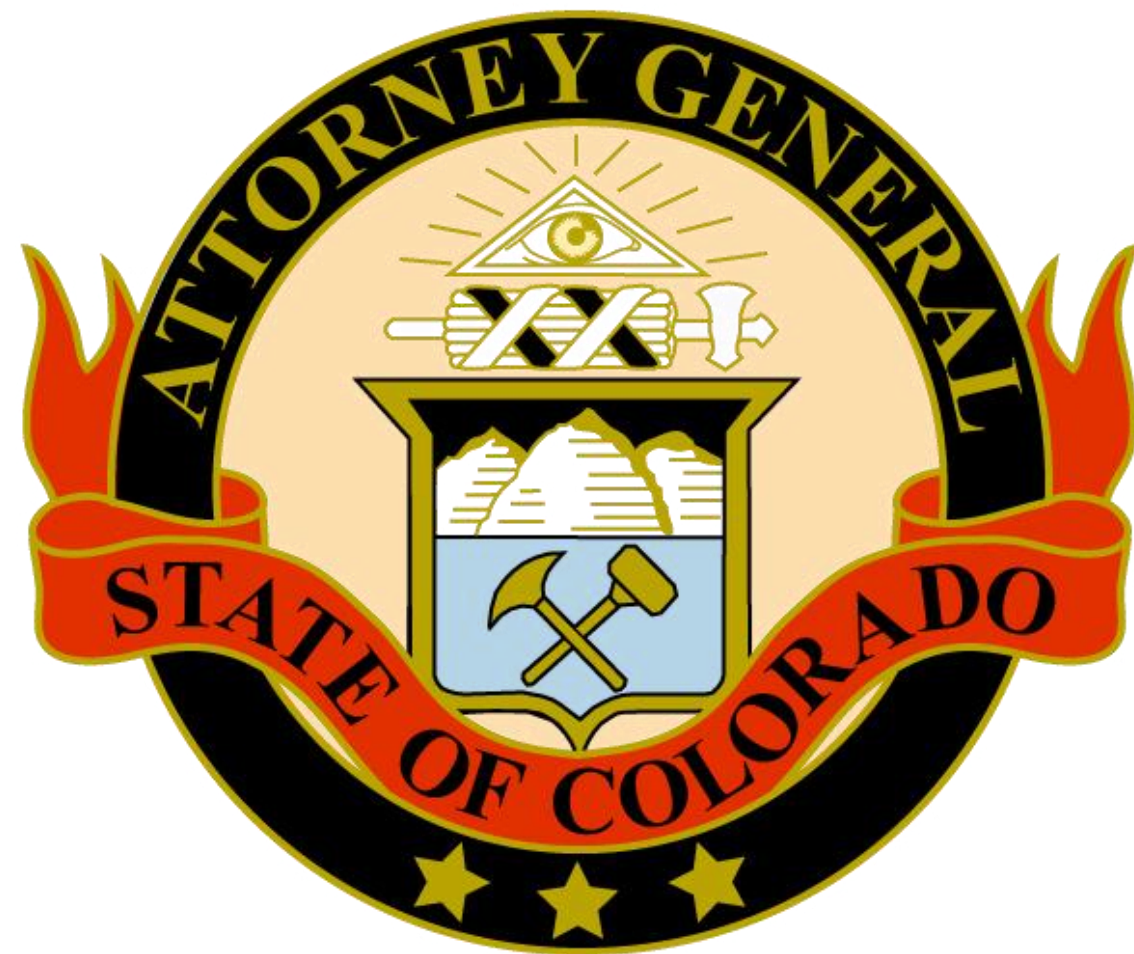


May 25, 2021



# Presentation to Denver Lions Club

Colorado Attorney General Phil Weiser



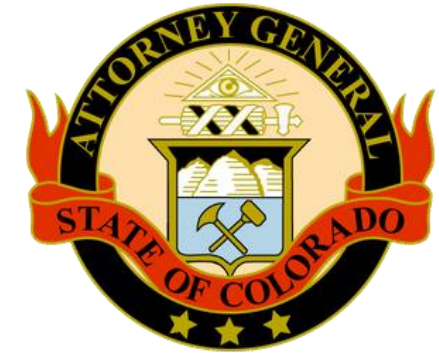
# PLAN OF ACTION

A CRISIS OF TRUST  
THE IMPACT OF COVID19  
CAN COLORADO SAVE AMERICA?  
