

ubuntu

July Edition 2026 . Vol 1.

magazine



“Each One Engage For Impact”

By transforming ourselves, welcoming others, designing for sustainability, and leading with intention

#CreateLastingImpact
#EachOneEngageForImpact

Rotary  Rotaract 
D9214 D9214

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Journey to the Pearl of Africa and Beyond



INSIDE THIS Issue



1.0 SCENE SETTER

Why This Year Matters - Editorial	ii
Meet the Storytellers (Contributors, photographers, editors)	1
At the Heart of District 9214 - Profile	2
Our Leadership Journey (2021–2026)	4
The Story Behind The Name - Ubuntu	7
Discovering Ubuntu	8



2.0 GLOBAL PERSPECTIVES

Rotary International President 2026–2027	11
Rotary International Director 2026 – 2028	13

3.0 AT THE HEART OF D9214

The District Governor 2026-2027 Rotary District 9214	15
A New Year, A New Call to Engage for Impact	17



4.0 FUTURE THINKING

District strategy for lasting impact	19
Tagline Breakdown	20

5.0 VISION FRAMEWORK 2026 - 2027

RI President's Expectations	23
Community Impact Days	27

6.0 THE VOICE OF ROTARACT

Meet The Leader Guiding Rotaract This Year	30
Vision 2026 - 2027	32
Kiswahili Connect	33



7.0 FIRE SIDE CHATS

What has Kept me in Rotary all these years	36
Leading Through Change: Reflections from a Year of Service	37
Institutional Continuity: From Annual Change to Enduring Progress	39
Lessons I Wish Every Club President Knew Before Taking Office	40
Are You a Storyteller? Making Rotary's Impact Visible Through Storytelling	41
From Projects to Progress: Building Impact That Outlives Us	42
The Hand That Lifts	43

8.0 MATERNAL AND CHILD HEALTH MONTH

Healthy mothers, stronger communities	45
Safe Motherhood, Healthy ChildhoodS	46
Rotary Creating Greater Impact: Lessons from Tanzania	47



9.0 MOMENTS THAT BRING US TOGETHER

CLUBS AND VIBE	
Ubuntu Impact Awards	64
The Award Criteria	65

10.0 Appendix

Assistant Governors Dictionary - 2026/2027	66
Rotary Club Directory District 9214 (2026/2027)	67

Why This Year Matters

There comes a defining moment in the life of every institution when it must choose whether it will merely record its history or intentionally shape its future.

For Rotary, that choice has never been about whether we will serve. Service is our calling. The greater question is whether we will preserve the ideas, lessons, relationships, and moments that give that service meaning. Every project completed, every life transformed, every partnership forged, and every leader inspired contributes to a story far greater than any one individual or Rotary year. Yet stories left untold are opportunities lost. They cannot inspire, they cannot teach, and they cannot become part of the legacy we leave for those who follow.

That is why this year matters.

The launch of Ubuntu Magazine marks more than the return of a familiar name. It signals a renewed commitment to how Rotary District 9214 communicates, learns, remembers, and leads. We have chosen to restore Ubuntu because it expresses something timeless about who we are. Rooted in the African philosophy of our shared humanity—"I am because we are"—Ubuntu reminds us that lasting impact is never created in isolation. It is built through relationships, collaboration, and a shared commitment to serving others.

This philosophy also defines the purpose of this magazine.

Ubuntu Magazine is not simply another



district publication. It is the flagship communication platform of Rotary District 9214 and an investment in our collective memory. It exists to document impact, strengthen Rotary's public image, inspire leadership, foster learning, and connect members across Uganda, Tanzania, and the wider Rotary world. More importantly, it exists because communication is not an administrative function. It is leadership in action.

Leadership is measured not only by the decisions we make, but by the stories we choose to preserve.

In an age where information travels instantly and disappears just as quickly, thoughtful publications matter more than ever. Social media captures moments. A magazine preserves meaning. A photograph records an event. A well-told story explains why it mattered. Statistics measure progress. Stories reveal purpose. Together, they become the institutional memory that enables future generations to understand not only what we accomplished, but why

we believed it was worth doing.

That conviction has shaped every page of this inaugural July 2026 edition.

Rather than producing a chronological record of meetings and activities, we have designed a publication that takes readers on a journey. It begins by introducing the identity and heritage of District 9214, then explores Rotary's global perspective, the District Governor's vision, our strategic priorities, leadership reflections, the voices of Rotaractors and young leaders, and the countless stories of service that continue to transform communities. Every section has been intentionally curated to inform, inspire, and connect.

Equally important is how we tell those stories.

This year, Ubuntu Magazine embraces an editorial philosophy that moves beyond activity reporting to impact storytelling. We believe every meaningful story should answer a simple but profound question: What changed because Rotary showed up? Behind every project are people whose lives have been transformed. Behind every initiative are lessons that deserve to be shared. Behind every statistic is a human story waiting to be told. Our commitment is to capture those stories with authenticity, evidence, and excellence.

Guiding this journey are four enduring commitments that reflect both Rotary's priorities and our district's aspirations: to document Impact, expand our Reach, deepen member Engagement, and continuously Adapt through innovation. These principles are more than strategic pillars. They are promises to our readers that Ubuntu Magazine will continue to evolve while remaining anchored in Rotary's values.

Innovation is therefore not an ambition reserved for the future; it begins with this issue. Ubuntu Magazine extends beyond

printed pages through interactive digital experiences, visual storytelling, multimedia content, multilingual communication, and an expanding digital archive that will preserve Rotary's history for generations to come. We are proud to begin integrating Swahili into our communication, recognising the richness of our East African identity while strengthening inclusion across our district. In the months ahead, readers will encounter new ways of engaging with stories through photography, flipbooks, videos, QR-enabled content, and other emerging platforms that bring our work to life.

But technology alone does not create a great publication.

People do.

Ubuntu Magazine belongs to every Rotarian, Rotaractor, partner, volunteer, photographer, writer, editor, designer, and storyteller who believes that service deserves to be documented with the same excellence with which it is delivered. It belongs to the club president leading change in a local community, the young leader discovering purpose through Rotaract, the beneficiary whose life has been transformed, and the volunteer whose quiet acts of service often go unnoticed. Their voices, experiences, and perspectives are the heartbeat of this publication.

Our aspiration extends beyond the boundaries of our district.

We envision Ubuntu Magazine becoming one of Africa's leading Rotary publications—a platform that contributes East African perspectives to the global Rotary conversation while demonstrating that excellence in storytelling knows no geographical boundaries. We hope to showcase improvements that other institutions and people can learn from, celebrate partnerships that inspire collaboration, and amplify stories that remind the world of Rotary's enduring capacity to create lasting

change.

Yet our greatest measure of success will never be the number of editions we publish or the pages we produce.

Success will be measured by whether this magazine inspires someone to serve, encourages a club to innovate, helps a community understand Rotary more deeply, strengthens the bonds that unite our district, and preserves the stories that define this remarkable year.

Years from now, when future Rotarians and Rotaractors open these pages, I hope they will discover more than reports of projects and events. I hope they will encounter a district that chose excellence over routine, innovation over familiarity, and purpose over publicity. I hope they will see a community of leaders who understood that service changes lives, but stories ensure that those lives continue to inspire others.

That is the legacy we seek to build.

Ubuntu Magazine will not simply tell Rotary's story.

It will help shape how Rotary District 9214 is seen, understood, and remembered.

As you begin this inaugural issue, I invite you not only to read these pages but to become part of the story they tell. Together, let us preserve our history, celebrate our impact, learn from one another, and continue building a district whose influence extends far beyond our borders.

Because our projects change communities.

Our stories ensure they are never forgotten.

Catherine Nyesiga

Editor-in-Chief

Ubuntu Magazine

Rotary Year 2026–2027

Behind the Pages

— D9214 / 2026/2027 —

TECHNICAL ADVISOR

Florence Malinga - Technical Advisor
Rotary Club of Muyenga Bukasa

DISTRICT TEAM

Joseph Bata Ssengooba - District Public Image Chair
Rotary Club of Garuga

Catherine Nyesiga - Editor in Chief
Rotary Club of Lubowa

Joyce Kyeyune - Country Editor - Uganda
Rotary Club of Muyenga Bukasa

Augustine Mwombeki - Country Editor - Tanzania
Rotary Club of Zanzibar Stonetown

UGANDA TEAM

Gyaviira Lewis - Rotary Club of Muyenga Tank Hill

Emmanuel Eregu - Rotaract Club of Entebbe Airport

Joseph Ssuna - Rotary club of Bwebajja

Francis Tumwebaze - Rotary Club of Kigo

Freddie Nyanzi - Rotary club of Nalumunye

Beatrice Tinka Alyanata - Rotary Club of Kitende

Hudu Lubowa Mwanje - Rotaract Club of Seguku

Angella Ainomugizi - Rotary Club of Mbarara Ranchers

Godlive Nayebara - Rotary Club of Mbarara

Obadia Kakuru - Rotaract Club of Kabwohe Uganda

TANZANIA TEAM

Charity Mwakio - Rotary Club of Dar es Salaam Mikocheni

Julia Seifert - Rotary Club of Dar es Salaam Mikocheni

Rahma Nurdin - Rotaract Club of Alpha

Ciren Gracias - Rotary Club of Njiro Arusha

Karen Mametu - Rotaract Club of Kwanza

Dorcas John - Rotary Club of Moshi

Nasibu Mahinya - Rotary Club of Dar es Salaam Mikocheni

Angel Banzi - Rotaract Club of KCMC



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At the Heart of District 9214

Who We Are, Our Journey, and Our Impact Across Uganda & Tanzania

District 9214 was created with a clear purpose: to bring Rotary leadership closer to communities and strengthen service impact across Uganda and Tanzania.

WHO WE ARE

Rotary District 9214 is a service-driven network of Rotarians and Rotaractors united by the principle of **Service Above Self**. We bring together clubs across **Uganda and Tanzania**, working with communities, governments, development partners, local communities and global Rotary networks to design and implement sustainable solutions in:

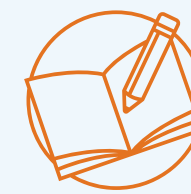
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PEACE AND CONFLICT PREVENTION



MATERNAL AND CHILD HEALTH



BASIC EDUCATION AND LITERACY



WATER AND SANITATION



DISEASE PREVENTION AND TREATMENT



ECONOMIC AND COMMUNITY DEVELOPMENT



PROTECTING THE ENVIRONMENT

OUR VALUES

The work of District 9214 is guided by Rotary's core values, which shape our leadership, service, and partnerships across Uganda and Tanzania.

- **Service** – Rotarians prioritize helping others and addressing humanitarian challenges, from local community projects to global initiatives
- **Integrity** – Members are expected to act ethically, honestly, and responsibly in all personal and professional interactions
- **Diversity** – Rotary values inclusivity, welcoming members from different backgrounds, cultures, and professions to enrich perspectives and solutions

OUR JOURNEY: THE BIRTH OF DISTRICT 9214

On **1 July 2021**, Rotary District 9214 was officially formed following the division of the former Rotary District 9211, one of the largest Rotary districts in the world by geography and membership.

- **Fellowship** – Building strong relationships and networks among members fosters collaboration, trust, and mutual support
- **Leadership** – Rotarians are encouraged to lead by example, inspire others, and take initiative in service projects and community development

The decision to create a new district was strategic:

- To bring Rotary leadership closer to clubs
- To improve responsiveness to community needs
- To strengthen support systems for Rotarians
- To increase efficiency in service delivery and impact measurement

The transition (redistricting) was led by **Past District Governor Rosette Nayenga Nabbumba Nalongo** and a dedicated team of Rotary leaders who ensured continuity, stability, and growth.

Since then, District 9214 has evolved into one of the most dynamic Rotary districts in Africa.

OUR LEADERSHIP JOURNEY (2021–2026)

Each Rotary year has shaped the district's identity and direction:



**2021/22 – Young Kimaro
(RC Mwika, Tanzania)**

Established the foundation of the new District and provided visionary leadership during its formative year. As the inaugural District Governor, she guided the establishment of core structures and systems that laid a strong foundation for future growth and sustainability.



**2022/23 – Peace Taremwa
(RC Kajjansi, Uganda)**

Strengthened club systems, advanced membership growth, and enhanced service delivery across the district. His leadership focused on consolidating institutional capacity, deepening member engagement, and increasing Rotary's community impact.



