and camaraderie.

## **Building Strong Vibrant Clubs**

Strong, vibrant clubs with excellent programs, opportunities to serve, and good public relations will act as magnets for attracting and keeping potential members.

# How is a Successful Rotary Club like a Successful Business?

# A Successful Company:

I. Knows its customers and keeps them!

2. Understands its customers' needs

3. Provides a superior product/service

4. And good value for the money

## What does Rotary have to Offer?

- Is Rotary a good brand?
- If we were called "The Thursday morning friends" would we be as successful?
- •Are we proud of the 'product' we offer?
- Is our "Value Proposition" attractive?
- Could we improve the product?

## What do people really want???

- I- Make friends and network?
- 2-To be engaged?
- 3-To be nourished by the organization?
- 4.- To be recognized for the work they do?

Why people would join a Rotary Club?

ARE WE ATTRACTIVE?

## Our "Product"

• Is our club nourishing for our members?

Do we have interesting or boring weekly programs?

 Do we always do the same routine week after week? Year after year?

## Our "Product"

Is the day and time of our meeting still the best?

 Are people receiving enough for their money?

 Are we offering service activities that meet the needs and preferences of our members?

### Retention

# Businesses succeed or fail by how well they create value for their customers.

- **Treat** Rotarians as <u>customers</u> you can't afford to lose.
- **Assess** club practices, then implement changes to maintain strong, vibrant clubs.
- Over-riding concept: "We will do everything possible to satisfy the needs and provide value for our 'customers'.

# Retention Marsha Hoffman

#### Retention

The largest loss of new members happens within the first three years of joining a Rotary Club.

Need to Change Our Way of Thinking
Retaining Members → Engaging Members

#### Some Words for Engagement

- Interested
- Active
- Excited
- Involved

One club members Testimonial:

"I joined for friendship, fellowship and fun.
I stayed to make a difference in my community and the world."

## Engaging



#### **Mentoring**

- Pair new members with more experienced members.
- Sit together at meetings
- Discuss Rotary history, club history, past projects and encourage to join current and future projects



#### **Web Connected**

- The website is the fastest way to let new members know who we are, where we are and what we are
- Every club member's name and information should be on the website
  - Add link to member's business website
  - Make it easy to pay dues on-line

## **Engaging New Members**



#### **Quick Hands-On Projects**

- Conduct a single or multi-club 'hands-on' community project no longer than two hours
- Introduces new members to the excitement and satisfaction of doing service and seeing Rotarians in action
  - Document with pictures and/or videos

#### **Leadership Training**

- New members should be <u>informed</u>, <u>encouraged</u> and <u>financed</u> by their club to attend the Rotary Leadership Institute.
- Encourage groups of club members (old and new) to attend together and then to report back to the club one proposal for innovation and/or a new project.



## Interacting

#### **How Do You Interact?**

- Start an Interact Club with Middle/High School students (age 12 and up)
- Encourage new members to participate in starting a club
- If club already established have them attend a meeting





#### **Career Share**

- Organizing and conducting a single or multi-club "Career Fair", or "Career Day", or "Job Shadowing" event for local Middle School, High School
- Encourage new members to participate in leading this event

# Joint Meetings & Projects

- Clubs doing the following with good success:
- 2-4 clubs have Joint Rotary meetings (share excellent speakers, fun, & fellowship)
- Assistant Governor has Joint Lunch/Dinner meeting with Presidents (good ideas shared)

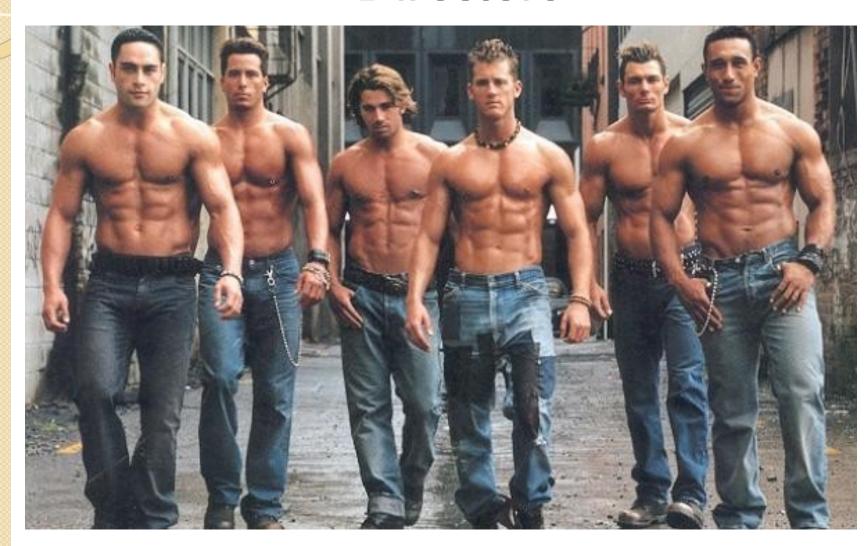
# Joint Meetings & Projects

- Clubs Join to work the same service project
- Join with Interact/Rotaract on common project or fund raiser.
- Clubs combine with other organizations for joint projects (PR + potential members)