CHANGING APPROACHES TO GOVERNANCE

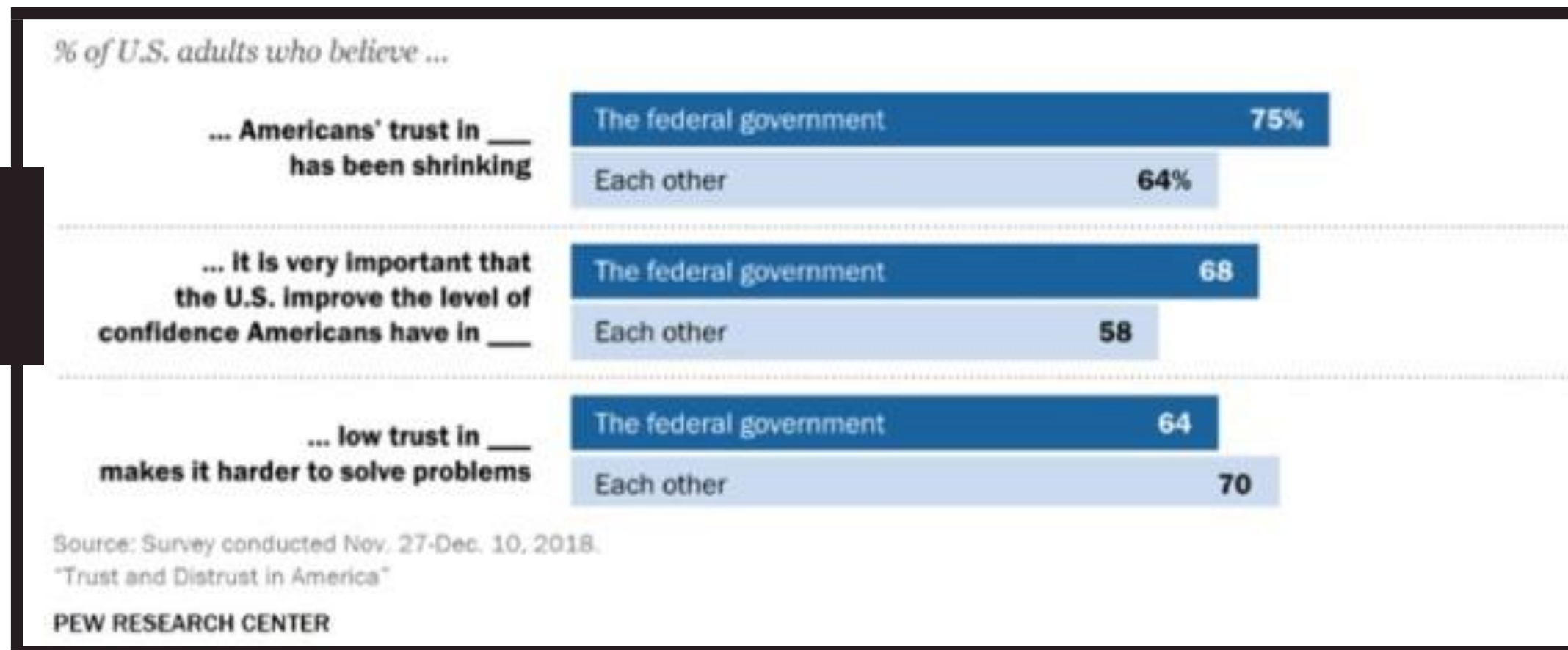




# A CRISIS OF TRUST

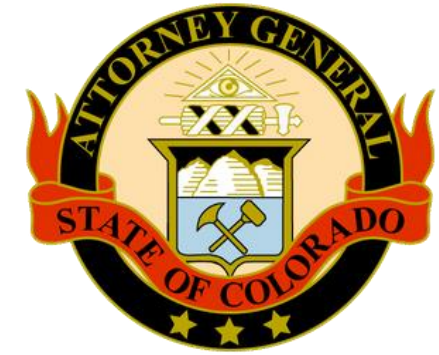


Americans think their distrust of the federal government and each other is a problem that gets in the way of solving issues.