**2023/24 – Francisco Semwanga
(RC Nateete Kampala, Uganda)**

Led a period of expansion, innovation, and strengthened visibility across communities. His tenure was marked by scaling up impactful projects, fostering innovation, and enhancing Rotary's presence and service delivery footprint.



**2024/25 – Agnes Batengas
(RC Dar es Salaam Sunset)**

Advanced leadership development and deepened cross-border collaboration within the District. She championed high-impact service projects, strengthened leadership capacity, and promoted regional cooperation.



**2025/26 – Christine Kyeyune Kawooya
(RC Muyenga Tankhill, Uganda)**

Championed unity, measurable impact, and strategic partnerships across the district. Her leadership under the theme of “together one act at a time” emphasized results-driven service, membership growth, and strengthened strategic partnerships across Uganda and Tanzania.

Each leader has contributed to building a stronger, more connected, and more impact-focused district.

DISTRICT 9214 AT A GLANCE

Since its formation, District 9214 has grown rapidly into one of the fastest-expanding Rotary districts in Africa.

Today, the district comprises:

- **300+ Rotary Clubs** across Uganda and Tanzania
- **3,000+ Rotarians and Rotaractors**
- Strong partnerships with governments, development agencies, local communities, institutions, NGOs, and international Rotary clubs
- Thousands of community-based projects implemented annually

These projects continue to deliver sustainable impact in health, education, water, environment, and livelihoods.

WHAT DEFINES DISTRICT 9214

There are several defining features of our district that are important to understand:

- We are a binational district (Uganda and Tanzania)
- We place strong emphasis on youth engagement through Rotaract and Interact
- We prioritise partnership-driven impact, especially Global Grants
- We are increasingly focused on measurable outcomes, not just activity
- We are increasingly focused on the Rotary foundation giving
- We actively collaborate with governments , institutions, and development agencies
- We are building a culture of accountability, storytelling, and visibility

PURPOSE-DRIVEN PARTNERSHIPS

Partnerships within District 9214 go beyond sponsorship. They are long-term collaborations that directly contribute to: clean water access for rural communities, Improved maternal and child health services, Peace & Conflict resolution, better education outcomes for children, environmental restoration and climate resilience, support for entrepreneurship and livelihoods

Through these partnerships, businesses and institutions become part of real, measurable transformation across Uganda and Tanzania.

SHAPING THE FUTURE OF SERVICE

As District 9214 enters the 2026/27 Rotary year under the leadership of **District Governor Daniel Ddamulira Mukasa**, the focus is clear: Each one Engage for Impact

- Stronger projects, sustainable partnership, increased Foundation giving
- Expanded Rotary presence, membership growth and amplified brand
- United Rotary family through purposeful fellowship
- Digital, data driven and district with modernised systems
- vice delivery
- Expanding youth leadership in Rotary

The district is moving from service participation to service transformation.

From its formation in 2021 to its rapid growth today, District 9214 has evolved into a vibrant, cross-border Rotary district that is shaping the future of service in East Africa.

Its journey is still unfolding—but its direction is clear: **closer to communities, stronger in partnerships, and deeper in impact.**






GGWANGA MUJE

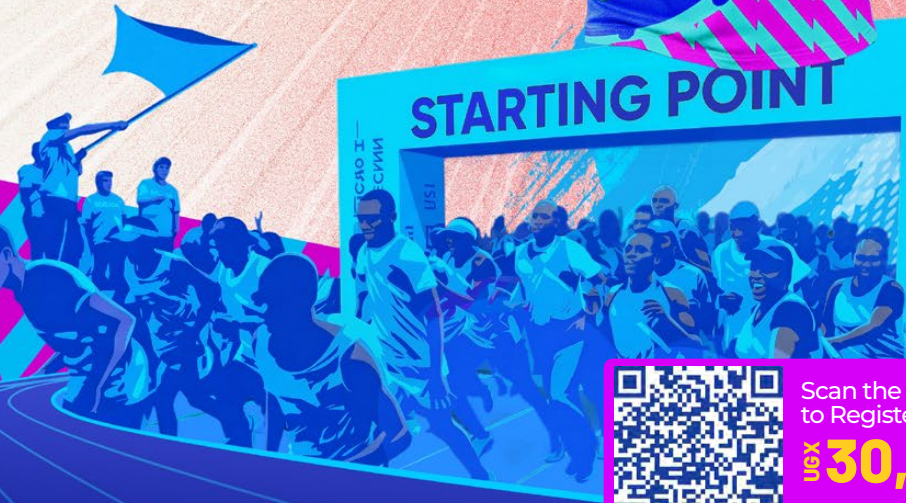
LET'S RUN TO RESTORE HOPE

All proceeds go towards the completion of the Cancer Centre at Nsambya Hospital

 KOLOLO INDEPENDENCE GROUNDS & MAJOR TOWNS ACROSS THE COUNTRY

 6:00AM
  SUN 30TH AUG 2026







Scan the QR Code to Register

UGX 30,000 comes with a vest

#CancerRunUg26  @CancerRunUg  @UgRotaryCancerP













The Story Behind The Name

Why “Ubuntu”?

A Reflection by PDG Young Kimaro, Inaugural District Governor, Rotary District 9214

When I had the privilege of serving as the first District Governor of Rotary District 9214, I chose the name Ubuntu for our district magazine with careful thought and deep conviction. As a newly created district serving Uganda and Tanzania, we wanted a name that reflected both our African identity and Rotary’s enduring ideals of service, fellowship, and humanity.

Ubuntu is an African philosophy often expressed in the phrase: “I am because we are.” It reminds us that our humanity is bound together, that none of us thrives in isolation, and that our wellbeing is connected to the wellbeing of others. It calls us to move beyond the narrow perspective of “I” and embrace the broader perspective of “we.”

Although the word “Ubuntu” is most associated with Southern Africa, its spirit resonates deeply across our continent, including Uganda and Tanzania, where community, compassion, and collective responsibility have long been cherished as guiding principles.

To me, Ubuntu captures the very spirit of Rotary.

Rotary is not about individual achievement. It is about people joining hands across cultures, professions, religions, and national boundaries to serve humanity. Every Rotary project, whether providing clean water, supporting education, promoting peace, fighting disease, or helping communities recover from hardship, succeeds because people work together for the common good.



Ubuntu teaches that when one person suffers, we are all diminished; when one person is uplifted, we are all enriched. This is remarkably similar to Rotary’s commitment to Service Above Self. Both Ubuntu and Rotary challenge us to look beyond ourselves and recognize our responsibility to one another.

I chose the name Ubuntu because it reflected both our African heritage and Rotary’s universal values. It celebrated the belief that true leadership is not about standing above others but standing with them. It reminded us that our greatest strength lies not in what we accomplish alone, but in what we achieve together.

Today, that message remains as relevant as ever. In a world often divided by differences, Ubuntu invites us to see our shared humanity. It encourages cooperation over competition, compassion over indifference, and community over individualism.

For Rotarians, Ubuntu is more than a word. It is a way of seeing the world. It is the recognition that every act of service strengthens the bonds that connect us. It is the understanding that by changing one life, we help strengthen the whole human family.

It is my hope that every edition of Ubuntu will do more than document Rotary’s work. May it celebrate our shared humanity, inspire greater service, strengthen friendships across borders, and remind every reader that our greatest achievements are those we accomplish together.

Ubuntu. I am because we are. And that, perhaps, is Rotary at its best.

PDG Young Kimaro, 2021/2022
RC Mwika, Tanzania

Discovering Ubuntu



How
Language,
Identity,
and Shared
Humanity Bring
Rotary to Life

It was during a trip to South Africa that I discovered Rebecca Malope. She was famous in Southern and Eastern Africa for her emotive songs but the one that stuck with me to this day is *Moya Wami*, a spiritual melody that evokes a profound sense of comfort. In supermarkets and malls in Pretoria, I constantly caught whiffs of words that sounded my native language, Luganda. And when I asked for their translations, they almost always carried the same meaning. *Moya* has an equal sounding equivalent in Luganda—*Mwooyo* (Spirit).

Back in Dar es Salaam during the 100th District Conference and Assembly (DCA), I was enjoying an evening tuk-tuk (rickshaw) ride to Coco Beach and the rider launched into Swahili. To my delight, I was able to piece together a conversation using the Swahili my daughter learned fluently at school and had been tutoring me in. This shared understanding of a language created a connection between me and the tuk-tuk rider weaving in and out of the traffic, that I happily rewarded him with an end-of-trip bonus.

There is something beautifully refreshing about language. When you visit a new place and hear your language spoken, you cannot help but turn in surprise to see who has uttered what

feels like ‘music to your soul’. Ask the Ugandan visiting Kazakhstan who almost tripped in astonishment after hearing two waiters conversing in Luganda at a restaurant.

This is why ‘Ubuntu’ brings Rotary alive. We immediately associate it with our ‘African-ness’, our identity captured in words that are similar across the hundreds of tribes and languages in Africa. Simply, it sounds African. The roots of ‘ubuntu’ echo Rotary’s story—recognizing that life is better when we serve one another because of our shared humanity.

Perhaps that is the quiet strength of Ubuntu. It is more than a word that resonates across our continent. It reminds us that despite our many languages, cultures, and traditions, we are connected by something far deeper—our shared humanity and our willingness to serve one another. That, too, is the essence of Rotary.

Our focus this year is to tell Rotary’s story in District 9214 more powerfully this year, in fresh new ways, within the context of our amazing Africaness.

Welcome to the Ubuntu brand!

Rotarian Joyce Kyeyune,
RC Muyenga Bukasa
Strategic Communication
Specialist





Dear Rotarians,

As we begin a new Rotary year, I invite every member to embrace our shared vision of creating lasting impact in our communities, our clubs, and ourselves.

Rotary's strength has always been found in people of action—individuals who see challenges not as obstacles but as opportunities to serve. Every project we undertake, every life we touch, and every partnership we build has the potential to create change that extends far beyond the present moment.

The theme, Create Lasting Impact, calls upon us to focus on meaningful and sustainable service. It challenges us to ensure that our efforts continue to benefit communities long after a project is completed. Whether we are promoting peace, supporting education, improving health, protecting the environment, or strengthening local economies, our goal should be to leave a positive and enduring legacy.

Equally important is the impact we create within our Rotary family. Strong,

inclusive, and vibrant clubs empower members to grow as leaders, foster lifelong friendships, and inspire new generations to join us in service. By welcoming diverse perspectives and nurturing a culture of belonging, we strengthen Rotary's ability to serve effectively.

Lasting impact begins with each of us. Through our commitment, compassion, and dedication to Service Above Self, we can transform lives and build a brighter future for generations to come.

Together, let us seize the opportunities before us and make this a year defined by meaningful action, measurable results, and enduring change.

Yours in Rotary,

Olayinka Yinka Hakeem

Babalola President, Rotary International 2026–2027



When the First Light Breaks

At the beginning of every journey, there is a quiet moment before the movement begins. The road is still, the horizon is open, and those who are ready to lead can already see beyond the first step. They see the distance ahead not with fear, but with conviction. They understand that a new year is not simply a change of dates; it is an invitation to choose direction, sharpen purpose, and move together with greater intention.

This is such a moment for us.

A new year has opened before us, carrying with it a gentle invitation to pause, reflect, and renew our commitment to the communities we serve. It gives us a moment to appreciate how far we have come, to honour the work already done, and to look ahead with hope, courage, and shared purpose. Every season of service offers us a beautiful opportunity: to build on what has worked, to learn from our experiences, and to imagine together an even brighter future. We are strongest when we walk this journey together, supporting one another, listening deeply, and moving as one united family of service.

The future we desire will be shaped by the care we show, the partnerships we nurture, the clubs we strengthen, and the love we put into every act of service. Our work must continue to be guided by compassion, wisdom, and a clear understanding of the needs around us. As we serve, let us do

so with open hearts, thoughtful action, and a deep desire to leave every community better, stronger, and more hopeful than we found it.

As we begin this new Rotary year, our call is to Create Lasting Impact.

Lasting impact is not found only in the number of projects completed or events held. It is found in the child who receives better health-care, the young person who gains opportunity, the family that accesses clean water, the community that becomes more resilient, and the club that grows stronger because its members feel engaged, valued, and inspired to serve.

This year calls us to think beyond short-term success. It calls us to build systems, not moments; partnerships, not isolated efforts; leaders, not followers; and clubs that are not only active, but alive with purpose. We must grow Rotary because growth gives us greater capacity to serve. Every new member brings a new story, a new skill, a new network, and a new possibility for change.