# Revamp Your Organization

- Allow Newer Members to Chair Committees
- Infuse New Blood into Your Board of Directors
- Example:
  - Pigeon Cove Rotary New Board of Directors

# Pigeon Cove's New Board of Directors



## In short:

- Do everything we can to keep current members
- Make sure all members are involved and that we meet their expectations
- Change what has to be changed to be "attractive"
- Be able to define simply and shortly who we are

# Recruitment Gilles Gravel

## RECRUITMENT – SUCCESS STORY



- CLUB ROTARY DRUMMONDVILLE MALOUIN
  - FIRST MEETING: SEPTEMBER 23RD 2011
- CHARTERED JUNE 29<sup>TH</sup>, 2012
- 29 MEMBERS Average age of 41
- Young professionals and company owners
- Based on classification
- References from other Rotarians
- New members involvement
  - Networking

#### RECRUITMENT APPROACH

- Local newspaper
  - Proposed list of names profession every week
- Follow-up with members I 00+ emails
  - Mind set
- Invite candidates to our meeting
  - Inform candidates on Rotary
  - Inform on cost (\$/per week)
  - Have them sign the membership form

#### RECRUITMENT MILESTONES

- April 4<sup>th</sup> 17 members Need 25 + members to get chartered
  - Recruitment campaign to end May 15<sup>th</sup> before the District conference
- By May 16<sup>th</sup> − 25 members
- Official New Club Application: June 1<sup>st</sup> with 29 members
- Chartered: June 29<sup>th</sup>, 2012
- Charter Celebration Night: November 16th

### **RECRUITMENT - SUCCESS**

CLUB ROTARY DRUMMONDVILLE MALOUIN



# Club Extension Bill Thompson

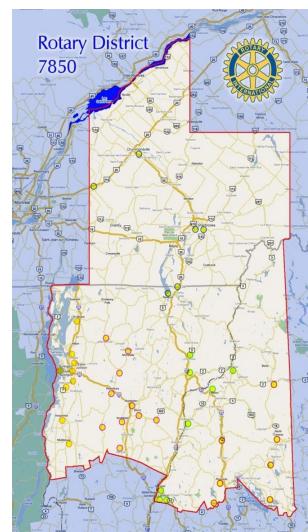
#### Club Extension

- Population (including surrounding area)
- Economic strength of community
- Other service clubs
- Proximity of other Rotary clubs
- Availability of meeting place
- Local contacts
- Previous attempts
- College or University

#### Club Extension

- In big communities without a club, or:
- Relevant to Specific Target Audiences
  - Alternative meeting times and formats, no meals, etc.
  - Weekend Clubs Service Oriented, Supports Other Non-profits
  - E-Clubs
- Extension Committee Goals:
  - 3 new clubs: Quebec, VT, and NH
  - I E-club
- Action Officers:
  - Bill Thompson Chair
    - · Quebec \_\_\_\_\_
    - Vermont \_\_\_\_\_

    - E-Club \_\_\_\_\_

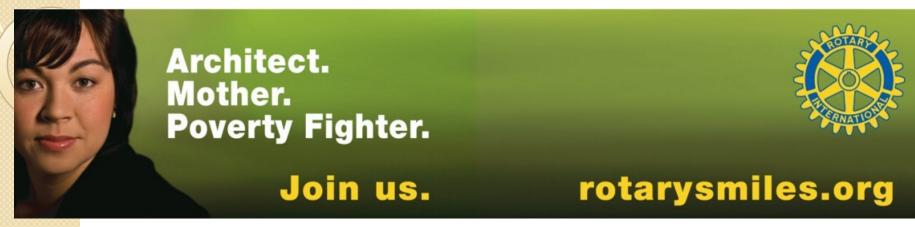


## Public Relations Earl Wertheim

## Best Approach to PR

- Think Locally, Act locally
- Rotary's public image is the responsibility of every single Rotarian
  - Wear your Pin get the big pin!
  - Tell your Rotary Story
  - Wear your "Rotarian at Work" Shirt on Service Projects

#### Public Relations



- An <u>aggressive</u> Public Relations program can be one of the most important tools for recruiting new members.
  - Rotary Material in Public Places
  - Publicize Service Projects
  - Develop Facebook Page
  - Promote Work with Young People
  - www.RotarySmiles.org



#### Some Ideas for Public Relations

- Develop and <u>Maintain</u> a Rotary Web site or Facebook Page
- Solicit third-party endorsements of club projects
- Ask the beneficiaries of Rotary service to speak on behalf of your club
- Publicize member participation in club and district activities
- Produce a video of club activity

