# Rotary Foundation Motto: DOING GOOD IN THE WORLD



**Rotary District 5730** 



# **Grant Certification**

# The Rotary Foundation

#### District 5730



# **Club Qualification**

#### Why do we need to be certified?

- Want more Rotarians with basic Foundation and grant understanding
- Club leadership changes each year
- Qualified members move
- Requirement from RI for <u>districts</u> and <u>clubs</u> to participate



#### 

#### **Rotary International**

- Founded 1905
- 501(c)(4) Not-For-Profit
   Corporation
- Dues
- Rotarians can participate
   in all Programs
- International President & President-Elect
   17 Directors

#### **The Rotary Foundation**

- Founded 1917
- 501(c)(3) Charitable Corporation, not-for-profit
- Voluntary contributions
- Rotarians cannot benefit
- 1930 first grant awarded
- Trustee Chair, Chair Elect, Vice Chair, 12 Trustees

# **STARTING WITH WHY**

#### WHY A FOUNDATION?

- Charitable purposes tax benefits for contributors, 501(c)(3)
- Contains different supervision than our Rotary Organization Trustee Chair, Chair Elect, Vice Chair and 12 additional Trustees
- Contains different Management Structures than RI
- Supports the The 4<sup>th</sup> Object of Rotary "The advancement of international understanding, goodwill, and peace through a world fellowship of business and professional persons united in the ideal of service."



## Top Ranking World Charity



TRF maintains 4-Star rating 100% designation as a charity

The highest rating available

from CharityNavigator.com

Focus: Making our world, not as it is but what the world could be....



#### What would it take to change the world?



#### Our Rotary Foundation starts with each Rotarian's commitment to <u>Service Above Self</u>



# It Just Takes One



#### The Idea and the Gift !

## US \$40 HELPS PROVIDE



School supplies Malaria tests Water Filters for Communities Mosquito netting Desks for Elementary students





Provides 9000 people with inexpensive clean drinking water

Result: Lower incidents of water-borne illnesses. Healthier children.

5 year filter life if properly maintained.

2<sup>nd</sup> GG is being approved for additional communities





## US \$100 HELPS PROVIDE

# Polio Immunizations for 150 children





Matched 2:1 by the Bill and Melinda Gates Foundation

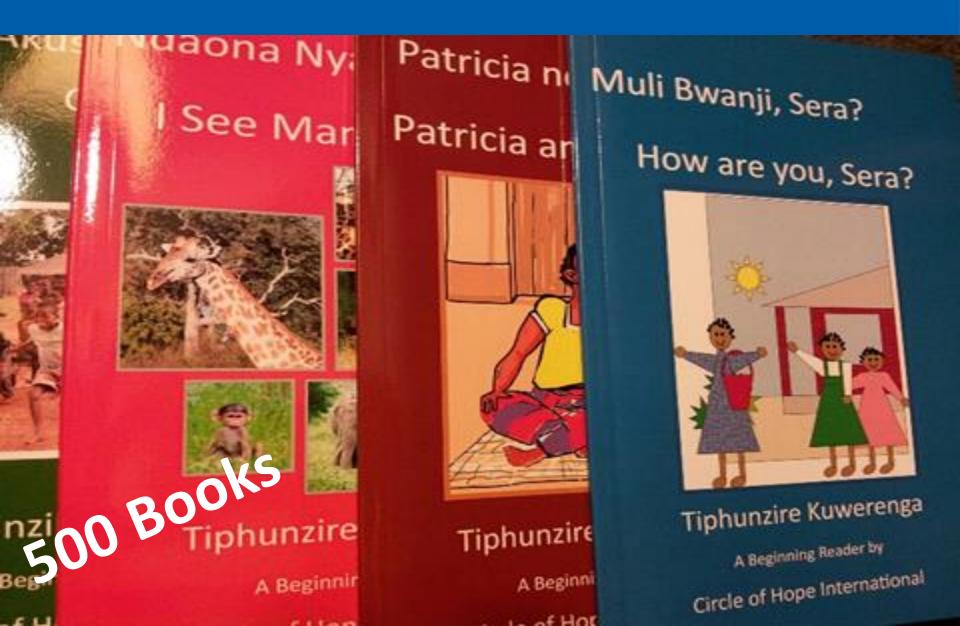


## US \$1,000 HELPS PROVIDE



Mobility for disabled youth Domestic abuse education Portable dental kit Books for the Schools in Grace Village, Africa