Our greatest strength has always been people. People who believe that service can change the direction of a life. People who are willing to give their time, ideas, resources, and influence to something greater than themselves. When that spirit is united behind a shared vision, ordinary actions become extraordinary outcomes.

Let us therefore enter this year not as spectators of possibility, but as builders of it. Let us lead with clarity, listen with humility, serve with discipline, and act with the confidence that what we do today can shape generations tomorrow.

The first light has broken. The road is before us. Let us move together with courage, unity, and an unwavering commitment to create lasting impact.

Yours in Rotary service,

Emmanuel Katongole
Rotary International Director
2026 – 2028



“Each One Engage For Impact”

By transforming ourselves, welcoming others,
designing for sustainability, and leading with intention”

Daniel Mukasa Ddamulira

District Governor 2026-2027
Rotary District 9214

DG **Daniel Mukasa Ddamulira**

Rotarian Daniel Mukasa Ddamulira is a passionate humanitarian, educator, and seasoned leader who has dedicated over two decades to community service, particularly through Rotary, education, and church leadership.

A long-serving member of the Rotary Club of Mengo, Daniel has held several leadership roles including Club President, Country Fund Coordinator, Assistant Governor, and Chairperson of the 98th District Conference and Assembly (DCA). He is a Major Donor Level Two to The Rotary Foundation and regularly supports club projects, fostering a culture of generosity and service within his family.

Professionally, Daniel is the founder and director of St. Mark's College Namagoma, a premier private secondary school established in 2003. Before entering the education sector, he worked as Mission Economist at USAID/Uganda, Senior Economist at the Bank of Uganda, and Lecturer at Makerere University. He also served in the banking sector with the Cooperative Bank.

Daniel holds a Bachelor of Statistics from Makerere University, a Master's in Economics from the Institute of Social Studies in The Hague, and a professional certification from the Chartered Institute of Management Accountants (CIMA) in London.

In the religious space, he has held key positions within the Anglican Church, including Head of Laity and Treasurer of the Gayaza Archdeaconry, and has contributed to the Namirembe and West Buganda Dioceses at Council and Synod levels. In education, he sits on boards of prestigious schools including Gayaza High School, Our Lady of Africa Schools, St. Mary's College Lugazi, Pride Academy Mpigi, and Rotafield Schools, and chairs the Private School Owners SACCO.

He also serves the Buganda Kingdom as Board Chairman of Mwanyi Terimba Ltd and holds the honorary title Omukungu wa Kabaka.

Daniel is married to Lady Canon Alice, and together they champion values of faith, service, and community from their home in Namagoma.



A New Year, A New Call to Engage for Impact

Dear Rotary Family,

A new Rotary year has begun. With it comes fresh energy, renewed responsibility, and another opportunity for each of us to serve with purpose.

As we open this new chapter, I extend my heartfelt appreciation to our outgoing District and club leadership teams for the work well done. You have served with commitment, carried the mantle of leadership with dignity, and laid a strong foundation upon which we must now build.

To our outgoing presidents, boards, assistants, committee chairs, and district officers, thank you for giving your time, talent, and passion to Rotary. Leadership in Rotary is voluntary, but its demands are real. You showed up, made decisions, mobilized members, led projects, strengthened clubs, and kept the spirit of service alive. District 9214 is stronger because of your contribution.

I also warmly welcome our new leadership at every level of the District. To the club presidents who have just been installed, congratulations. Your installation was not only a celebration, but also a commissioning. The collar, the pin, the gavel, and the applause all come with responsibility. You have been entrusted with the hopes of your members, the dreams of your clubs, and the needs of the communities we serve.

To every incoming board member, committee chair, Rotarian, Rotaractor, and Interactor stepping into service this year, welcome to the work. This is the time to turn ideas into action and promises into results.

Over the past months, we have prepared. We have trained. We have held discussions, shared plans, aligned priorities, and equipped leaders for the year ahead. The season of preparation

has been important, but now the season of implementation has arrived. This is no longer the time to simply plan. It is time to work.

Our guiding mandate for the year is clear: Each One Engage for Impact. This call reminds us that Rotary's strength is not found in a few people doing everything. It is found when every member finds their place, every leader creates opportunity, and every club becomes intentional about service, growth, giving, fellowship, and visibility.

We all have the same number of hours in the day. What will make the difference this year is how we use them. The clubs that will grow are the clubs that will act early, engage consistently, follow through on their goals, and involve their members meaningfully. The leaders who will succeed are those who communicate clearly, delegate wisely, listen actively, and keep their teams focused on impact.

For our members, this is your year to engage. Attend. Serve. Give. Invite. Mentor. Lead. Share Rotary's story. Support your president. Strengthen your club. No contribution is too small when it is made with commitment and purpose.

For our clubs, this is the year to be vibrant, visible, and impactful. Let our projects respond to real community needs. Let our fellowships build belonging. Let our public image tell the story of service. Let our membership growth be intentional. Let our Foundation giving reflect our belief in doing good in the world.

As we begin, let us remember that impact is not accidental. It is created by action, discipline, teamwork, and consistency.

May this Rotary year be one of movement, courage, and measurable results. Let each one engage, and together, let us deliver impact that will be seen, felt, and remembered.

Each One Engage for Impact.

Daniel Mukasa Ddamulira
District Governor 2026 – 2027



District strategy for lasting impact:



EACH ONE,
ENGAGE FOR
IMPACT

KILA
MTU
AWAJIBIKE



The tagline for Rotary Year 2026–2027, “Each One, Engage for Impact,” sets a clear call to action for a people-centered, purpose-driven Rotary year. It reminds us that transformation begins with the individual — when every Rotarian

and Rotaractor takes ownership, gets involved, and contributes meaningfully, the collective impact becomes powerful and lasting. This theme underscores that progress is not achieved by a few but by the participation of all. When

each one engages intentionally, Rotary becomes more dynamic, inclusive, and effective in driving change. The message is simple yet powerful: every individual matter, and together, we create measurable impact.

STRATEGIC CONTEXT

The tagline “Each One, Engage for Impact” aligns closely with Rotary International’s Strategic Plan, which focuses on four key priorities:



Increase
our impact



Expand
our Reach



Enhance
participant
engagement



Improve
our ability
to adapt

This theme calls every member — at club, district, and community levels — to take an active role in engagement. It redefines Rotary culture by placing ownership and participation at the heart of everything we do: in meetings, projects, leadership, mentorship, and relationships.

Engagement is not optional; it is the lifeblood of Rotary’s growth and sustainability. By ensuring that each member is connected, valued, and empowered, we build clubs that are not only relevant but also resilient, adaptable, and impactful.

TAGLINE BREAKDOWN

Each One Every Member Counts

The phrase “Each One” places responsibility on every member — Rotarian and Rotaractor alike — to play their part. It reinforces inclusion and shared ownership. Every individual brings unique experiences, skills, and perspectives that enrich Rotary.

This calls for intentional inclusion — ensuring that no voice is overlooked, no talent wasted, and no member feels invisible. In practice, this means:

- Inviting input from all members during planning and decision making.
- Encouraging diverse representation on committees and project teams.
- Recognizing every contribution, regardless of size or visibility.

Rotary’s DEI commitment reminds us that belonging, engagement, and accessibility are not optional values — they are essential drivers of growth and unity.

Engage Intentional Connection and Participation

The word “Engage” is a call to action. It challenges us to connect meaningfully and participate fully in Rotary life — through service, fellowship, and leadership. Engagement happens when members feel seen, supported, and significant.

Clubs must:

- Create structured mentoring programs for new members.
- Assign meaningful responsibilities aligned with personal interests.
- Encourage continuous learning, collaboration, and contribution.

When engagement becomes intentional, retention improves naturally. Engagement ensures that every member has purpose and purpose keeps people connected.

For Impact Purposeful Service and Measurable Results

The phrase “For Impact” reminds us that engagement must lead to tangible outcomes. Our service should not just be visible it should be valuable and measurable.

Every act of service should demonstrate clear community benefit and personal growth. Rotary research shows that our 1.4 million members collectively contribute over 47 million volunteer hours annually a testament to what happens when we act with purpose.

Locally, clubs can translate this spirit into measurable change by:

- Setting clear goals and indicators for every project.
- Measuring results before and after implementation.
- Sharing stories and data that show real transformation.

Impact is how Rotary measures relevance; through the lives changed, communities strengthened, and partnerships sustained.

WHAT THIS MEANS FOR MEMBERS

01 Personal Ownership

Every member carries responsibility for Rotary’s mission. Members should:

- Take initiative during meetings and projects.
- Offer ideas, leadership, and volunteer time.
- Support others and model accountability.

02 Commitment to Service

True engagement is rooted in service. Members are encouraged to:

- Volunteer consistently for club and district programs.
- Lead or co-lead initiatives that match their strengths.
- Represent Rotary with passion, professionalism, and purpose.

03 Peer Support and Collaboration

Growth happens through connection. Members should:

- Mentor and support one another.
- Exchange experiences and knowledge.
- Cultivate an atmosphere of openness and respect.

KEY BEHAVIORS TO PROMOTE

01 Proactive Participation: Attend, contribute, and inspire others to do the same.

02 Mentorship Culture: Pair new members with experienced ones for smoother integration.

03 Visible Service: Serve publicly and proudly to enhance Rotary’s image.

04 Recognition and Celebration: Celebrate success stories regularly.

05 Empathetic Leadership: Lead with understanding, inclusivity, and humility.

WHAT THIS MEANS FOR CLUBS

01 Structured Member Engagement

Clubs should embed engagement into their daily rhythm by:

- Matching members’ skills to relevant roles and committees.
- Establishing mentorship programs for onboarding and integration.
- Rotating leadership responsibilities for inclusivity and growth.
- Conducting periodic check-ins to assess satisfaction and participation.

02 Fostering a Culture of Belonging

A sense of belonging drives commitment. Clubs should:

- Celebrate every individual contribution publicly.
- Encourage open dialogue and listening during meetings.
- Promote intergenerational collaboration and teamwork.
- Recognize formal and informal service equally.

03 Membership Growth through Retention

Retention is built on engagement. To strengthen it, clubs should:

- Collect regular feedback and measure member experience.
- Use data to identify trends and gaps.
- Provide meaningful opportunities that align with personal passions.
- Reinforce that members stay where they feel valued and involved.

RECOMMENDED CLUB ACTIONS

01 Develop an Engagement Plan

Each club should create a structured plan that outlines:

- Clear engagement pathways.
- Inclusive service and leadership frameworks.
- Measurable impact goals.
- Ongoing feedback and review mechanisms.

02 Appoint an Engagement Lead

Designate a dedicated club officer or committee to oversee engagement efforts:

- Onboard and mentor new members.
- Track participation and engagement trends.
- Facilitate continuous learning and recognition.

03 Encourage Personal Pledges

Empower members to commit to personal acts of engagement, such as:

- Inviting a prospective member.
- Mentoring a peer.
- Leading or documenting a project for impact.

Vision

FRAMEWORK

2026 -2027

RI PRESIDENT EXPECTATIONS

CREATE LASTING IMPACT



Impact over Activity

Focus on achieving meaningful results rather than just completing tasks



Sustainability first

Prioritize long-term viability and environmental responsibility.



Strong, engaged clubs

Foster active and committed club members who drive Rotary's mission.



The Rotary Foundation

Utilize the Foundation as a catalyst for global humanitarian projects.



Partnerships multiply impact

Collaborate with other organizations to enhance reach and effectiveness.



Adaptation for future relevance

Continuously evolve to meet the changing needs of society.

Implementing Our Action Plan



Impact

Stronger projects, sustainable partnerships, increased Foundation giving.



Engagement

United Rotary family through purposeful fellowship.



Reach

Expanded Rotary presence, membership growth, amplified brand.



Adapt

Digital, data-driven, disciplined district with modernized systems.



Rotary District 9214 Targets for the year 2026 – 2027



INCREASE OUR IMPACT



20 Global Grant Projects Approved



10 Multi-Club Global Grant Projects Implemented



\$1,850,000
Global Grant Utilization



\$650,000
Rotary Foundation Giving



EXPAND OUR REACH

GROW MEMBERSHIP AND INCREASE DIVERSITY



700
Membership Net Growth



40%
Membership Below Age 45



50%
Women Members



20
New Rotary Clubs Chartered



EXPAND OUR REACH

INCREASE PUBLIC AWARENESS OF ROTARY AND ITS IMPACT ON COMMUNITY



50
PR postings on Nationwide Mass Media by District



20%
Growth in social media followers and engagement



05
New Cooperate Partnerships Established



12
Well-Balanced District Newsletters

ENHANCE MEMBER ENGAGEMENT

Offer value to members by enhancing their engagement in Rotary meetings and activities





90%
New Member Retention through structured onboarding, mentorship and Active Engagement



300
New Rotarians Enrolled in the Rotary Leadership Institute (RLI)



200,000
documented volunteer service hours across district and club projects.