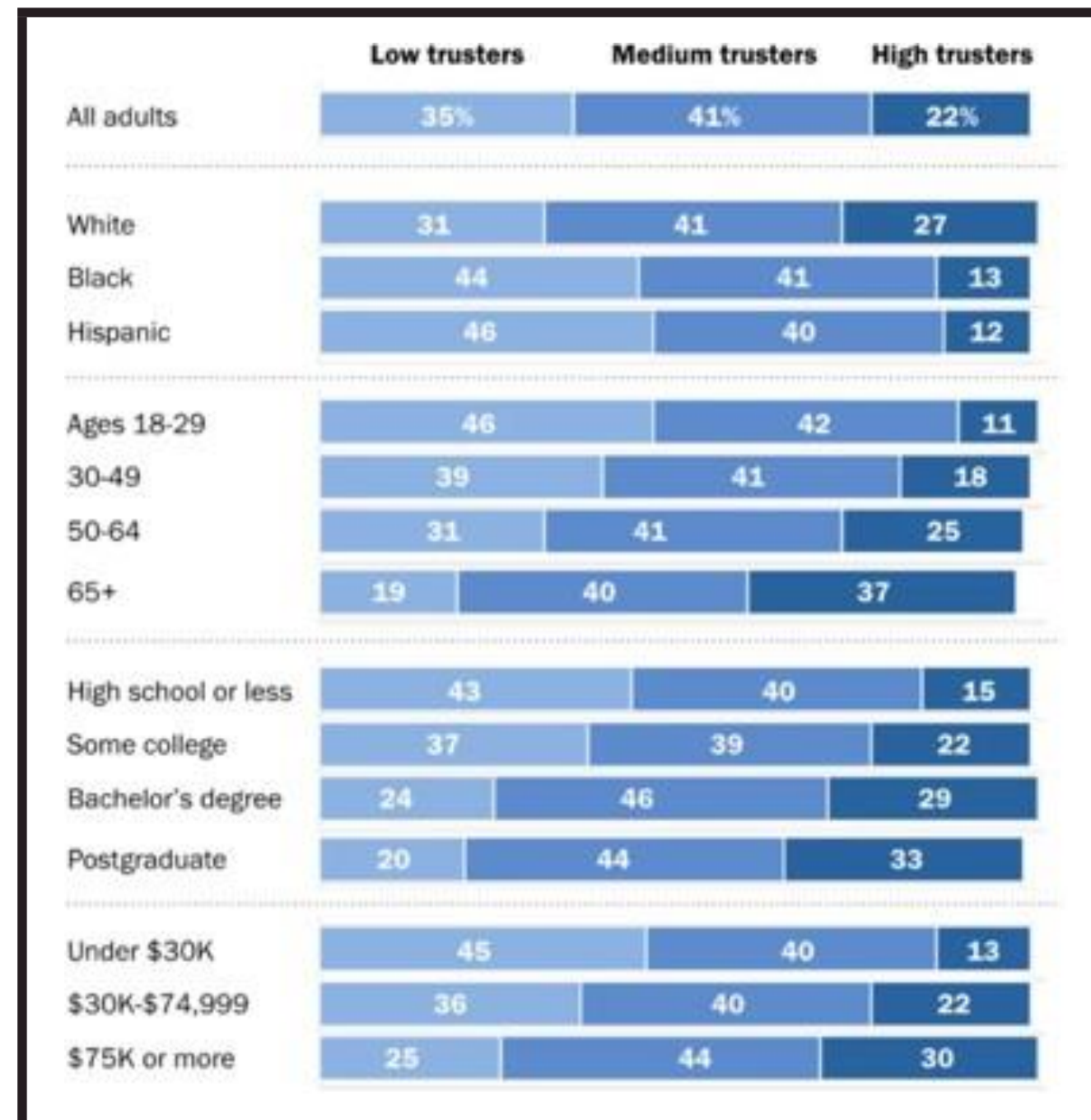




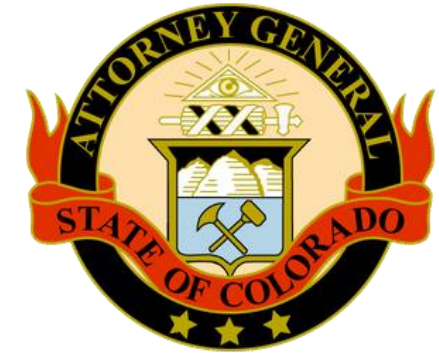
Personal trust ranges across a spectrum, with differences in levels of trust tied to race and ethnicity, age, education, and household income.