#### **District or Global Grant Funds**

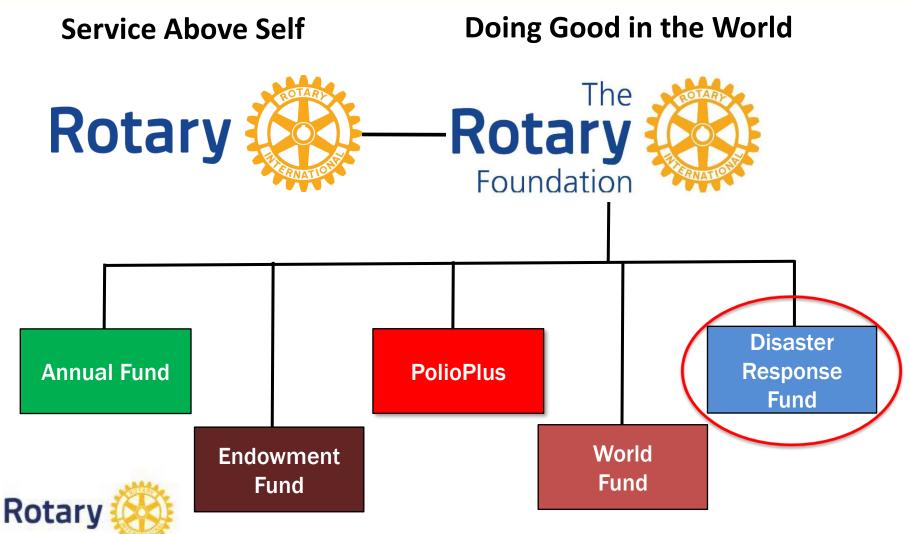




# MAJOR FUNDS



The Rotary Foundation A family of Funds



Multiple funds working toward a common goal

## **Disaster Response Fund**

- Provides disaster recovery and support rebuilding efforts where the need is greatest
- Contributions are combined and made available through <u>Rotary Disaster Response Grants</u>
- Maximum Grant is \$25,000
   Only Districts can apply





## **Disaster Response Fund**

- Contributions count towards PHF recognition
- Contributions cannot be directed to a specific disaster.
- 2020: 339 Disaster Relief Grants mostly COVID related





## **Disaster Response Grants**

#### High Plains Food Bank, Amarillo



\$8,350 Disaster Grant

#### South Plains Food Bank, Lubbock



\$8,350 Disaster Grant

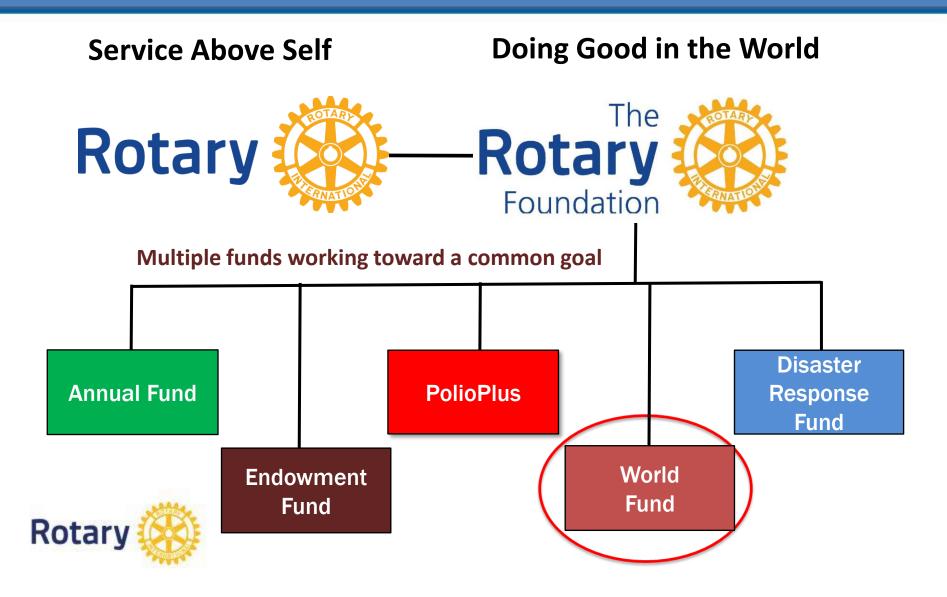
West Texas Food Bank, Midland/Odessa

\$8,350 Disaster Grant





The Rotary Foundation A family of Funds



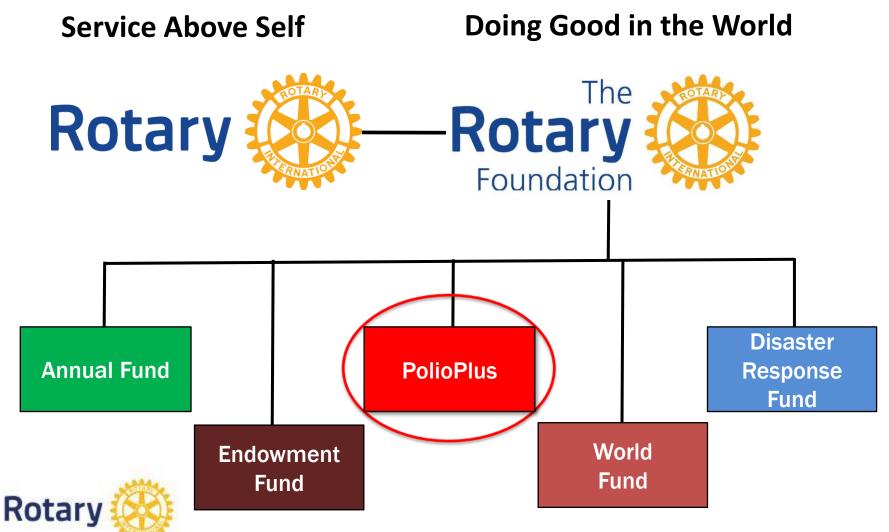
## **World Fund**

- Funding source that matches Global Grant DDF (District Designated Funds) contribution
- Supports large international activities over \$30,000 in Rotary's 7 Areas of Focus
- Contributions can not be designated for a particular District or Global Grant





The Rotary Foundation A family of Funds



Multiple funds working toward a common goal

#### **PolioPlus : End Polio Now**









Polio Cases	<u>2020</u>	<u>2021</u>	<u>2022</u>
Afghanistan	57	4	1
Pakistan	84	<u>1</u>	<u>13</u>
	141	5	14











Average cost to fully protect a child against polio

Children vaccinated in up to 40 countries every year Annual total cost to conduct polio surveillance worldwide

#### **Eradication efforts**

Will be ongoing for several years after the last country is Polio Free **Because....** 

1 case - Circulating Vaccine Derived Polio Cases (VDPV)

Environmental samples continue to be reported countries just this past week.