1,500
Member attendance at the District Conference and Assembly



INCREASE OUR ABILITY TO ADAPT

Strengthen our capacity to respond effectively to change through innovation, digital enablement, leadership agility, and data-driven decision-making.



Digital Enablement & Systems Adoption
90%
Use of key digital tools (MyRotary, Learning Center and Rotary Club Central)



Flexible Meeting & Engagement Models
75%
Clubs implement hybrid or flexible meeting formats to improve participation



Strategic Planning at Club Level
50%
implement a minimum three-year club strategic plan, aligned to the Rotary Action Plan



Data-Driven Planning and Reporting
75%
Clubs implement performance dashboard with quarterly reporting

24

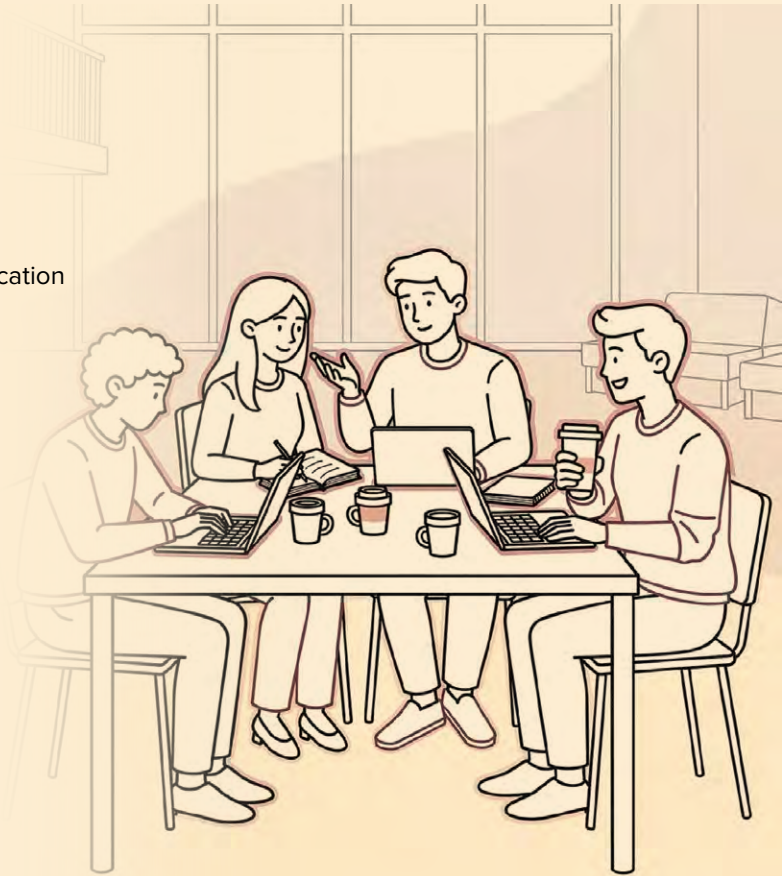
UBUNTU Magazine - JULY ISSUE 2026

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25

Focus on Clubs

- 1 Club Compliance – URSB / Qualification
Our model club and guiding example
- 2 The Power of Three
A core leadership philosophy
- 3 Action Plans
Structured paths to real outcomes
- 4 Committees & Buddy Groups
Community-driven accountability



COMMUNITY
IMPACT DAYS

District-wide initiative uniting
Rotary, Rotaract, and Interact clubs

A powerful movement where all clubs deliver
visible, high-impact service in their local
Rotary's visibility, unity, and measurable impact
across Uganda and Tanzania.

Key Features

- Focus on one Area of Focus
- Joint Hands-on projects within communities
- Shared branding and media coverage
- Collaboration among clubs and partners

Goal

Turn service into a movement — **Each
One, Engage for Impact** — transforming
communities one day at a time.

COMMUNITY IMPACT DAYS



GIVE
A GIFT
TO LIFE

Heroes don't always wear capes,
some donate blood.

Blood Donation Day | 01 July



JUST A FEW
DROPS OF
VACCINE CAN
CHANGE THE
WORLD

World Polio Day | 24 October



Rotary Family
Health Days
(RFHD)

December 13, 2026

Delivering life-saving healthcare to
hard to reach areas.
A Christmas gift to our communities



SAVE
NATURE
TODAY

Plant Trees. Restore Nature.
Secure The Future.

Tree Planting Day | 26 January

Rotary
District 9213
District 9214

Rotaract
District 9213
District 9214

Malaria
Carnival
A MALARIA FREE UGANDA 2026



A MALARIA FREE UGANDA 2026

MORE THAN A CARNIVAL

Closing Uganda's
Malaria funding
gap

#zeromalariastartswithme



The
Voice of
Rotaract
MEET THE LEADER
GUIDING ROTARACT
THIS YEAR

Beatha Malaury's Bio

Beatha Malaury is a dynamic youth leader, sustainability and innovation specialist, and passionate advocate for youth empowerment from Rotary International District 9214 (Tanzania & Uganda).

A proud member of the Rotaract E-Club of Swahili Tanzania, she has built an outstanding leadership in her Rotaract journey from Club President (2022/2023) to ADRR (2023/2024), Country Chair Tanzania, (2024/2025) Rotary Youth Leadership Awards (RYLA) Program Chair Tanzania (2025/2026), and Deputy Executive Secretary for Rotaract Africa MDIO (2025/2026). She will now serve as the first Tanzanian District Rotaract Representative 2026/2027 for District 9214

Known for championing youth leadership, entrepreneurship, mentorship, and professional development, Beatha pioneered impactful initiatives such as Empower-Next (now Pathfinders) and Career Launchpad. Her contribution to youth empowerment has earned her several recognitions within Rotary and beyond, including the PIME Award for Exemplary ADRR (2023), the Youth Empowerment Award (2024), District Performance Award on Professional and Leadership Activities (2024/2025) and the United Nations Icons of Change Award (2025) for her contribution to youth economic empowerment, innovation, and social transformation

Professionally, she is a Programs Development, Innovation, and Sustainability Specialist with over seven years of experience supporting nonprofits, startups, and social enterprises across Africa and the globe in project management, strategy, partnerships, and resource mobilization. She is also the Chief Impact Officer at Eshubi Afrika and BTM Advisory, a social enterprise through which she leads youth incubation and acceleration programs focused on career development, sustainable economic growth, entrepreneurship, and innovation.

Her approach integrates a growth mindset and adaptability, equipping youth to navigate the complexities of a rapidly evolving world. Through her work with organizations such as AIESEC International, UNICEF, UNDP, UN Women, Niajiri Africa, Ennovate Ventures, and RLABS, etc Beatha combines academic excellence, practical experience, and visionary leadership to inspire meaningful impact.

She holds a PhD in Economics and Management of Sustainability and Innovation from LUM University, Italy (2026), two MBA qualifications i.e MBA in Innovation Management and Design Thinking for Entrepreneurs from the European Business Institute of Luxembourg (UK 2025). and an MBA in Finance from the University of Iringa Tanzania (2021) and a Bachelor degree in Business Administration (BBA) from the National Institute of Transport (2019), Also she is a Certified Financial Educator by the Bank of Tanzania and a Project Management Professional (PMP) certified by PMI.

Driven by her vision of impacting 1,000 youth by 2029, Beatha strongly believes in unlocking the power of young people and women to lead, innovate, and shape a future where everyone thrives and she welcomes you all to join her in making that vision a reality.



Q&A with DRR Beatha Malaury

Charting the Course for Impact: Engaging District Rotaract Representative, Beatha Malaury

What does the role of DRR mean to you personally?

For me, the role means both a responsibility and a connection point. It is about staying close to what members and clubs are experiencing on the ground, while ensuring the district provides structure, direction, and support that enables them to thrive. I see it as a balance between listening and systems-building, so that Rotaract remains meaningful to members and effective as a district. Personally, being the first Tanzanian from District 9214 in this role makes it even more significant, as it reflects the importance of inclusivity and how diverse leadership can strengthen impact.

As you assume leadership of the district, what is the one thing you want Rotaract to achieve during your term?

I want Rotaract District 9214 to consistently deliver real value at the individual level, where every Rotaractor can clearly experience personal and professional growth through their membership whether through skills development, leadership exposure, or meaningful community impact. This experience should be structured and intentional, not left to chance.

Ultimately, I want a district where every Rotaractor can honestly say, "being part of Rotaract changed something for me.. be my skills, opportunities or mindset" If we achieve that, everything else will naturally fall into place.

What three key priorities will define your year in office?

This year we are starting from within, because we cannot give from an empty cup. Our first priority is strengthening club systems and governance to ensure stability, accountability, and effectiveness across the district.

Next Generation Leaders



For me, collaboration starts with relationships. We want to make sure we build genuine connections, not just formal partnerships. We plan to strengthen collaboration through intentional engagement and shared outcomes. This includes encouraging more joint Rotary-Rotaract initiatives and building structured partnerships with external stakeholders such as institutions, private sector actors, and development partners to co-create impact-driven programs.

What role do you see innovation, technology, and digital engagement playing in advancing the district's goals?

Honestly, technology will be key in helping us stay relevant and inclusive, especially as a multi-country district. It will improve how we communicate, learn, and deliver impact for example through digital platforms for collaboration, online learning spaces, and more efficient reporting systems. It will also enhance efficiency, expand access to opportunities such as mentorship and training, and strengthen how we share and track our work in real time. Beyond tools, it requires a mindset shift toward more innovative and adaptive ways of working. By embracing this shift, District 9214 will become even more connected, inclusive, and impactful.

What message would you like to share with club presidents and incoming leaders as they prepare for the new Rotary year?

Dear Impact Leaders, you have been appointed and elected for a reason. Do not carry leadership as pressure, carry it as responsibility. Focus on your people first, because when members feel valued and supported, strong clubs are built. Be consistent, intentional, and present because strong clubs create a strong district and lasting impact. I cannot wait to see what we will achieve together.

Secondly, We will focus on scaling structured professional and leadership development programs for Rotaractors and youth at large, such as Pathfinders and Impact-Builders, to strengthen career readiness, leadership capacity, and entrepreneurial growth.

Finally, we will prioritize supporting clubs to improve the intentionality and measurement of community impact, ensuring that our projects are well-aligned, relevant, and outcome-driven, with sustainable impact that extends beyond a single year because real impact begins at home before it expands to the wider community.

What strategies do you intend to champion to strengthen and expand Rotaract across the district?

We will focus first on strengthening existing clubs by improving internal systems, member engagement, and leadership capacity. Growth will come through value ensuring Rotaract is seen as a platform for real personal and professional development. We grow when people experience value, not just when we talk about it. When members feel they are genuinely growing, expansion becomes natural and sustainable.

How do you plan to foster stronger collaboration between Rotaract clubs, Rotary clubs, and other stakeholders in the district?

ROTARY YOUTH PRIORITIES

2026/2027

OUR ASK FROM CLUBS

Together, we can inspire, empower, and invest in the next generation of leaders while living Rotary's values of Service, Fellowship, Diversity, Integrity, and Leadership.

1 STRENGTHEN AND SUSTAIN INTERACT CLUBS

- Support operational, vibrant, and well-supervised Interact Clubs
- Ensure regular mentorship by Rotarians
- Promote leadership, service, and values-based development among young people
- Support participation in Interact RYLA

2 GROW AND EXTEND ROTARACT

- Establish new Rotaract Clubs where none exist
- Strengthen existing clubs through mentorship and joint projects
- Support organic Rotaract Club growth
- Position Rotaract as a strategic partner in service delivery and leadership development

3 SPONSOR YOUTH FOR RYLA AND LEADERSHIP PROGRAMS

- Sponsor new Rotaractors and non-Rotaractors for RYLA
- Prioritize inclusion, diversity, and emerging leaders
- Invest intentionally in future Rotary leadership

4 PARTICIPATE ACTIVELY IN YOUTH EXCHANGE

- Promote outbound and inbound Youth Exchange opportunities
- Support host families and club counselors
- Encourage cultural understanding and global citizenship

5 ENSURE YOUTH PROTECTION

- Fully comply with Youth Protection Policies
- Appoint trained Youth Protection Officers
- Create and maintain safe, respectful, and abuse-free environments for all youth

6 SUPPORT TEENAGE MOTHERS IN THE COMMUNITY

Rotary clubs are encouraged to respond compassionately and practically by supporting teenage mothers through:

- Maama kits
- Access to prenatal and post-natal care
- Counselling and psychosocial support
- Skills training and/or return-to-school pathways

This is Rotary at its most humane—restoring dignity and hope.