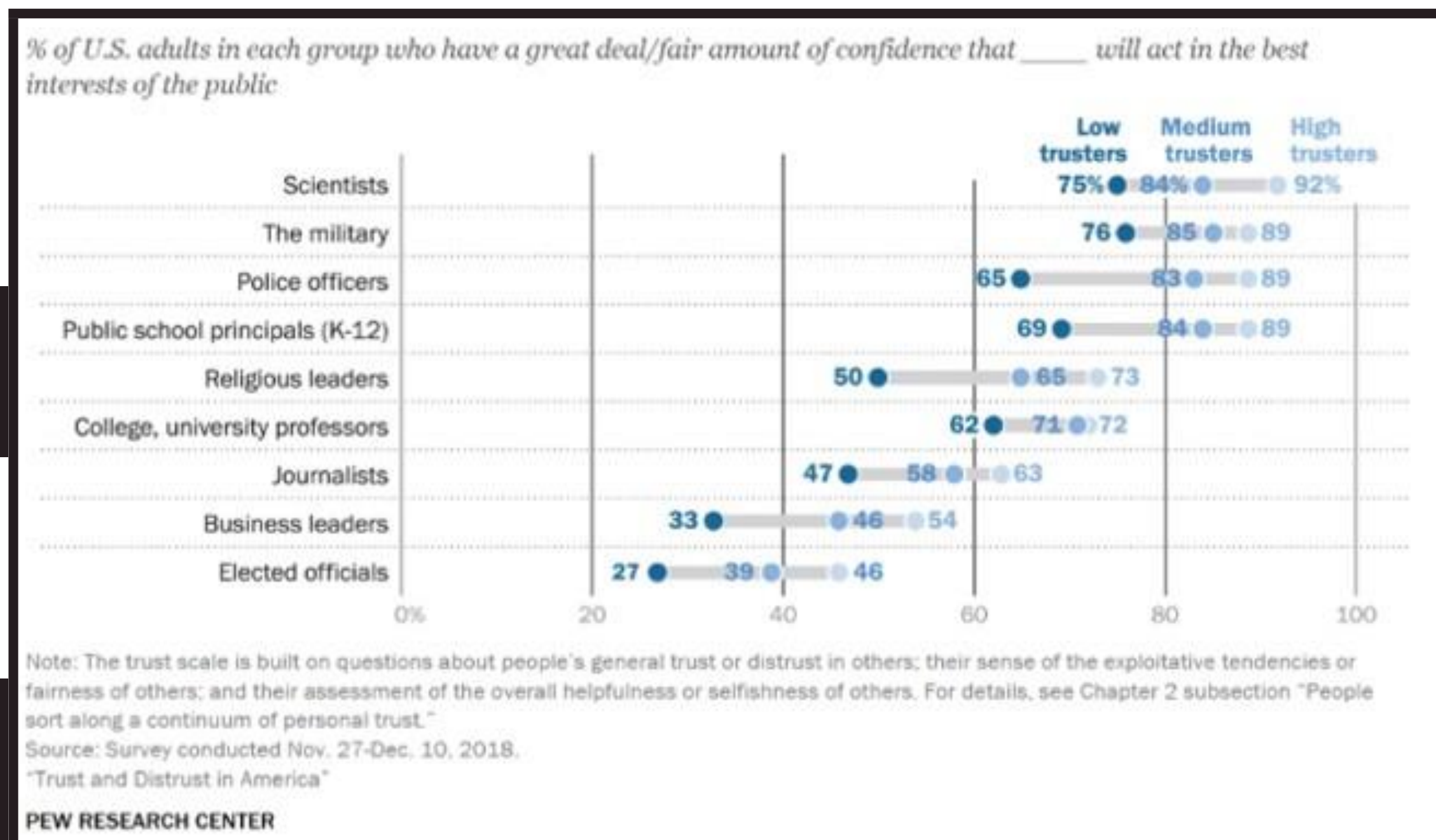
05



Percentage of U.S. adults who fall into different trust groups.