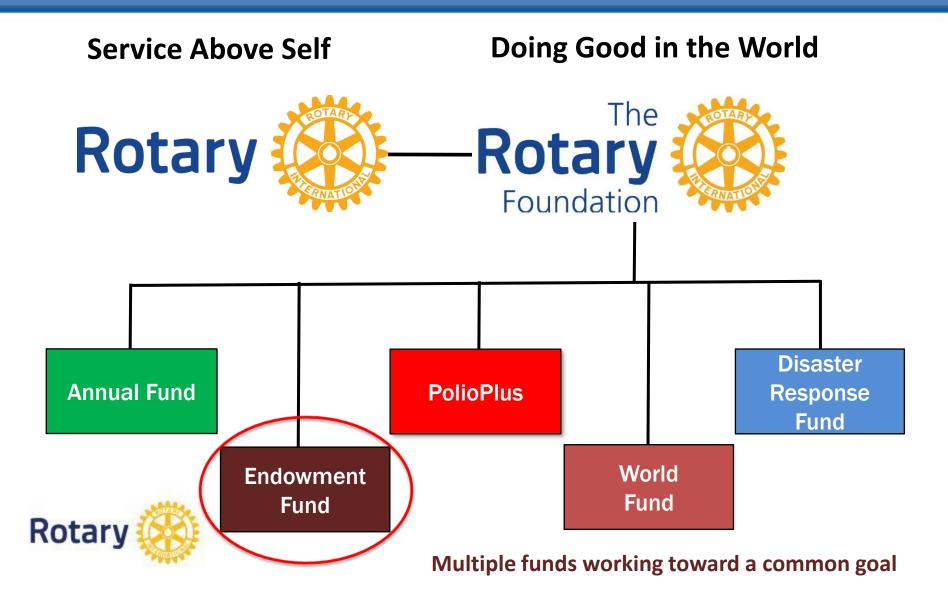
#### India is Polio Free The World..... this close!

Rotari

**EINDIA** 



The Rotary Foundation A family of Funds



#### **Endowment Fund**

- To Secure Tomorrow
- Contributions are professionally invested
- Only the earnings are spent on TRF Programs \$17.6
   million in 2019-20 spendable dollars
- Contributions <u>do not count</u> toward the funding of your district projects. Cash donations count towards 100% Foundation club designation.
- Many gifts are given as Bequests, added to your estate plan
- Goal is \$2.025 billion by 2025
   Rotary 600



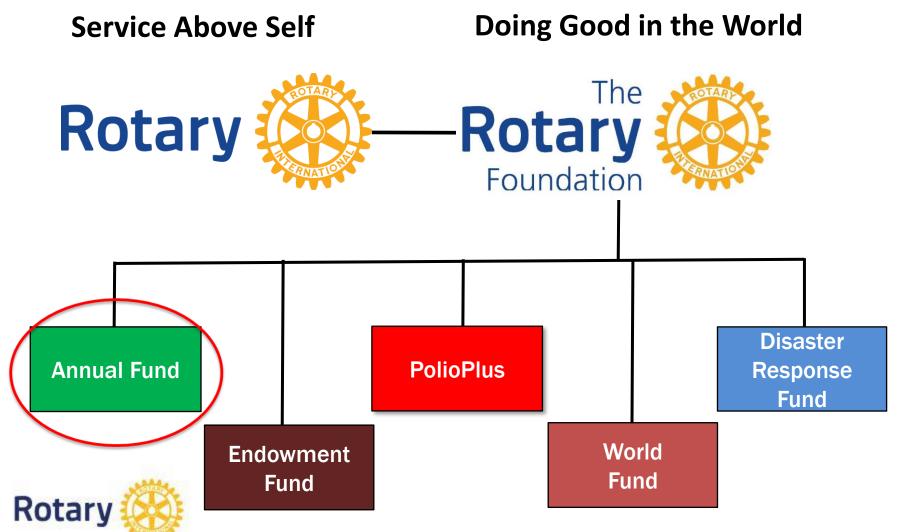
#### The Source for Rotary Grants and Projects

# For Certification let's look at the Annual Fund





The Rotary Foundation A family of Funds



Multiple funds working toward a common goal

#### **Annual Fund**

- <u>Primary funding source</u> for Foundation grants and activities
- Supports local and international grants through the SHARE system
- Contributions are credited to the Donor, the Donor's club and to each club's Annual Giving Goal





#### **SHARE System - How We Fund Programs**



#### 47.5% District Designated Fund (DDF)

District Grants Global Grants Polio Rotary Peace Centers Global Grants Match

**World Fund** 

#### **The SHARE System**

- SHARE is the mechanism by which Foundation funding is distributed worldwide.
- Districts share in the decision-making process by choosing which programs they wish to support and in which they want to participate.
- Funds from the Annual Fund are available to districts three years after they are contributed.