7 PROMOTE ROTARACT-TO-ROTARY TRANSITION

- Create a conducive and welcoming club environment
- Intentionally mentor Rotaractors
- Set and track an annual transition target from Rotaract to Rotary
- Recognize transition as a strategic investment in Rotary's future

OUR SHARED COMMITMENT

Youth engagement is not optional—it is central to Rotary's relevance, continuity, and impact. Together, let us lead, mentor, protect, and empower the next generation of leaders through purposeful Rotary action.

EVERY YOUTH ENGAGED FOR LASTING IMPACT

KILA MTU AWAJIBIKE

Vision

2026 - 2027

Rotaract District 9214's vision for 2026/2027 seeks to build a district where young people are empowered to create meaningful community impact while achieving economic stability, career growth, and leadership development, through strengthening leadership and governance systems, expanding meaningful membership engagement, scaling professional development, and enhancing impactful community initiatives aligned with Rotary areas of focus ensuring sustainability, and innovation.

Our Key priority is providing structured opportunities for Rotaractors within and beyond the district through transformative programs, including the **Pathfinders Program**, a 6-month career development initiative supporting university students and recent graduates to define their career paths through coaching and mentorship; the **Impact-Builders Program**, a 6-month innovation and entrepreneurship program equipping youth with skills to develop and scale social impact ventures for economic empowerment and sustainability; and **the Kiswahili Exchange Program**, designed to promote Kiswahili language learning, cultural exchange, and support regional and intercontinental trade engagement.

Rotaract District 9214 invites all individuals, partners, and organizations to join forces in shaping the future of our communities through collaborative action and shared impact.

kiswahili Connect

Kiswahili: A language that connects us

Kiswahili: Lugha inayotunganisha.

Kadri ulimwengu wa sasa unavyozidi kukua, lugha imekuwa ni daraja muhimu sana katika kuunganisha watu wa mataifa mbalimbali. Lugha hutumika kama kiunganishi cha tamaduni na huleta ukaribu kwa watu wenye malengo ya pamoja. Kiswahili kimeendelea kuwa zaidi ya chombo cha mawasiliano, kwa maana ni lugha inayoleta uelewano, ushirikiano na mshikamano miongoni mwa nchi za Afrika Mashariki.

Swahili Section

Licha ya utofauti wa tamaduni, lugha na historia zinazopatikana katika nchi mbalimbali, Kiswahili kimekuwa kikizungumzwa kwa kiwango kikubwa zaidi katika nchi za Afrika Mashariki ikiwemo Tanzania, Kenya, Uganda, Rwanda, Burundi, Jamhuri ya Kidemokrasia ya Kongo (DRC) na Sudan Kusini. Aidha, Kiswahili kimeidhinishwa na kutambuliwa kama mojawapo ya lugha rasmi katika ukanda wa Jumuiya ya Maendeleo Kusini mwa Afrika (SADC), ikiwa ni nafasi ya kuimarisha mawasiliano ya kibiashara na kidiplomasia baina ya nchi.

Pia, Kiswahili kimekuwa kikifundishwa katika baadhi ya vyuo vikuu vikubwa na mashuhuri duniani ikiwemo SOAS Chuo Kikuu cha London nchini Uingereza, Chuo Kikuu cha Texas na Chuo Kikuu cha Ohio nchini Marekani, pamoja na taasisi mbalimbali za elimu ya juu nchini China na Urusi. Hii ni kuonesha jinsi Kiswahili kinavyoendelea kukua na kuvuka mipaka ya Afrika na kuwavutia watu kutoka sehemu mbalimbali za dunia.

Hivi sasa, Kiswahili kimepata kutambuliwa duniani kote ambapo mnamo mwaka 2021, Shirika la Umoja wa Mataifa la Elimu, Sayansi na Utamaduni (UNESCO) lilitangaza tarehe 7 Julai kuwa Siku ya Kimataifa ya lugha ya Kiswahili ambapo huadhimishwa kila mwaka duniani kote. Hii imefanya Kiswahili kuwa lugha ya kwanza ya Kiafrika kutambuliwa na kuadhimishwa kwa siku maalum ya kimataifa na UNESCO.

Hivyo basi, ikiwa ni toleo la kwanza la Kiswahili katika gazeti hili la Ubuntu, kupitia lugha hii, wanachama wa Rotary na Rotaract kutoka maeneo mbalimbali ya Tanzania, Uganda na kwingineko wanaweza kushirikiana na kubadilishana uzoefu ili kuendeleza miradi inayogusa



maisha ya jamii zetu. Hii ni ishara ya mwaliko kwa wanachama wote wa Rotary na Rotaract wazidi kushiriki na kujifunza Kiswahili, ili kuimarisha uhusiano na mamilion ya watu wa Afrika mashariki na wanajamii wanaozungumza lugha hii.

Tunapoendelea kujenga urafiki na kuimarisha utoaji wa huduma katika jamii zetu, tukumbuke kwamba nguvu yetu kubwa iko katika umoja wetu. Hivyo, tukiwa wamoja, Kiswahili kinatupa nafasi kubwa ya kushirikiana kufanya kazi kwa ufanisi na kuleta mabadiliko chanya yenye athari endelevu katika jamii zetu na vizazi vijavyo.

Rahma Nurdin

Swahili Exchange Officer
International Service
Chair 2026 – 2027
Rotaract Tanzania
Rotaract Club of Alpha



What has Kept me in Rotary all these years



On 11 August 1971, I was inducted into Rotary. In those days, becoming a Rotarian was not easy. The selection process was strict, and it took me six months before I was finally accepted as a member.

This August, I will celebrate 55 years in Rotary, and when people ask me why I have remained committed for so long, the answer is simple: Rotary has become my family.

Rotary has given me the opportunity to serve others, especially those who are less fortunate. Throughout my life, I have believed that we all have a responsibility to help where we can. The Rotary Four-Way Test has been a guiding principle for me: Is it the truth? Is it fair to all concerned? Will it build goodwill and better friendships? Will it be beneficial to all concerned? These values are as relevant today as they were when I first joined Rotary more than five decades ago.

My own club has around 30 members, but Rotary is much bigger than that. Across the world, there are approximately 1.4 million Rotarians, united by a common desire to make a positive difference. I have always enjoyed attending our weekly meetings. Although I could have requested exemption from regular attendance, I continue to participate because I genuinely enjoy the fellowship. Rotary brings together people from diverse professions, cultures and backgrounds, and I have been fortunate to learn from so many of them.

One of the most positive developments I have witnessed was the admission of women into Rotary in the late 1980s.

Their contribution has enriched our organisation tremendously and has strengthened Rotary in countless ways.

A particular highlight of my Rotary journey was serving as District Governor in 1993–1994. My district covered six countries: Tanzania, Zambia, Botswana, Madagascar, Comoros and Mayotte. It was both an honour and a privilege to serve. The role involved extensive travel and coordination across vast distances. Unlike today, we had no email, mobile phones or instant communication. The closest thing we had was a fax machine, which was expensive and not always reliable. Yet, through dedication, teamwork and commitment, we successfully communicated with clubs throughout the district, and the visits proved both productive and rewarding.

Looking back over 55 years, I remain grateful for the friendships, opportunities and experiences Rotary has given me. Most importantly, I am grateful for the chance to serve. As long as I am able, I will continue to do so, because Rotary is not simply an organisation I joined—it is a family to which I belong.

PDG Amir Somji
RY 1993-1994

Leading Through Change: Reflections from a Year of Service

There are moments in leadership when you realize that service is not something you do. It is something that changes you.



When I accepted the call to serve as District Governor of Rotary District 9214, I knew the assignment would be demanding. I expected meetings, travels, reports, club visits, projects, and endless conversations about growth, giving, and impact. What I did not fully know was that this journey would become one of the most powerful classrooms of my life.

Across Uganda and Tanzania, I met people whose stories reminded me why Rotary matters.

I met Rotarians who gave not because they had excess, but because they understood responsibility. I met Rotaractors whose energy could move mountains. I met club leaders who carried their clubs through difficult seasons with grace. I met communities that did not ask for sympathy, but for partnership, dignity, and opportunity.

And in every place, I saw one truth clearly: impact begins when ordinary people decide that someone else's need is also their concern.

The Rotary year 2025–2026 was not just a calendar of activities. It was a movement of people choosing action, one act at a time. In clubs, hospitals, schools, communities, and fellowships, District 9214 came alive with service. We saw projects that touched health, education, water, maternal and child care, youth development, peacebuilding, environmental protection, and community empowerment.

But behind every project was a person.

Behind every report was a child who could now learn better. A mother who could access care. A young person who found mentorship. A community that received hope. A club that found new strength. A leader who discovered courage.

That is the real story of Rotary. Not the titles. Not the ceremonies. Not the photographs. The real story is what happens when service leaves the meeting room and enters the life of someone who needed it most.

As District Governor, I learned that leadership is not about being at the front. Sometimes, leadership is standing beside people long enough for them to believe that they can lead too. It is listening before deciding. Encouraging before correcting. Serving before being seen.

This year taught me that the strongest leaders are not always the loudest voices in the room. They are the people who show up consistently. They build teams. They keep promises. They lift others. They protect the mission. They understand that Rotary leadership is not a platform for self-promotion, but a responsibility to create space for others to serve.

I also learned that impact is never accidental. It is built through intentional clubs, prepared leaders, strong partnerships, and committed members. It grows when we plan well, communicate clearly, give generously, and work together beyond personal interests.

One of the greatest blessings of this year has been witnessing

the power of unity. District 9214 is rich in talent, experience, diversity, and passion. When that strength is aligned, there is almost nothing we cannot do.

Our achievements this year were not mine alone. They belonged to every club president who led with commitment. Every district officer who gave time and expertise. Every Rotarian and Rotaractor who served quietly. Every partner who believed in our work. Every past leader who continued to guide us. Every friend of Rotary who stood with us.

Together, we proved that Rotary is strongest when we move as one family.

As we open a new Rotary year and welcome the call to Create Lasting Impact, my encouragement is simple: do not underestimate the power of one act of service.

One visit can restore hope.

One donation can save a life.

One mentor can shape a future.

One strong club can transform a community.

One Rotarian who chooses to act can inspire many others to rise.

That is how impact grows. Not always through grand gestures, but through faithful, consistent action.

To the incoming leadership of District 9214, I offer my full support and prayers. Lead with humility. Listen deeply. Build people. Strengthen clubs. Honour the past, but do not be afraid to create the future. This District is ready for the next chapter.

To every Rotarian and Rotaractor, thank you for allowing me to walk this journey with you. Thank you for your trust, your service, your friendship, and your belief in Rotary.

The year has reminded me that when people of action come together, service becomes more than an activity. It becomes a legacy.

And perhaps that is the greatest lesson of all: we do not serve because we have all the answers. We serve because we believe that, together, we can leave the world better than we found it.

Yours in Rotary Service,

Rtn. Christine Kyeyune Kawooya
District Governor, 2025–2026
Rotary District 9214

Institutional Continuity: From Annual Change to Enduring Progress



Rotary’s annual leadership cycle is one of its strengths, but it can also become a weakness when every year feels like a restart. Institutional continuity ensures that leadership renewal does not become institutional memory loss.

Continuity begins with a simple discipline: document what matters. Clubs should preserve project records, partner contacts, membership lessons, financial practices, event templates, and decisions made. These do not need to be complicated documents; they need to be usable by the next team.

Continuity also requires shared priorities. Each president should bring energy and personality but not erase the club’s direction.

A strong club has a multi-year view of membership,

service, public image, leadership development, and fundraising. Annual plans should build on that direction, not compete with it.

Mentorship is equally important. Past leaders should not control current leaders, but they should guide them. Incoming officers should understand what worked, what failed, what relationships matter, and where risks exist.

Institutional continuity is especially important for membership growth. New members become discouraged when clubs seem disorganized, projects disappear, or promises are not followed through on. Continuity builds confidence.