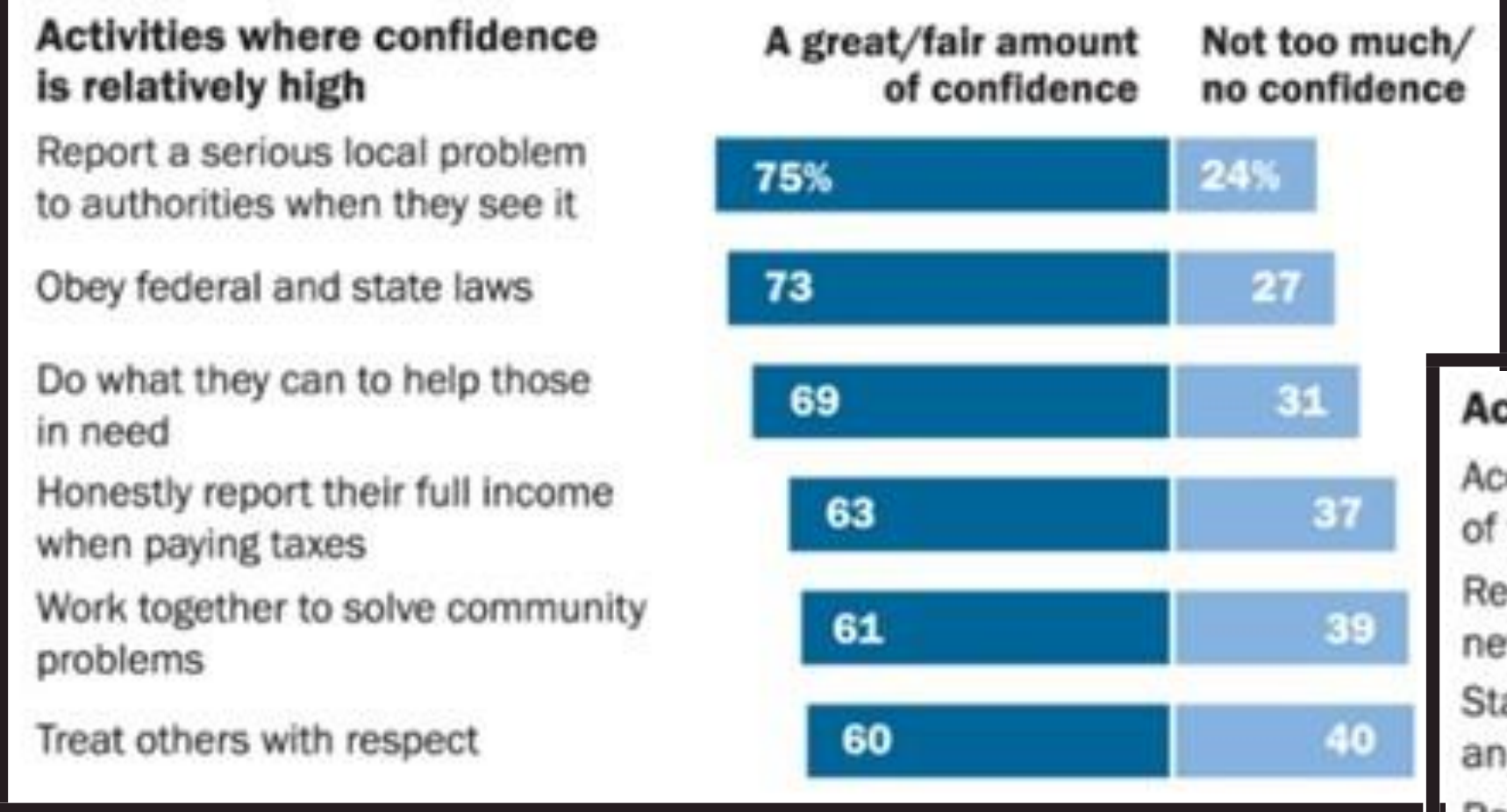


Those with high personal trust have higher confidence in key leadership groups.