#### Annual Fund - SHARE TRF

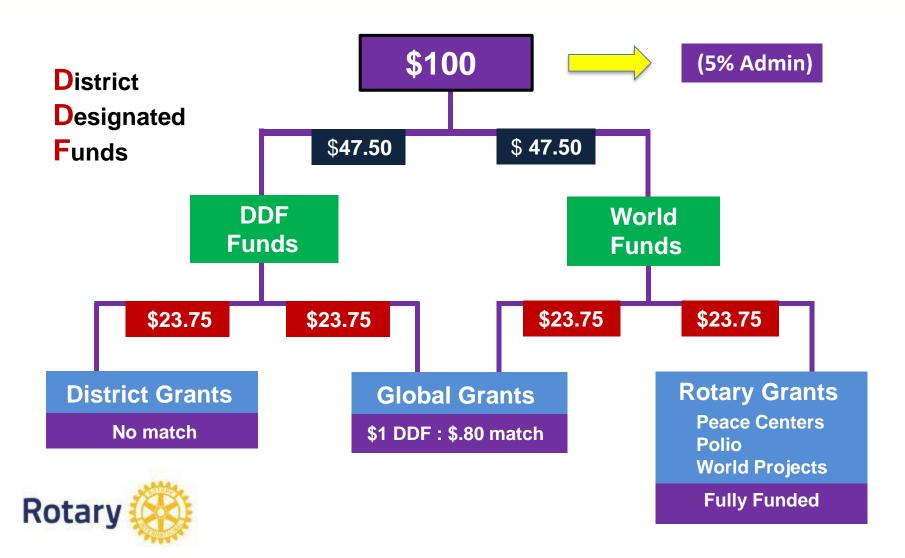








#### Gift of \$100 - SHARE



#### What Counts Toward What?

•

	Sustaining Member paul Harris Fellow Pecognition Points Society Capita Sustaining Reading Paul Harris Fellow Pecognition Points Society Club Per Capita Pecognition Pecognitio								
	Sustai	nine Me	Rotatia Paul	Harrisfe Malo	, Donor Rec	enition bene	Beque Beque	est Socie	Per Capit Fun
Annual Fund-SHARE	X	Х	X	Х	Х			X	X
Annual Fund-World Fund	X	Х	Х	Х	Х			Х	
Annual Fund-Area of Focus	X	Х	Х	X	Х			X	
			i				i	•	
Endowment Fund				X	Х	Х	Х		
Disaster Response Fund	X	Х	X	X	Х			X	
Other Use Funds*			X	Х	Х				

\*PolioPlus, Peace Center, Global Grants

#### **Annual Fund**

A donation to the Annual Fund can be directed to:

- SHARE
- World Fund
- Areas of Focus

Contributions to all 3 funds count towards your PHF.



**Only contributions to the Annual Funds – SHARE** come back to the District in 3 yrs. to use for our club projects.





#### 2 major types of Rotary Grants Benefit from Gifts to the Annual Fund

#### **District Grants**

The District Grants must fall within the Mission of Rotary

#### **Global Grants**

#### The Global Grants must fall within one or more of Rotary's 7 Areas of Focus

Both types of Grants can be used to fund the following: View the following slides

- 1. Humanitarian Needs
- 2. Scholarships
- 3. Vocational Training Teams

#### 1. HUMANITARIAN PROJECTS



#### District Grant Building Project in Cactus, TX



#### Cactus, TX



Addressing the needs of Immigrants and Refugees **Medical and Educational** 

**Computer Center GED** Program

Health Center: **Testing Equipment** Office

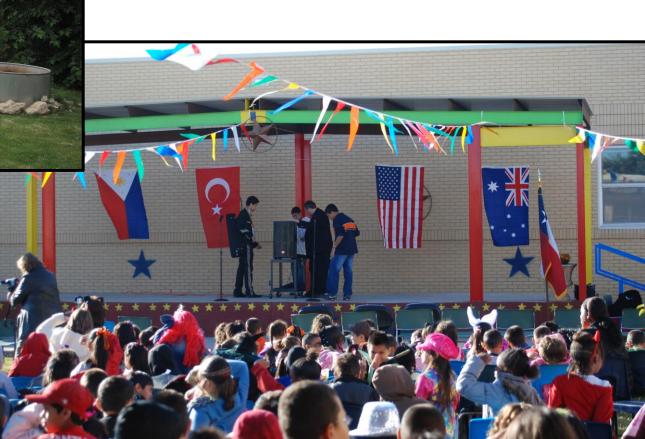
#### Cactus, TX



## Global Grant - Outdoor Education Center Harwell Elementary Lubbock, TX







#### 2. SCHOLARSHIPS - District

More flexible in terms of:

- Level of study (secondary, university, or graduate studies or certificate programs)
- Location (local or international)
- Length
- Field of study
- Cost

Managed by club/district



### 2. SCHOLARSHIPS - Global

- Graduate level
- Study periods of 1-4 years
- Alignment with the Areas of Focus
  - $\circ$  Previous work, volunteer, and study experience
  - $\circ$  Academic program relate
  - Future career plans (immediate and long-range)
- Host and international sponsors
- \$30,000 minimum budget



## 3. VOCATIONAL TRAINING TEAMS

Traveling groups of professionals:

- Learn about their vocation
- Teach professionals about a particular field
- Strengthen knowledge and skills







## FEATURES OF A DISTRICT GRANT

- A single block grant is requested annually From TRF for club and district projects. Clubs submit funding request to the District, the District submits request to RI
- Local decision making with broader guidelines
- Local or international activities
- Smaller activities and projects
- No Club Match required





## FEATURES OF A DISTRICT GRANT

- A short term impact
- Each District sets its own procedures on administering applications and method of reporting
- Activities are consistent with the Foundation mission
- Must have active Rotarian participation