Rotary does not need fewer leadership changes; it needs better leadership handover. When clubs combine fresh leadership with institutional memory, they become more resilient, more credible, and more capable of long-term impact.

PDG Harish Bhatt,
RY 2014/2015

Lessons I Wish Every Club President Knew Before Taking Office



Having had the privilege of serving Rotary in District 9211/9214 and observing many successful Club Presidents across Tanzania and Uganda, there are a few lessons I wish every incoming President understood before the start of their year.

First, remember that Rotary is about people before projects. While service activities are important, the strength of a club lies in member engagement, friendship, and commitment. Invest time in knowing your members, understanding their aspirations, and making every Rotarian feel valued.

Second, you are not expected to have all the answers. The most effective Pres-

idents are those who listen, seek advice, and empower others. Trust your board, committee chairs, Assistant Governor, and District leadership team. Rotary works best when leadership is shared.

Third, keep your eye on the bigger picture. It is easy to become consumed by meetings, reports, and events, but your real responsibility is to leave the club stronger than you found it—through stronger membership, leadership development, and sustainable service.

Finally, enjoy the privilege of the office. Your year will pass far more quickly than you imagine. Celebrate successes, learn from challenges, and remember that perfection is not the goal; making a positive difference is.

Lead with humility, serve with passion, and inspire others through your example. If you do that, your presidential year will be a success, regardless of the statistics.

PDG Jayesh Asher
RY 2016/2017



Are You a Storyteller? Making Rotary's Impact Visible Through Storytelling

As Rotarians, we are remarkably good at serving our communities. Across our district, clubs are building classrooms, providing clean water, supporting health initiatives, mentoring young people, protecting the environment, and transforming lives every day. Yet our impact grows even further when these stories are shared with others.

For many years, Public Image was often viewed as taking photographs of meetings and posting them on social media. While those activities remain important, Public Image today is much more than communication—it is about building understanding, trust, credibility, and relevance. It is how we help others see the value of Rotary and the difference our members make every day.

People do not connect with projects; they connect with stories. A photograph of a newly built classroom is valuable, but the story of the child who now has a desk, the teacher who can teach more effectively, or the community whose future has been strengthened is what truly captures hearts and minds.

The biggest barrier to storytelling is the belief that our story is not important enough to tell. Yet every act of service creates a story of hope, digni-

ty, and impact that deserves to be shared. The good news is that storytelling is simple. Tell people who was helped, what changed, and why it matters. A short conversation, a photograph with context, or a brief social media post can inspire others to take action.

As we begin a new Rotary year, I encourage every Rotarian to become a storyteller. Public Image is not the responsibility of the Club Public Image Chair alone; it belongs to every member who serves, shares experiences, and advocates for Rotary's mission.

When we move beyond reporting activities and begin sharing meaningful stories, we strengthen Rotary's reputation, attract new members, engage partners, and expand our ability to do good in the world.

After all, our greatest service deserves to be seen, heard, and remembered.

Wishing every Rotarian a rewarding year of service, impact, and inspiring storytelling.

Sharmila Bhatt
Past District Governor
-2018/2019
Vice Governor 2025-26
Rotary Public Image Co-ordinator 2024-27

From Projects to Progress: Building Impact That Outlives Us

From Service Projects to Lasting Impact.

Rotary has never lacked activity. Across our clubs, we hold medical camps, visit schools, plant trees, support hospitals, donate equipment, mentor young people, and respond whenever communities call. These activities are important, but the question we must keep asking ourselves is this: after the event is over, what has truly changed?

Lasting impact begins when Rotary clubs move from simply doing good activities to solving real community problems in a sustainable way. A successful project is not measured only by the number of people who attended or the photographs taken on the day. It is measured by whether lives improved, whether systems became stronger, and whether the community can continue benefiting long after Rotarians have left.

To achieve this, clubs must begin with listen-

ing. Communities understand their needs better than we do. When we listen first, we design projects that are relevant, owned, and supported by the people we serve. We must also plan with clear goals, measurable outcomes, responsible partners, and a follow-up mechanism.

Partnership is equally important. Rotary's strength is not only in what we can do alone, but in how we bring people together. Government, technical experts, community leaders, schools, hospitals, and development partners help us turn goodwill into sustainable solutions.

The future of Rotary impact will belong to clubs that are intentional. Let us move beyond events and build programs. Let us move beyond donations and strengthen systems. Let us move beyond visibility and pursue transformation.

That is how Rotary creates lasting impact — one thoughtful, measurable, and sustainable act of service at a time.

PDG Peace Taremwa
RY 2022/2023

The Hand That Lifts

“Before you are a leader, success is all about growing yourself. When you become a leader, success is all about growing others.”

~ Jack Welch

When I first attended a Rotaract meeting, I knew absolutely nothing about Rotary. I was simply a young person looking for purpose, connection, and an opportunity to make a difference. What I found was something much greater: a community that believed in me before I had fully discovered my own potential.

Someone welcomed me. Someone guided me. Someone challenged me to take on responsibilities I never thought I was capable of handling.

Over the years, that single opportunity led me through various leadership positions, culminating in the

privilege of serving as District Rotaract Representative. Yet the most valuable lesson I learned was that leadership is not about titles; it is about helping others grow. Once we assume leadership, the definition of success changes. Our achievements are no longer measured solely by what we accomplish, but by the growth and success of those we serve.

Today, as I look at a Rotary club largely made up of Rotaractors who have transitioned into Rotary, I am reminded of the power of mentorship. Many of these leaders began their journey just as I did with a simple invitation and someone willing to invest in their growth. Their stories are a reminder that every leader was once a guest, a new member, or a young person searching for an opportunity to belong.

My challenge to every Rotarian and Rotaractor is simple: become the mentor you once needed. Invest in a guest. Encourage a member. Create opportunities for young leaders to shine.

The future of Rotary will be shaped not by the positions we hold, but by the people we inspire to lead after us.

Let us be the hand that lifts another.

Francis Matovu
Past District Rotaract Representative
Charter President –
RC Entebbe Stars



Maternal and Child Health Month

Healthy mothers, stronger communities

Maternal and child health remains one of the most powerful drivers of sustainable development. Across sub-Saharan Africa, preventable deaths continue to shape families and communities—but targeted action is changing the story



“Healthy mothers, stronger communities” is more than a powerful by-line. It is a truth proven by data, experience, and the transformation that follows when mothers receive the care they need.

Mothers are central to society. They give life, nurture children, support families, and often serve as the first teachers and caregivers. Their health directly affects child survival, family stability, education, and community wellbeing.

The danger is greatest around childbirth. In 2023, sub-Saharan Africa accounted for about 70% of all maternal deaths worldwide, with roughly 182,000 women dying from preventable pregnancy- and childbirth-related causes. Only about 74% of births in the region were attended by skilled health personnel, leaving millions of mothers and newborns at risk.

The risk continues into early childhood. In 2024, an estimated 4.9 million children under five died globally;

sub-Saharan Africa accounted for about 2.8 million of these deaths, or roughly 58% of the global total.

These numbers are not just statistics; they are a call to action for anyone committed to stronger communities.

Rwanda shows what is possible. Over two decades, investment in community health workers, health insurance, maternal healthcare, antenatal care, and facility-based deliveries helped reduce maternal mortality from over 1,000 deaths per 100,000 live births in the early 2000s to fewer than 250 by the early 2020s.

Tanzania offers another example. Expanding health facilities, training midwives, and strengthening emergency obstetric services have helped increase skilled birth attendance and reduce com-

plications for mothers and newborns.

Rotary can help multiply such results by continuing to support maternal care, community education, skilled health workers, and access to safe delivery services. When mothers are healthy, children thrive, families become more resilient, and communities grow stronger.

Healthy mothers do more than strengthen families—they build stronger communities for generations to come.

Source: World Health Organization (WHO)
Rotarian Charity Mwakio
RC Dsm Mikocheni

Safe Motherhood, Healthy Childhoods

A powerful human story illustrating the realities behind maternal mortality statistics and why timely access to emergency care remains critical.

A pregnant mother travels on the back of a bicycle along a dusty road, heading to a health facility five kilometres from her home. She has chosen the facility after being advised that delivery there is safer in case complications arise. She has attended all antenatal visits and looks forward to safely delivering her baby.

When she arrives, she finds only one nurse on duty. The delivery staff are expected later in the evening.

As labour begins, the nurse and a security guard assist her into the delivery room. She is placed on a bed covered with a plastic sheet. Outside the room, the nurse repeatedly attempts to call for assistance, but poor network connectivity causes every call to disconnect.

Labour progresses rapidly. The nurse returns and immediately recognizes danger: the mother's blood pressure is dangerously high, her waters have broken, and the baby's



head is visible. The mother begins to lose consciousness.

It is an emergency but there is no immediate help, no supplies, and no functioning communication line.

The nurse sends the security guard to the nearest health centre to call for assistance.

When she returns, the mother is bleeding heavily.

Two hours later, a senior nurse arrives on a boda boda carrying emergency supplies. It is too late. The mother lies still, and the baby has not survived.

For many families, this is not fiction. It is the reality of maternal and child mortality in rural health facilities. Behind every statistic is a mother, a child, and a family forever changed.

This reality is why Maternal and Child Health remains one of Rotary's key areas of focus.

Strengthening health systems, supporting skilled health workers, improving emergency response systems, and bringing services closer to communities are essential steps toward preventing tragedies like this.

In District 9214, District Governor Daniel Ddamulira Mukasa has challenged Rotarians to reach 60,000 people through District Medical Camps during the 2026–2027 Rotary year. These camps will provide screening, treatment, health education, and referrals—bringing lifesaving services closer to communities.

Every mother deserves a safe delivery. Every child deserves a chance at life.

Rotarian Freddie Nyanzi

President Elect, Rotary Club of Nalumunye

Rotary Creating Greater Impact: Lessons from Tanzania



Across Tanzania, Rotary demonstrates how local action, strong partnerships, and accountable governance are creating sustainable impact with global relevance.

Across Tanzania, Rotary continues to demonstrate how service, partnerships, and international collaboration can transform communities. Recent achievements highlight the immense opportunities available to expand Rotary's impact both locally and globally.

A notable example is the Rotary Club of Arusha's WASH project at Levulosi Primary School. The project, which began in 2019, emerged after identifying that only 6 of 49 schools were covered by initiatives from AUWSA and the African Development Bank. Through strong partnerships with the Arusha City Council, AUWSA, and Rotary partners in the Netherlands, Rotary stepped in to address the remaining schools, improving access to safe water, sanitation, and hygiene for thousands of students.

Similar success stories can be found in Zanzibar, where WASH projects have brought together international partners, including the Rotary Club of Copenhagen and several Italian Rotary clubs. These collaborations demonstrate the power of Global Grants in uniting expertise, funding, and goodwill across borders to solve local challenges.

Rotary's impact extends beyond infrastructure. The Rotary Club of Dar es Salaam has supported schools through desk donation initiatives, while the Rotary Club of Dar es Salaam Oysterbay continues to improve community health through its signature medical camps. Rotaractors across Tanzania have distributed more than 1,000 school books to schools, and with increasing access to larger projects and grants, they are becoming an even stronger force for positive change.

An important milestone has been the registration of Rotary clubs in Tanzania under the Societies Act. Clubs now maintain proper books of accounts and submit annual returns, strengthening transparency, accountability, and good governance.

These measures have enhanced the legitimacy of Rotary's operations, increased public confidence, and attracted more local and international partners willing to collaborate on community projects. They have also reinforced trust that every contribution entrusted to Rotary is managed responsibly and directed toward serving humanity.

These achievements reflect Rotary's broader mission of building friendship, international understanding, and goodwill. By strengthening partnerships, embracing accountability, leveraging Global Grants, and empowering both Rotarians and Rotaractors, Rotary in Tanzania is creating sustainable solutions that improve lives today while contributing to a stronger, more connected world for the future.

PAG Augustine Mwombeki

Country Editor Tanzania, 2026/2027
Rotary Club of Zanzibar Stonetown.

CLOSING A YEAR OF ACTION — LAUNCHING A
YEAR OF IMPACT



01



**Work as One.
Win as One.**

Great Rotary years are built by united teams. Collaboration is your engine of excellence.

02



**Grow Your Club.
Grow Your Impact.**

Every new member brings new energy, new skills, and new possibilities.

03



**Build Systems That
Outlast Leaders.**

Strong clubs rely on clear processes, accountability, and continuity.