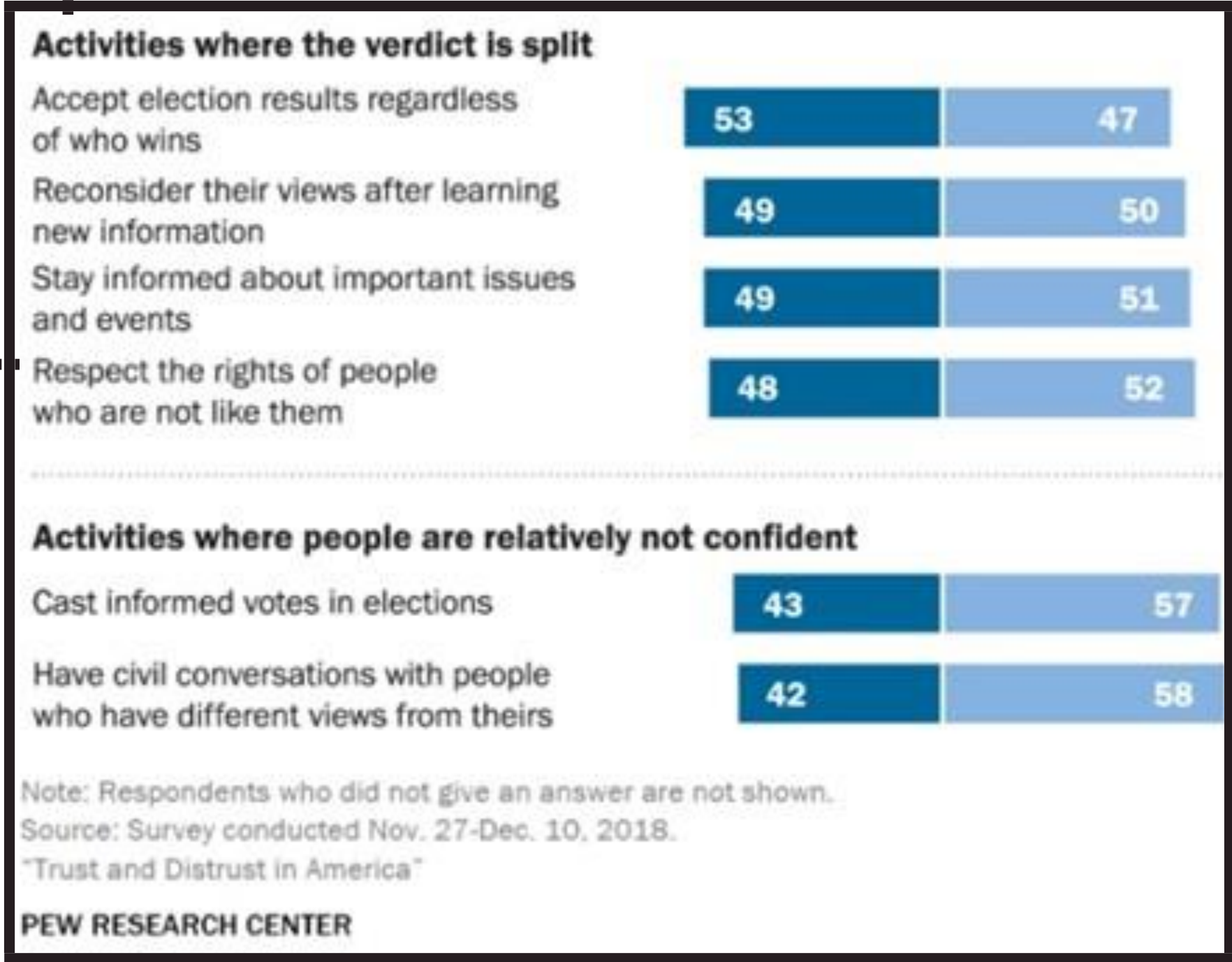




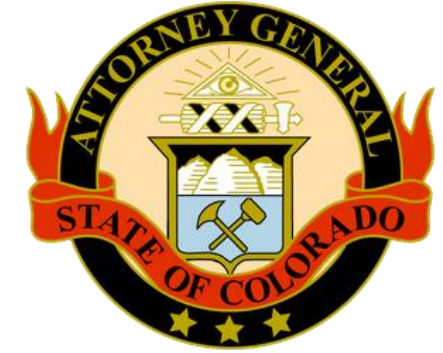
% of U.S. adults who have \_\_\_\_\_ in the American people to ...



Many Americans have confidence in others to do the right thing in civic life at all times, but not always.

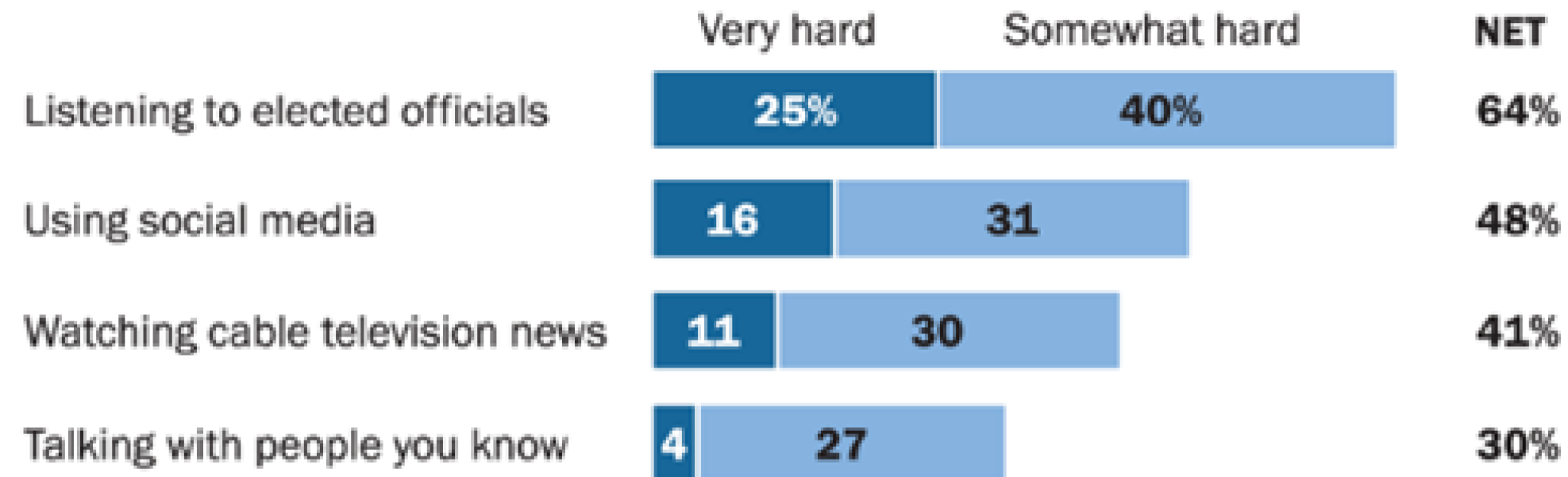


Nearly two-thirds of adults find it hard to tell what's true when elected officials speak.