# **District Guidelines**

# D5730 District Guidelines Review



# **District Guidelines - 1**

- D5730 Block Grant 2022-23 \$37,684
- Club must be qualified
- Application due date August 31, 2022
- You must apply for Grant funds on

www.rotary5730.org under the Grant tab

- Rotarian involvement
- Club must have entered in RCC your Foundation Goals

# **District Guidelines - 2**

- Club must have entered your Foundation Chair with your club officers on <u>www.rotary5730.org</u>
- Club must be current with both your RI and District dues
- Club project must be approved by the District Foundation Committee and TRF
- Club project may begin ONLY after you receive notification from the District to begin
- Cannot use funds for Fundraising or Gift Cards

# **District Guidelines - 3**

• Final grant report must be completed by

April 30, 2023 with documents uploaded and 6 questions answered

- Club reimbursement check will be disbursed after the Foundation Committee has approved and closed your grant
- Remember: Your grant amount is based upon your club's Foundation giving 3 years prior

#### Grant Guidelines and MOU – D5730 website (Overview)

- 1. Log into : <u>www.rotary5730.org</u>
- 2. On the left-hand side of the homepage under "Documents" locate:
  - Grant Certification MOU 2022-23 (Memorandum of Understanding)
  - District Grant Guidelines 2022-23
  - Global Grant Guidelines 2022-23
  - How to Apply for a District Grant

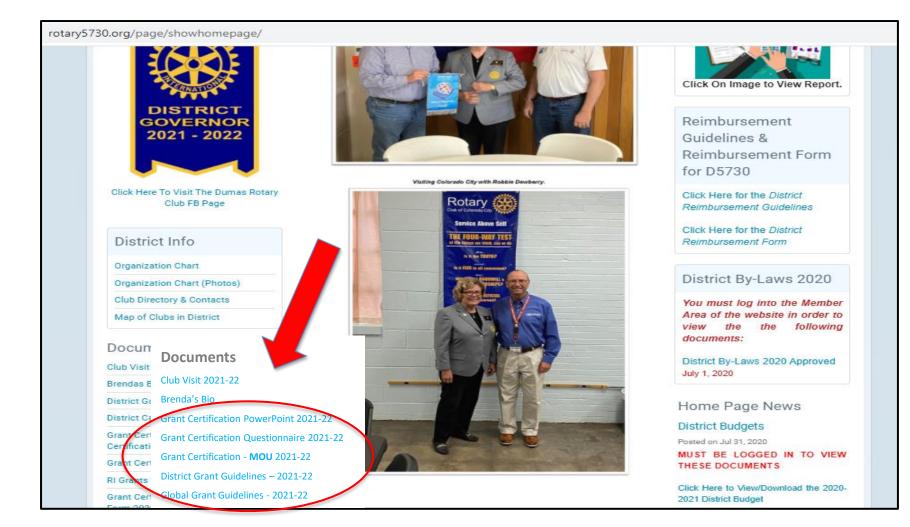
#### 1. Log into : <u>www.rotary5730.org</u>



#### 2. On the left side of the page go to "Documents":



#### See "Documents" below for Grant information:



## **District Website - Grant Instructions**

#### <u>Review</u>: For Instructions on How to **Apply** and **Close** a Grant

- 1. Log into : <u>www.rotary5730.org</u>
- 2. On the homepage, from the Navigation Bar select:
  - "Foundation"
  - Then select "District & Global Grants"
  - Find Grant Module Instructions –

#### "Apply/Close a District Grant"

3. Also-"District and Global Grant Guidelines" & "MOU"

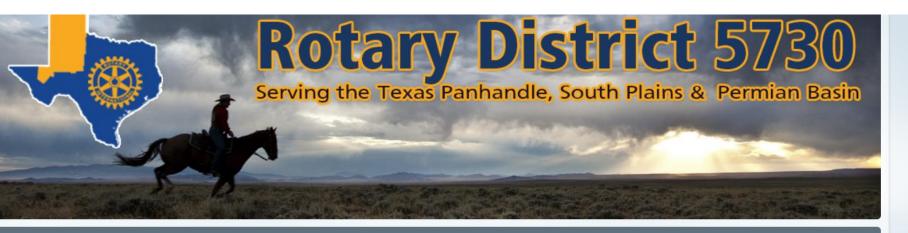
## **District Website - Grant Instructions**

- 1. Log into : <u>www.rotary5730.org</u>
- 2. From the Navigation Bar select: "Foundation"



## **District Website - Grant Instructions**

#### District & Global Grants / Apply/Close a District Grant



Home Stories Calendar

Manuals - Membership -

Foundation -

District & Global Grant

Ways to Give Brochure

Contact US - RI Member Login

Mission of RI



The mission of Rotary International is to provide service to others, promote



Every Rotarian Every Year •
Paul Harris Society •
PolioPlus •
Rotary Foundation Forms •
Reference Guide
TRF Direct Brochure
TRF Recognition Replacement Form
Understanding Foundation Recognition Points

RI Grants Terms & Conditions 2021-2022

- District Grants Guidelines 2021-2022
- Global Grants Guidelines 2021-2022
- MOU Signature Form 2021-22
- Grant Certification Questions 2021-22 Grant Certification PPT 2021-22

Grant Module Instructions-Apply/Close a District Grant Six Steps To Sustainability



- Long into <u>www.rotary5730.org</u>
- On Homepage: Select "Member Area" (upper right hand corner)
- Select "Grants" on the Navigation Bar
- Select "Submit a Grant Request"
- Fill in Project Name
- Fill in Add Project year: Select year 2022-23 Note: the Sponsoring Club is your Rotary club
- Note: the Contact name the club qualified person
- Fill in Description
- Fill in Estimated Budget
- BE SURE TO SELECT "Submit" to save your Grant
- See the next 4 slides for club Grant submission