04



**Be Bold. Be Creative.
Be Relevant.**

Try new ideas. Modernize meetings. Embrace technology.

05



**Impact Multiplies
When We Partner.**

Engage corporates, NGOs, government, and community leaders to scale your projects.

06



**Serve Where the
Real Needs Are.**

Design projects that solve real problems and transform real lives.

Engage|Retain |Onboard

Moments
THAT BRING
US TOGETHER





100TH DCA – ANNOUNCEMENT OF DGE:

At the 100th District Conference Assembly (DCA) held in Dar es Salaam, Tanzania, Rtn Daniel Mukasa Ddamulira was officially pinned as District Governor Elect (DGE) for 2025/2026. This historic moment marked the continuation of his leadership journey within Rotary District 9214, as Rotarians affirmed their confidence in his readiness to serve and lead the district into a new era of impact.



**101ST DCA – INSTALLATION AS
DISTRICT GOVERNOR:**

At the 101st District Conference Assembly (DCA) held at Speke Resort Munyonyo, Rtn Daniel Mukasa Ddamulira was officially installed as District Governor 2026/2027 by RIPPR PDG Victor Paa Kwesi Mensah. The symbolic “chaining” ceremony marked the formal transfer of leadership within Rotary District 9214, followed by a vibrant traditional dance reception that celebrated fellowship, continuity, and the joyful spirit of Rotary service.





DTLS ZANZIBAR:

The District Team Learning Seminar (DTLS), held in Zanzibar, brought together incoming district leaders for an intensive learning and alignment experience, strengthening leadership capacity and reinforcing Rotary's commitment to effective service, collaboration, and impact across the district.





PELS TRAINING:

Presidents-Elect Learning Seminar (PELS) held at commonwealth Speke resort Muryonyo. PELS is an intensive, multi-district leadership training event designed to prepare incoming Rotary Club Presidents and Assistant Governors for their upcoming year of service.



DISTRICT 9214 ASSEMBLY:

Rotary International District 9214 District Assembly, held on 11 April 2026 at 8:00 a.m., brought together leaders and members in a powerful moment of alignment, learning, and renewed commitment to service above self as the District sets the tone for the Rotary year.



DISTRICT GOVERNOR’S MEET & GREET:

In a spirit of fellowship and openness, the District Governor Daniel Mukasa Ddamulira welcomed district leaders to his residence for a Meet & Greet, creating a space for connection, dialogue, and the strengthening of relationships that will shape the year ahead in Rotary International District 9214.





DISTRICT GOVERNOR'S HOMECOMING:

The District Governor's Homecoming, organized by Rotary Club of Mengo, was a warm celebration of fellowship and appreciation, honouring leadership while reaffirming commitment to service, unity, and impact across the district.



Ubuntu Impact Awards

Recognizing excellence in story-telling, photography, and written communication that captures Rotary's impact across communities. These awards celebrate work that is not only visually compelling and well-written, but clearly demonstrates measurable change in people's lives



The Award Criteria

Award Category	Purpose	Criteria
Best Club Impact Article / Story	Recognizes the most compelling Rotary story demonstrating measurable community impact through strong storytelling.	- Strong storytelling with clear narrative flow and real-life relevance - Clearly articulated project outcomes that are easy to understand - Evidence of impact supported by facts, figures, or beneficiary testimonials - Alignment with Rotary International's Seven Areas of Focus - Effective use of supporting visuals (photos, captions, quotes, infographics) that enhance storytelling and impact
Best Club Pictorial Narrative	Recognizes excellence in visual storytelling that communicates impact through a series of images.	- High-quality, visually compelling, and professionally composed images - Clear and meaningful captions providing context and human perspective - Authentic imagery (not staged or sourced from external websites) - Strong ability to communicate a story through a sequence of images
Best Impact Project Photograph	Recognizes a single powerful image that captures Rotary impact in action.	- Sharp, clear, and high-resolution image - Action-oriented and directly linked to a Rotary project or intervention - Clearly communicates benefit or transformation - Includes identifiable beneficiaries (where appropriate and ethical) - Proper Rotary branding or context where applicable - Creative composition (angles, framing, timing) - Well-captioned with sufficient detail explaining impact
Best Writer -Tanzania Best Writer -Uganda	Recognizes outstanding written storytelling that communicates Rotary impact to a broad audience.	- Creative and engaging storytelling approach - Clear demonstration of how Rotary projects changed lives or solved community needs - Use of supporting evidence (data, outcomes, quotations) - Strong reader engagement from beginning to end - Well-structured, concise, and grammatically polished writing
Most Consistent Writer (Quarterly Awards)	Recognizes sustained contribution to Ubuntu Magazine across a quarter.	- Contribution of written content in every issue within the quarter - Consistency in participation and engagement - Maintenance of acceptable editorial quality across submissions

Appendix 1 - Assistant Governors Dictionary - 2026/2027

ASSISTANT GOVERNORS BY ZONES IN UGANDA

Area	Assistant Govenor	Clubs to Support			
Lake Victoria 1	Paddy Lukwago	Entebbe Base	Natete Kampala	Nabbingo	Kigo Central
Lake Victoria 2	Jude Lubega	Muyenga	Rubaga Lake View	Kyengera	Lweza
Lake Victoria 3	Rita Balaka	Muyenga TankHill	Kigo Seven Lakes Golf	Lungujja	Nsambya Premium
Lake Victoria 4	Ronah Kamukama	Buziga	Muyenga Forest Hills	Bwebajja	Kiwafu Breeze
Lake Victoria 5	Eve Kagona	Bwerenga	Muyenga Bukasa	Bwebajja mid City	Medical Pioneers Mengo
Lake Victoria 6	Maggie Ssebalu	Nkumba	Nalumunye	Katende	Nalumunye Katale
Lake Victoria 7	Newton Muwonge	Makindye West	Busega	E-Club of Victoria	Budo
Lake Victoria 8	Mercy Nalusiba	Entebbe	Mengo	Gaba	Lubaga Hill
Lake Victoria 9	Aidah Namanya	Konge Lukuli	Namasuba	Makerere Rainbow	Butambala
Lake Victoria 10	Annet Nanyonjo	Mengo Elites	Kampala Munyonyo	Bulange	
Lake Victoria 11	Victor Bibangambah	Kampala Muyenga Breeze	Kigo	Akright City	
Lake Victoria 12	Kigonya Paul	Seguku	Garuga	Nsangi	Garuga Marina
Lake Victoria 13	Pafra Mulambuzi	Kyengera Town	Muyenga Sunrise	Kansanga	Kitebi
Lake Victoria 14	Mugerwa Jimmy	Medical Stars	Nalumunye Heights	QCIL Life Care	
Lake Victoria 15	Peter Zake	Maya	Kampala Nsambya	Busabaala	Kibuli Hill
Lake Victoria 16	Sarah Nsubuga	Rubaga	Bunamwaya	Muyenga Sunday Sunset	
Lake Victoria 17	Arthur Babu	Bunga	Kisugu Victoria View	Kitende Breeze	Nation Media Group
Lake Victoria 18	Angel Kisekka	Munyonyo Springs	Mutundwe	Kampala Wandegeya	Nyanama
Lake Victoria 19	Kisenyi Sanasio	Kalisizo	Masaka	Kalangala Ssese Island	Kinoni
Lake Victoria 20	Kigoye Mathias	Kyotera	Masaka City	Lukaya	Lyantonde Metropolitan
Lake Victoria 21	Atwine Deborah	Kajjansi	Lubowa	Kitende	Entebbe Stars
W1	Alison Byarugaba	Kihihi	Ntungamo	Mgahinga Kisoro	Kanungu
W2	Gilbert Kansime Arinaitwe	Mbarara	Kasese	Rukungiri Central	Mbarara City
W3	Eugene Bakahika	Kabale	Mbarara Ranchers	Kasese Snow Peaks	Kabale Lake Bunyonyi
W4	David Musinguzi	Kazo	Ibanda	Kabale City	Kabale Central
W5	Afan Abdallah	Bushenyi	Mbarara East	Rubirizi	Kabwohe

ASSISTANT GOVERNORS BY ZONES IN TANZANIA

Ag's Name	Ag's Home Club	Clubs Allocated			
Nasibu Mahinya	Mikocheni	Mzizima	Ukonga	Makongo Juu	Dar North
Joyce Mosha	Njiro	Arusha Clock Tower	Arusha Mount Meru	Arusha Golden Sunrise	Babati
Moses Mahuna	Mount Meru	Njiro	Arusha	Arusha Westside	Karatu
Abdulqadir Hameed	Dar es Salaam	Bahari	E-Masaki	Pugu	
Michael Mungure	Makongo Juu	Oysterbay	Mivumoni	East Africa	
Edward Kessy	Mivumoni	Mbweni	Mbezi Beach	Salasala	
Masato Wasira	Dar North	Dar es Salaam	Rafiki	Kigamboni	
Bukaza Chachage	Iringa	Songea	Iringa	Mvimwa	
Paul Nandrie	Mwl. Nyerere Dodoma	Bahi	Mwl. Nyerere Dodoma	Manyoni Singida	Tabola
Josue Bahanzika	Muleba	Bukoba	Bukoba Uhuru	Muleba	Karagwe
Liakkath Shahul Hameed	Rock City Mwanza	Igoma	Musoma	Rock City Mwanza	
Lucy Samba	Mount Shengena	Same	Mount Shengena		
Ian Mamuya	Marangu Kibo	Hai	Marangu	Mwika	
Godrick Lyimo	Mwika	Moshi	Marangu Kibo		
Afam Adili	Mzizima	Mikocheni	Dar es Salaam Sunset	Kijitonyama	
Pawan Asher	Tanga	Tanga	Tanga Central	Zanzibar Stone Town	

Appendix 2 - Rotary Club Directory District 9214 (2026/2027)

CLUB PRESIDENTS LIST

Club	Venue	Day	Time	Presidents Name
Akright City	Palm Valley Golf Club	Sunday	6pm	Ann Kawooya Nsubuga
Bulange	Buganda Royal Institute	Wednesday	1pm	Zawedde Monica
Bunga	Sir Jose Hotel	Tuesday	7pm	Robert Muwanga
Bushenyi	Ankole Resort	Wednesday	6pm	Jackline Kihembo
Buziga	Buziga Country Resort	Thursday	7pm	Beatrice Sekabembe
Bwebajja Mid City	BwebajjaJ Gardens near Gaucho Grill	Monday	7:00pm	Robinah Kyeyune
Bwebajja	Emperor Heights Kisubi	Thursday	7pm	Nabakadde Sylvia
Bwerenga	Voice mall Hotel	Friday	7pm	Patricia Namutebi
E-Club of Victoria	Online	Sunday	8pm	Joseph Owori
Entebbe	Plot 54 ADMAS Grand Hotel, Circular Rd	Wednesday	7pm	Authur Byara
Gaba	Green Valley Hotel	Thursday	7pm	Odeth Kempego
Garuga	Wilna Hotel	Friday	7.30pm	Nathanael Kasozi
Ibanda	NBK 5 Star Hotel	Tuesday	5.30pm	George Okello
Kabale	White Horse Inn	Wednesday	6pm	Alex Tugume
Kajjansi	Nican Resort Seguku	Wednesday	7pm	Nagganda Mary Kasirye
Kalangala Ssese Islands	Kudos Kisisira	Tuesday	6pm	Lydia Kizza
Kalisizo	Nabisere Hotel Kalisizo	Thursday	6pm	Richard
Kampala Munyonyo	Speke Resort Munyonyo	Monday	7pm	Twesige Stephen
Kampala Muyenga	Hotel International, Muyenga	Wednesday	6.30pm	Beatrice Lugambi
Kampala Muyenga Breeze	Hotel International, Muyenga	Friday	6.30pm	Joshua Gavin Wanume
Kampala Nsambya	Amare the Place	Tuesday	7:00PM	Jane Kyakuwa
Kampala Wandegeya	Kolping Hotel, Makerere Kavule, Bombo Rd	Tuesday	6pm	Paul Kigozi Lubwama
Kansanga	Rwizi Arch Hotel	Tuesday	7pm	Hellen Apia Magumade
Kasese	Uhuru 50 Gardens	Tuesday		Masereka Alex
Kasese Snow Peaks	Sandton Hotel	Saturday		Masika Gloria
Katende	Ntwatwa Gardens	Sunday	5pm	Tumusiime Paul
Kigo	Nyosar Hotel	Thursday	7pm	Phillip Okello Apira
Kihihi	Suba Motel Kihihi			Baliku Edson Lahuka
Kisugu Victoria View	Hotel International, Muyenga	Tuesday	7pm	Bernard Tabaire
Konge-Lukuli	Latitude 0 Degrees Hotel	Tuesday	6.30pm	Nyongyera Maureen
Kyengera	Rose Gardens	Friday	7pm	Sserwanga Geoffrey
Kyengera Town	Makual Hotel	Monday	7pm	Cissy Zawedde
Kyotera	Sterling-Mutukula Highway	Tuesday	6pm	
Lake Bunyonyi	Cephas Inn	Tuesday	6pm	Masiko Aggrey
Lubowa	Graces Restaurant	Tuesday	7pm	Claire Nakabonge Byekwaso
Lukaya	Nakidde Gala Gardens	Tuesday	6pm	Henry Lukusa
Lyantonde Metropolitan	Novella Hotel	Wednesday	6pm	Miria Kyomuhendo
Makerere Rainbow Kampala	Kolping Hotel, Makerere Kavule, Bombo Rd	Thursday	6pm	Jonathan Kyamuka
Makindye West Kampala	Makindye Country Club	Thursday	7pm	Elizabeth Nantamu
Masaka	Hotel Next Plot 75	Wednesday	6pm	Ssegawa Sotius Sebastian
Mbarara	CPP-Rotary House	Thursday	5.30pm	Ambrose Musinguzi Manzi
Mbarara City	Oxford Terrace	Wednesday	6pm	Twesigye Pius
Mbarara East	CPP-Rotary House	Tuesday	6pm	Winfred Kobusingyee Bataka
Mbarara Ranchers	CPP-Rotary House	Monday	6pm	Vicent Musinguzi
Mengo	Pope Paul Memorial Hotel	Monday	1:00pm	Fred Kafeero
Muyenga Sunday Sunset	Hotel International, Muyenga	Sunday	5pm	Ayele Egbuson
Muyenga Tankhill	Hotel International, Muyenga	Thursday	6.30pm	Luwaga Rebecca Mwesigwa
Nabbingo	Palace Gardens	Thursday	7pm	Namiiro Agnes
Nalumunye	Genteel Gardens	Wednesday	7pm	Moses Ronald Oteng