08

*% of U.S. adults who say it is \_\_\_\_ to tell the difference between what's true and what's not true when ...*



Note: Figures may not add up due to rounding. Respondents who gave other answers or no answer are not shown.

Source: Survey conducted Nov. 27-Dec. 10, 2018.

"Trust and Distrust in America"

PEW RESEARCH CENTER



# AGAINST THE RULES MICHAEL LEWIS



## What's Happened to the Level of Trust in America?

A Michael Lewis Podcast: Against the Rules



# COVID-19: THE IMPACT



In the face of COVID19, we are witnessing a call and hunger for unity in the face of the crisis.

*“The pandemic has been a massive humanizing force — allowing us to see each other on a level much deeper than politics — see the fragility, the fear and the courage.”* David Brooks, N.Y. Times.





# Americans are hungry for responses to the crisis guided by ingenuity, resilience, and grace.

A [poll](#) by More in Common and YouGov in late March found that:

***90 percent of Americans feel “we are all in this together,” and 82 percent believe “we have more in common than what divides us”***

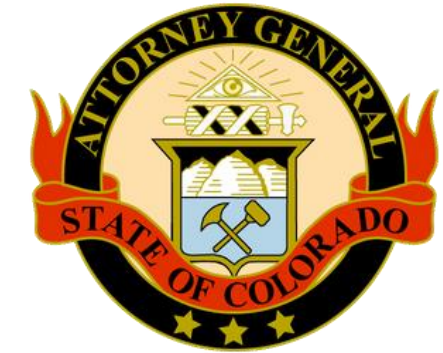
*—numbers that have grown substantially over the last year within every shade of partisan belief. **More Americans believe they can count on one another** and report greater worries about the “American people’s health” than about the health of their own families.*

Source: COVID-19: Polarization and the Pandemic April 3, 2020 More in Common and YouGov N= 2,000

Which do you agree with more:

US Average	10/2018 Study	COVID-19 (3/2020)	Changes between Studies
We’re all in this together	63%	90%	+27%
It’s everyone for themselves	37%	10%	-27%

# INGENUITY



13

## ***The Future of Virus Tracking Can Be Found on This College Campus***

*Colorado Mesa University and the Broad Institute of M.I.T. and Harvard have spent the last year exploring new approaches to managing outbreaks*

Source: *New York Times*, May 17, 2021



C.M.U. uses a dashboard called Lookout to track Covid-19 symptoms and cases across campus.  
(All screenshots show simulated data and names.)

## Biggest challenges to working remotely

Pulse of the American Worker Survey of 2,050 full-time employed adults; April 29-May 6, 2020



Data: Reproduced from Prudential/Morning Consult "Pulse of the American Worker Survey"; Chart: Axios Visuals





**RESILIENCE:** scaling vaccination capabilities

## **All Coloradans 16 And Older Will Be Eligible For A COVID-19 Vaccine Beginning April 2**



By John Daley and Andrea Dukakis | March 29, 2021

**Vaccines are now available to the  
general public.**

Anyone over 12 is now eligible to get a COVID-19 vaccine.

# GRACE: Student borrower protections.



16

## Student Loan Ombudsperson at Colorado Dept. of Law

- Oversees outreach and data collection to ensure the public and federal stakeholders have access to information regarding student loans in the state.