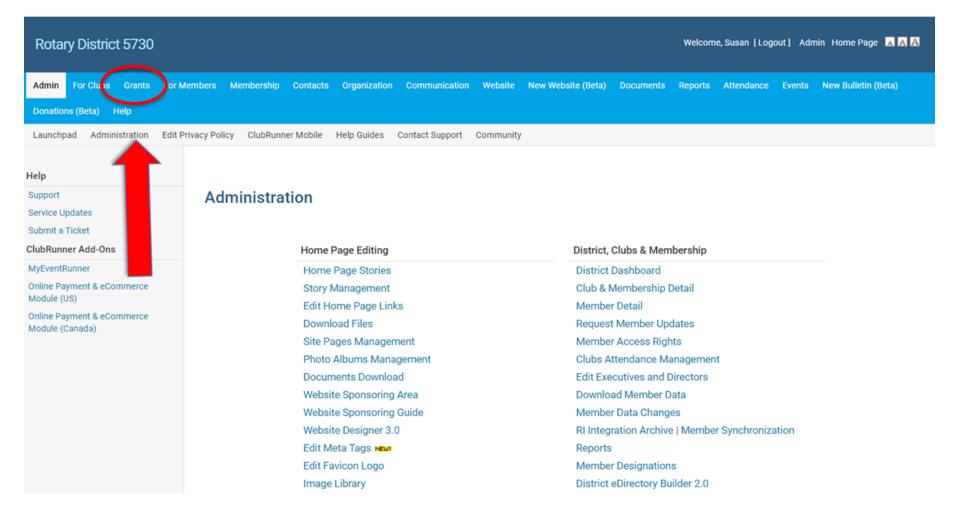
### **District Website**

#### Log into : <u>www.rotary5730.org</u>

#### "<u>Member Area</u>"



#### Select "Grants" on the Navigation Bar



#### Select "Submit a Grant Request"

Rotary District 5730 Welcome, Susan [Logout] Admin Home Page 🖪 🗛											nin Home Page 🔒 🗛 🗛		
Admin For Clubs Grants F	or Members Me	embership Contacts	Organization	Communication	Website	New Website (Beta)	Documents	Reports	Attendance	Events	New Bulletin (Beta)		
Donations (Beta) Help													
Submit a Grant Request My Club	b Grants Distric	t Grants											
Help													
Support	Adm	inistration											
Service Updates													
Submit a Ticket													
ClubRunner Add-Ons		Home Page Editing Home Page Stories					District, Clubs & Membership						
MyEventRunner							District Dashboard						
Online Payment & eCommerce		Story N	Story Management Edit Home Page Links					Club & Membership Detail Member Detail					
Module (US)		Edit Ho											
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, , , ,		Site Pa	Site Pages Management					Member Access Rights					
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		Edit Me	Edit Meta Tags NEW!				Reports						
		Edit Fav	icon Logo		Membe	Member Designations							
		Image I	_ibrary		District	District eDirectory Builder 2.0							

#### Fill in <u>ALL</u> your project information

its	← Go bac
v Club Grants mit a Grant Request	Submit a Grant Request
2	Please enter the basic information relating to your Grant Begress below.
nts Module	If you are submitting a grant request on behalf an multiple clubs, you only need to submit this form once, and there must be one main sponsoring club. Enter the estimated budget requested at this stage; you will be able to refine this number later on in the application process once this initial request has been submitted and reviewed.
	Note that you will need to be a confided member in order to submit a request. If you do not have the proper access, please contact the vistrict Grants committee.
	Project Details
	Project Name: Your Club Name *
	PleasName Rötarian Certifietect will be completed. Once selected, the year cannot be changed.
	Project Year: 2021-22 V Sponsoring Club: Amarillo V
	Contact: Cunningham, Shelley
	Country United States of America
	State Texas 🗸
	Zip Code 79101
	City: Amarillo
	Description:

#### **BE SURE TO SELECT** <u>"Submit"</u> to save your Grant

Admin For Clubs G	rants	For Memb	ers Membershi	p Contacts	Organization	Communication	Website	New Website (Be	ta) Documents	Reports	Attendance	Events	New Bulletin (Beta)	Donations (Beta)	Help
Submit a Grant Request	My Clu	ib Grants	District Grants												
Grants View Club Grants Submit a Grant Request			Submit a	Grant Re	equest									← Go	back
Help Grants Module			If you are su budget requ	bmitting a gr ested at this	ant request or stage; you will	l be able to refine	e this numbe	u only need to se r later on in the	application proc	ess once t	this initial rec	quest has	n sponsoring club. been submitted and he District Grants co	d reviewed.	ed
			Project Det	ails											
					Project Nam	ie:				*					
					Project Yea		*	his project will b	e completed. O	nce selecte	ed, the year c	annot be	changed.		
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## **Examples of District Grants**

- 1. Exchange of mixed professional Vocational Training Teams (VTT)
- 2. International travel for local doctor to volunteer at a clinic
- 3. Scholarship for student to attend local or international university
- 4. Art supplies to assist youth after-school program
- 5. Dictionary Program with local grade schools
- 6. \$500 Scholarship to a Graduating Senior
- 7. Boy Scout Building Renovations
- 8. Bicycle Projects
- 9. Christmas Dinner with Foster Children
- 10. Smiles of Kids Program
- 11. Maintenance at a Foster Child Facility
- 12. Park Improvements
- 13. Interact Club Development
- 14. Food Bank Project
- 15. Develop Leadership and Community Service Skills
- 16. Ride with Rotary Bike Project
- 17. School Landscaping
- 18. Shoes at Christmas Time
- 19. Recreation Area Development at Youth Center
- 20. Backpack Feeding Program
- 21. Community Thanksgiving Meal
- 22. Rotary Fun Day at a Track Meet



- 23. Snack Pack 4 Kids
- 24. Science Fair Recognition Celebration
- 25. Purchase participant t-shirts and water for the community Cancer run

## **STEWARDSHIP**

Stewardship is the responsible management and oversight of grant funds, which ensures that funds are used properly and benefit populations in need.