Club	Venue	Day	Time	Presidents Name
Namasuba	Front Page Hotel	Monday	7pm	Rosemary Mutanda
Nateete-Kampala	Ivys Hotel-Wakaliga	Thursday	7pm	Sempiira Samuel Mukasa
Nkumba	Sanctum Hotel	Friday	7pm	Edmund Misango
Nsangi	Mollys Place Gardens	Wednesday	7pm	Subirah Muwanga
Ntungamo	Ntungamo Resort	Wednesday	6pm	Allan Ankwasa
Rubaga	Pope Paul Memorial Hotel	Tuesday		Helen Nannozi
Rubaga Lakeview	Jevine Hotel	Wednesday	7pm	Senkindu Ivan
Rukungiri Central	Rukungiri Inn	Thursdays	6pm	Katusiime Annettie Mugenyi
Seguku	Nican Resort Seguku	Sunday	6pm	Jannet Brenda Kabuzira
Kigo Seven Lakes Golf	Serena Resort Kigo	2 nd & 4 th Friday	6pm	Maria Odido
Kabale Central	Kabale White Horse Inn	Monday	7pm	Sunday Eric
Mutundwe	Hotel Lemonade	Friday	6pm	Agnes Nakazzi Esther
Mgahinga Kisoro	Travellers Rest Hotel	Wednesday	6pm	Ndagije Samuel
Kabwohe	Sunbeach Garden	Friday	6pm	Alozio Muramira
Kinoni	MD Classic Gardens	Sundays	5:00pm	Daniel Kiganyi
Masaka City	Marple Leaf Hotel	Fridays	6:00pm	Kalinzi Bruce
Lungujja	Rustic Gardens	Friday	7:00pm	Eliot Kakama
Entebbe Base	Rosemary Courts	Tuesday	6:30pm	Rodgers Sembeguya
Rubirizi	Deluxe Hotel Ndekye Rubirizi	Thursday	5:30pm	
Kitende	Gaucha Grill	Monday	7:00pm	Beatrice Alyanata
Muyenga Forest Hill	Afropark Hotel Muyenga	Tuesday	7:00pm	Kalungi Lorna
Kitende Breeze	Karo's Grill and Chill opposite Quality Supermarket	Thursdays	7:00pm	Richard Mujuzi
Medical Stars	National Medical Stores Head Office	Thursday	1:00pm	Nobert Kazibwe
Bunamwaya		Thursday	7:00pm	Francis Xavier Mayinja
Nalumunye Heights	Genteel Rooftop Nalumunye	Monday	7:00pm	Scovia Biira
Busabala	Life Beach & Hotel	Friday	7:00pm	Dr.Jude Musoke
Mengo Elites	Mengo Senior School	Monday	6:00pm	Kafuuma James
Maya	Mlex Hotel Maya	Sunday	7:00pm	Kenneth Kasule
Muyenga Bukasa	Hotel International, Muyenga	Monday	6:30pm	Patrick Samuel Mugoya
Kazo	Bamuhwezi Hotel	Thursday	5:30pm	Nuwagaba Kajuga Wilson
Busega	Das Berliner Berliner	Saturday	6:00pm	Higenyi Jackson Nuer
Kabale City	White Horse Inn	Friday	6:00pm	Mwesigye Paddy Patrick
Munyonyo Springs		Wednesday	7:00pm	Daniel Kisuze
Muyenga Sunrise				

MEMBERSHIP EXTENTION D9214 TRACKER

Club	Venue	Day	Time	CPD/CP	NCA
RC Medical Stars Uganda (NMS)	NMS Training Room , NMS HQ Kajjansi	Thursday	1:00pm	CP Sheilla Nduhukire	PAG Michael Ayebazibwe
RC Mengo Elites, Uganda (Mengo S.S)	School Library Mengo S.S	Monday	6:00pm	CP Noah Mutyaba	PAG Sam Mwanje
RC Kitende Breeze	ENN Business Hotel	Thursday	7:00pm	Rtn. Harriet Nakaweesa	PAG Emmanuel Onouha
RC Nalumunye Heights	Genteel Gardens	Monday	7:00pm	Rtn.MD Lydia Walusimbi Lukwago	PP Christine
RC Bunamwaya	ANN Resturant Total Bunamwaya	Thursday	7:00pm	Rtn. Peter Nusu	PP Leticia
RC Busabala	Life Beach Busabala	Wednesday	7:00pm	M/S Sylvia Miwanda	HCP Kabanda Michael
RC Kiwafu	Afro Park, Muyenga	Wednesday	7:00pm	Mr. Bwanika	Rtn. Cynthia Biatwa
RC Lweza	Nican Resort Lweza	Friday	7:00pm	Rtn . Moses Ssenganga	CP Rwegaba
RC Buwama	Tek Country Hotel, Buwama Kia-Masaka Road	Friday	7:00pm	M/S Ndagire Joanita	Pending/Mother Club taking too long to select NCA
RC Ndejje	Hotel 360 degrees, Ndejje Makindye Sebagabo	Wednesday	7:00pm	M/S Aidah Kalibala	PAG George Musiitwa
RC Lubaga Hospital	Sr.Janet Conference Centre - Lubaga Hosp.	Friday	4:00pm		CP Dorothe Ngalombi
RC Bweranyangi Girls S.S	Staff room - Bweranyangi Girls S.S	Friday			Pending
RC Club of Entebbe Aviators	Rosemary Courts Entebbe	Friday	6:00pm	Mr.Moses Obbi	PP Walter
RC Kigo Central	Aquarius Hotel, Kigo	Tuesday	7:00pm	Anna Liza Twahirwa	Pending
RC Budo	Tendos Budo	Tuesday	7:00pm	Rtn Wakibi Nsubuga	AG Yusuf Kigoye
RC Kibuli Sec. School	Main Hall - Kibuli S.S	Wednesday	6:00pm	Hamidu Kato	AG Timothy Ssejjoba
E- Club of Edmonton Ugandans	Online	Sunday	8:00pm		PDG Ken Mugisha

Club	Venue	Day	Time	CPD/CP	NCA
RC Kitebi	Makutano Hotel, Mutundwe	Monday	7:00pm	Rtn Sylvia Kyobutungi	IPP Florence Bulya
RC Butambala	Big Thrills Hotel, Nateete	Tuesday	7:00pm	Rtn.Hamidu Kato	PP Mary Ssebaduka
Rotary Club of Nsambya	Canlet; Next to American Embassy, Nsamba	Wednesday	6:00pm	Fr. Mayega Pontian	AG Florence Malinga
RC Entebbe Stars (Rotaractors transit to Rotarians)	Online	Friday		RAC Francis Matovu	Rtn. George Karanja
Rotary Club in QCIL	Quality Chemical Industries Ltd\	Thursday		Rtn Sarah Ssuubi	
RC Abayiita	Serenity Appartments, Kitinda Bayita Ababiri Entebbe	Tuesday	7:00pm		
RC Garuga Pearl Marina		Thursday		Mr. Charles Odere	Pending
Rotary Club of Kanungu	Physical			Pending	Pending
RC SMACK Aggrey Kankunda					Pending
Rotary Club of Ishaka in Formation				Rtn NURU MUGIDE	HCP Erric Maina
RC Ishaka				Nuru Shamila Mugide	
Rotary Club of Medical Pioneers-Mengo (Mengo Hospital)				Dr. Julius Luswata	

CLUBS OF TANZANIA

Name Of The Club	Weekly Meeting Venue	Weekly Meeting Day	Time
Arusha	Peace Restaurant, Gymkhana Club	Wednesday	1:00pm
Arusha Clocktower	Four Points	Thursday	7pm-8pm
Arusha Golden Sunrise	Golden Rose	Wednesday	6pm
Arusha Mount Meru	Kibo Palace Hotel	Monday	7:30pm
Arusha West	Smiley's In Sable Square	Monday	05:30pm
Babati	White Rose	Thursday	4pm
Bahari Dar es Salaam	Protea Hotel	Thursday	12:30pm
Bukoba	Annex Hotel	Wednesday	5:30pm
Bukoba Uhuru Kagera	Euphrazia House, Uhuru Street	Friday	4:00pm
Dar Es Salaam	Slipway Hotel	Wednesday	7:15am
Dar es Salaam Mbezi Beach	Ramada Hotel	Tuesday	6:30pm
Dar es Salaam Mikocheni	Hekima Garden	Wednesday	6:30pm-7:30pm
Dar es Salaam Mlimani	Udasa Club-Udsm	Friday	4:30pm
Dar es Salaam Mzizima	Protea Courtyard Hotel Seaview	Monday	5pm
Dar es Salaam North	Best Western Peninsular Hotel	Tuesdays	6:30pm
Dar es Salaam Oysterbay	Kahawa Café	Thursday	7:30am
Dar es Salaam Peninsula	Roots	Fridays	6:30PM
Dar es Salaam Sunset	Paparazzi Club Slipway	Tuesday	6:15pm/7:15
Dar es Salaam Ukonga			
Hai Kilimanjaro	Snow View Hotel Bomang'ombe	Friday	4pm-5pm
Igoma	Agape Lodge	Friday	5pm
Iringa	Sunset Hotel	1st & 3rd Wednesday	1pm - 2pm
Karagwe	Tonya Hotel	Friday	5pm
Karatu	Lilac Cafe	Friday	6:00pm
Kibo-Marangu	Kibo Hotel Marangu	Friday	4pm-5pm
Marangu	Marangu Hotel		
Masaki - E Club	Online		
Moshi	Kilimanjaro Crane Hotel, Moshi	Thursday	4:45pm
Musoma	Jipe Moyo Center	Friday	5pm
Mwalimu Nyerere Dodoma	Veta Hotel	Thursday	5:30-6:30pm
Mwika	Mwika Library	saturday	4:30pm
Njiro Arusha	Njiro Climax Resort	Fridays	6pm-7pm
Pugu	Onomo Hotel, City Centre	Tuesday	7pm
Same	Elephant Motel	Saturday	5pm
Songea	Okay Hotel	Friday	6pm
Tanga	Tanga Beach Hotel	Monday	6pm
Tanga Central	Mkonge Hotel	Wednesday	5pm-6PM
Usa River	Dina Bar	Wednesday	4:30pm
Zanzibar Stone Town	6 Degrees South Restaurant & Bar	Thursday	5pm/6pm



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