#### Some Ideas for Public Relations

- Seek opportunities for Rotarians to speak at community events and in schools
- Promote Rotary's work with and for young people



Personalized
Story Books for
1st Graders



## Cite Rotary's International Presence





## Rotary's International Presence

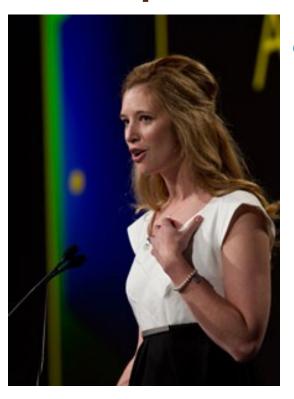


### Outside the Box Ideas

## Thinking Outside the Box

 "We need to ask questions and we need to open ourselves to the answers. We cannot say 'No, we will not do this,' just because it has never been done before. Why not have child care at a meeting? Why not involve families in projects? Why not make attendance requirements less strict or meet less often?" Sakuji Tanaka, President, Rotary International

## Adaptive Clubs



- Katie Ischkin's club South Metro Minneapolis Evenings
  - 2 Evening meetings no meals.
  - 3rd meeting -happy hour/ networking event at different locations
  - 4th meeting is a hands-on volunteering opportunity.

- First Year Results
- Matching Grant and International Service Project
- 10 community service or hands-on volunteer efforts.

## The "Family Plan"

- Additional member(s) of same household join Rotary at reduced cost.
  - Savings accrued as 30 member club grows to a 60 member club – "bigger is better"
  - 30 member club
     60 member club



#### No Family Plan

RI Magazine = \$12 (16)

District Dues = \$42

Club Admin Dues = \$44

PETS & Ldr Trng = **\$18** 

Total = \$116

#### **Family Plan Member**

RI Magazine = \$0

District Dues = \$21

Club Admin Dues = \$22

PETS & Ldr Trng = \$9

Total = \$ 52

**Savings = \$64 or 55%** 

# Action Plan' for Sustained Membership Growth

A Check List for Building Membership

## Engagement - Retention

\_\_\_\_100% Member Survey - using Appendix 9.

Correct Problem Areas

\_\_\_Implement Improvements

Don't be afraid to think "Outside the Box"

\_\_\_\_Exit Interviews (one on one over lunch)

\_\_\_\_Close the back door (Rule of 85)

## Attraction - Recruitment

Mix, Match and/or Tailor best Recruitmen
Approach (Appendixes 2, 3, 5,)
Have Members Wear Rotary Pin in the
Community
Tell Our Story – Visit Shops and
Businesses
High Visibility Service Projects (Rotary at
Work T-shirts)

### Attraction - Recruitment

Press Releases, Radio/TV/Facebook Ads,
Humanity in Motion Signs
Invite Speakers Back for Two Free Meals
Ask Family Members to Save Money by Joining Rotary under the District's and Club's Family Member Plan
Keep Website page Updated and AppealingPlace Weekly Ad in Newspaper (cost effective)
<b>,</b>

#### **Build New Clubs**

\_\_\_Give Your Community More Options

Hanover Sunrise (People who can't make a Lunch Meeting)

<u>Hanover Weekends</u> (Service Oriented but Busy During Week)

<u>Hanover New Generations</u> (Young Professionals – Adaptive Meetings – Lower Costs - Networking)

Hanover E-Club – Allowed 2 per District

\_\_\_New Club in Community Without One

Have Your Club be the Mentor Club

Have One of Your Members be the District Governor's Representative

#### Rotaract and Interact Clubs

- Interact Active
- Central Vermont, Bob Spaulding
- Lincoln-Woodstock, Joel Bourassa
- Mad River Valley, Pat Pinkston
- Milton, Corey Gottfried
- Northeast Kingdom, Doug Spates
- Northfield, Nicole DiDomenico
- Randolph, Scott Sorrell
- Sherbrooke, Philippe Leblond
- Stowe, Emily Pound
- Wolfeboro, Bob Simoneau

- Interact Creating
- Montpelier, Dawn Provost
- Plymouth, Don Englebert
- St. Johnsbury, Jim Jung
- Rotaract Active
- Hanover, Carol Olwert
- Northfield, Nicole
   DiDomenico
- **Plymouth**, Don Englebert
- Rotaract Creating
- Lebanon-Riverside

\_\_?

We have to show the

## **PRIDE**

we have as Rotarians Because our goal is:

"To Make Life Better for People"





## Be Proud and Inspire Others

- A Good Company has a Good Product
- What is our Product?
- **Service** Service above all else
- "Service above Self"
- The following Video was produced for Rotary in Great Britain and Ireland - it tells our story.
  - http://www.youtube.com/watch?feature=player\_e mbedded&v=Ubqc7\_MnBeE (Rotary – Make a world of difference 2:25)
  - Note: Stop video at 2:10 and exit Internet