### **PROJECT PLANNING**



Lifecycle of a Service Project Webinar series www.rotary.org/webinars

Plan **Acquire Resources Implement Project Evaluate and Promote** 

PROJECT

LIFECYCLE

550KNOSTUBIO

- BANON & PROMOTION

PROJECT INPLIANENTATION

#### FEATURES OF GLOBAL GRANTS (GG)

- Align with an area of focus-7
- Have measurable results
- us-7
- Respond to a community need
- Include active community and Rotarian participation and partnership
- Strengthen knowledge, skills, resources
- Have long-term benefits
- Have a budget of at least \$30,000



#### Global Grants .... New BUZZ words

**Accountability :** Having an obligation or willingness to accept responsibility and account for the project or plan

**Sustainability :** Giving a community the skills and knowledge to maintain project outcomes for the long-term to serve the ongoing need after grant funds have been expend.

Returning to the project site years later, one hopes to find

#### THIS





## **BUILDING SUSTAINABLE PROJECTS**

- Community participation and needs assessment
- Materials and technology available
- Frequent Rotary partner communication
- Design, Budget and Plan Implementation
- Sustainable/Funding afterwards
- Evaluation







#### www.matchinggrants.org/global/



Main List | Submit Project | Pledge Support | Help | About This Site | District Grants | Non-Pilot Districts

#### Welcome to the Rotary District Grants Website

Look below for a list of project. Use the search feature to find a specific project. Click on My Account to login and see your own projects.

#### Rotary Year

2013-14 👻

#### List of Projects

#	Title	Country	Location	District	Club	Amount	Status
G-352	OLOG Library Project	Belize	Belmopan	6670	Eaton	\$150,000	Need \$100,000
G-350	Education Prog in 100 School	India	Mumbai	3140	Borivli	\$120,000	Need \$70,000
G-348	Mechanical Cows	Ecuador	Guayaquil	4400	Guayaquil Occidente	\$100,000	Need \$35,000
G-347	Advancing Education Technology	Ecuador	Gualaceo	4400	Gualaceo	\$45,000	Need \$7,000
G-346	Training needy Indian farmers	India	Mumbai	3140	Deonar	\$30,000	Need \$20,000
G-345	Computer Literacy -Tribal kids	India	Mumbai	3140	Mumbai Mulund South	\$95,000	Need \$48,334
G-344	San Jacinto Water Projects	Guatemala	San Jacinto, Guatemala	4250	Chiquimula de la Sierra	\$36,000	Need \$11,167
G-343	Ethiopia clean water project	Ethiopia	Addis Ababa	9200	Addis Ababa-West	\$121,231	Need \$30,721
G-341	Surgeries for Children	USA	California	5340	Lemon Grove	\$73,000	Need \$25,334
G-337	District 5240 Test Project	Honduras	Tegucigalpa	4250	Real de Minas-Tegucigalpa	\$30,000	Need \$15,334
G-335	Donation Diagnostic Equipment	Turkey	Mersin	2430	Mersin	\$98,640	Need \$56,427
G-334	Scout training Arboretum Park	Turkey	Adana	2430	Adana-Güney	\$96,075	Need \$42,384
G-333	Mamograhpy mounted on vehicle	Turkey	Adana	2430	Adana	\$87,500	Need \$36,667
G-332	Community (Blood) Services	Turkey	Adana	2430	Adana-Güney	\$85,000	Need \$37,334
G-331	Community (Blood) Service	Turkey	Adana	2430	Adana-Güney	\$85,000	Need \$37,334
G-329	Hygiene Schools&Students	Turkey	Adana	2430	Adana-Cukurova	\$40,100	Fully Pledged
G-326	Capacity Bulding For Vocationa	Uganda	Kanungu District	9200	Kihihi	\$52,395	Need \$34,930
G-325	Micro Credit for Severely Poor	India	Thiruvaiyaru	2980	Thiruvaiyaru	\$58,500	Need \$39,000
G-317	Integrated Rural Development	India	Thane Dist. Maharashtra	3140	Bombay North	\$80,000	Need \$53,334



#### 19 projects, \$1,483,441 total budget

Main List | Submit Project | Pledge Support | Help | About This Site | District Grants | Non-Pilot Districts

#### Global Grants Worldwide - 2020-21 Total \$143.6 million 2066 grants

Preventing Disease	\$ 74.8		52 %
Water, sanitation, hygiene	\$25.7	18%	
Growing Local Ecomonies	\$17.0	12 %	
Basic Education/Literacy	\$12.1	8 %	
Maternal and Child Health	\$ 8.4	6 %	
Promoting Peace	\$ 5.6	4 %	

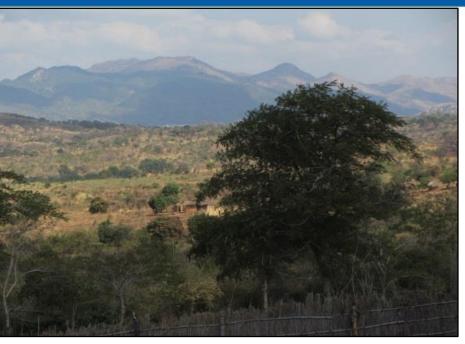
### **GG - National Burn Center - India**

- Upgrade the operating theatre at the National Burns Centre, Airoli, India . Partners-Midland, Midland West and D5730
- India's largest, specialized burn hospital in Greater Mumbai area capable of skin grafting facility for burn patients.
- Old equipment was replaced with equipment with latest technology
- Enable complex surgeries for burn victims Focus on safety of patients and lower morbidity and mortality rates





### **GG** Malawi, Africa







#### **Goat Project**

Hoop House Training



#### 2010 - Rotary Global Humanitarian Grant Deep Water Well

Levelland Morning Rotary Club

### Grace Village Malawi, Africa





### GG - Dominican Republic Dental partnership with Santiago University





### International Project 9 Dental Clinics





## WHAT YOU CAN DO TO HELP



## Fundraising

### SUPPORTING THE ROTARY FOUNDATION



**Annual Fund** For Support Today

#### Endowment Fund

To Secure Tomorrow

PolioPlus Fund

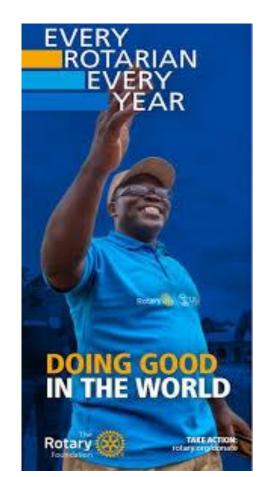
End Polio Now



## **Every Rotarian, Every Year**

### Every Rotarian, Every Year (EREY)

- Get involved in a Foundation project or program every year
- Contribute \$100 or more each year to the Annual Fund – about \$2 per week





## **Paul Harris Fellow**

- A person who contributes \$1,000 to the Annual Fund, Polio Plus, or an approved Global Grant
- Each additional \$1,000 cumulative contribution is separately recognized through \$9,000 (PHF +8)







## **Paul Harris Society Member**

• Contributes \$1,000 each year to the Annual Fund, PolioPlus, or approved grants







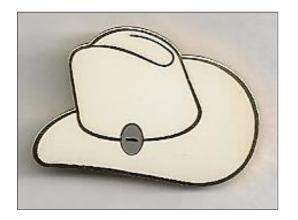
- A minimum \$10,000 cumulative donation to any Foundation program (no time limit)
- Additional gifts are recognized at \$25,000, \$50,000, \$100,000, \$500,000 and \$1,000,000







## White Hat Society



- \$5,000 cumulative contribution in one Rotary year
- Entails a commitment to recruit another contributor



## **Arch Klumph Society**

A minimum \$250,000 cumulative contribution to any Foundation program (no time limit)

- Trustees Circle \$250,000+
- Chair's Circle \$500,000+
- Foundation Circle \$1 million+



Rotary





## **Endowment Giving**



#### **Rotary Benefactor:**

\$1,000 pledge or contribution to the Endowment Fund



#### **Bequest Society:**

A minimum of \$10,000 pledge, e.g. Estate Plan or Insurance

Policy, or contribution to the Endowment Fund.



## **Recognition for Clubs**

## **100% Foundation Giving**

### **100% Every Rotarian Every Year**

## **100% Paul Harris Fellow**

## **Highest Per Capita Giving**



## **Club Recognition**







#### **100% Foundation Giving Club**

- Every dues paying member personally contributes \$25 or more to <u>TRF</u>
- \$
   \$
   \$
   100 per capita
   Annual Fund-SHARE
   PolioPlus
   Approved GG
   Endowment

#### **100% Every Rotarian, Every Year**

- Every dues paying member personally contributes \$25 or more to the <u>Annual Fund</u>
- \$100 per capita

#### **100% Paul Harris Fellow Club**

- 100% Members Give to any TRF Fund except Endowment during a Rotary year
- \$1,000+ Minimum
- One-time club recognition

### MAKE ROTARY YOUR CHARITY OF CHOICE!



#### Needs identified and implemented by Rotarians

- Local and international activities
- Diligent oversight of funds

- Global network of
   compassionate volunteers
- Rotarian driven





# Why We Give



#### The Cool Bling...







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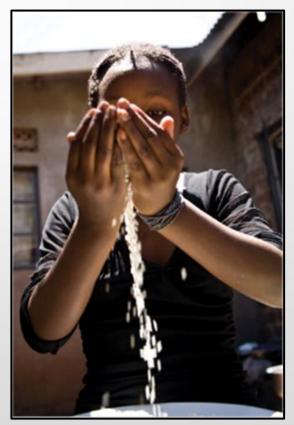
# It's <u>My</u> Foundation It's <u>Your</u> Foundation It's <u>Our</u> Foundation

#### Number 3





## Humanitarian Service



#### Number 2



# And the <u>Number One</u> Reason We Give to The Rotary Foundation....

### Number 1







#### Because we can make service projects happen...



#### Polio, Peace, Health, Education, Environment













## Rotarians







# Make a difference!

#### THE ROTARY FOUNDATION DOING GOOD IN THE WORLD