April 23

### Attorney General Weiser announces expanded payment relief for student loan borrowers







# CAN COLORADO SAVE AMERICA?





Opinion

# Can Colorado Save America?

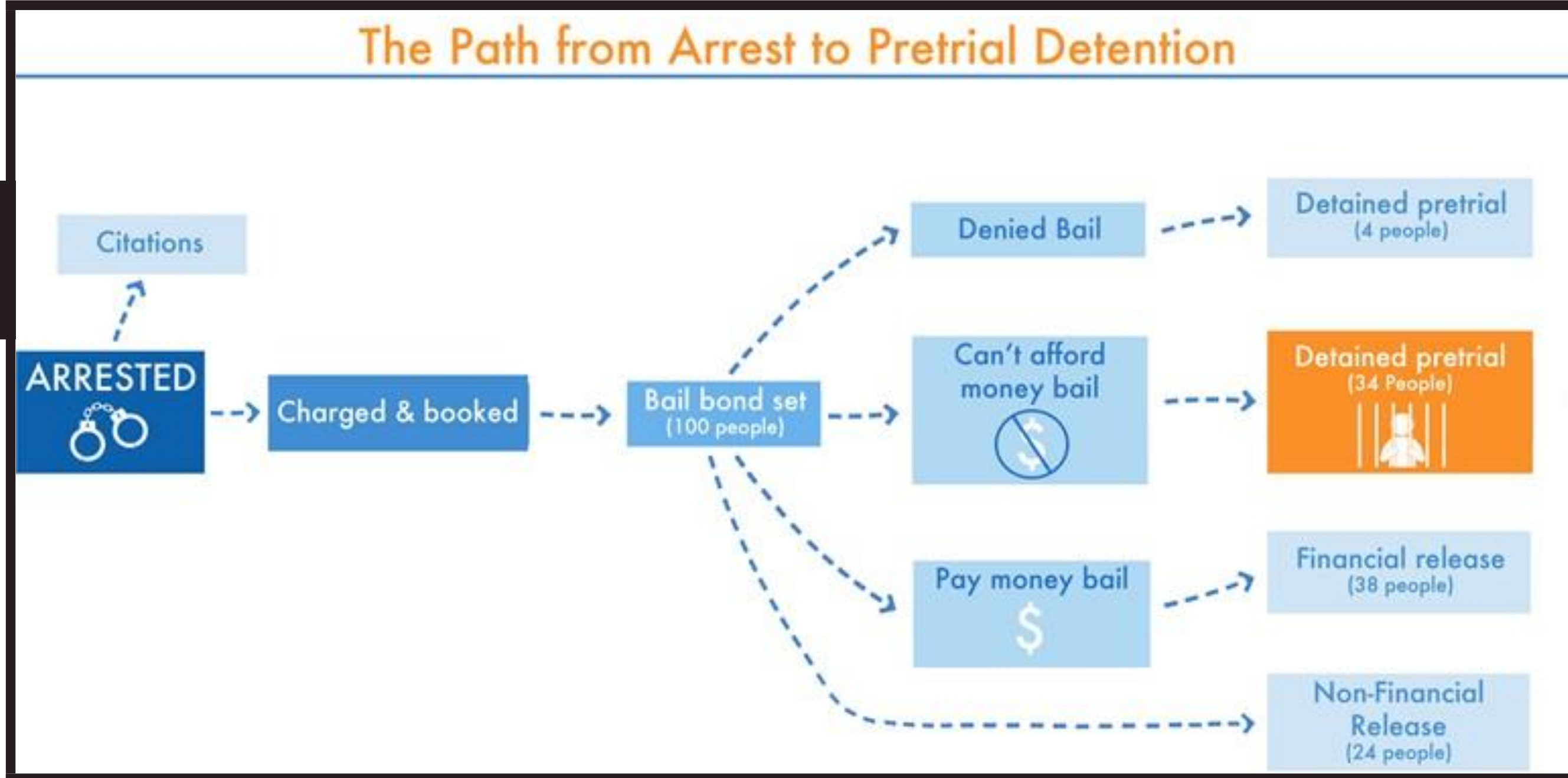
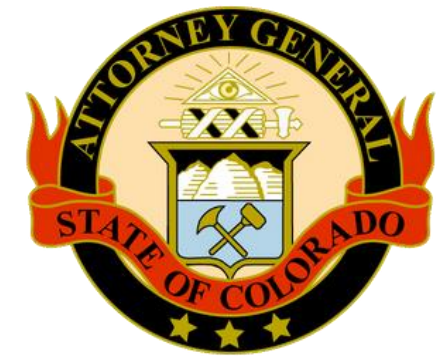
It's impossible to drive across the state and not be reminded of the first boundlessness of American potential.



## OUR VISION



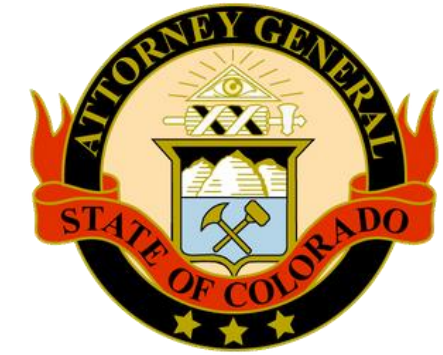
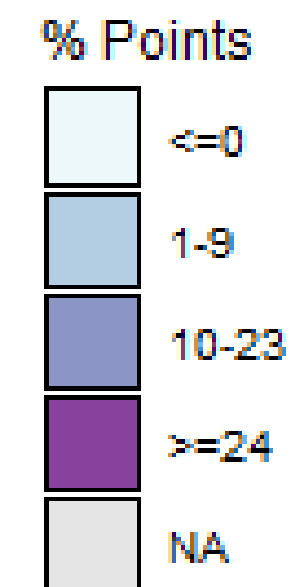
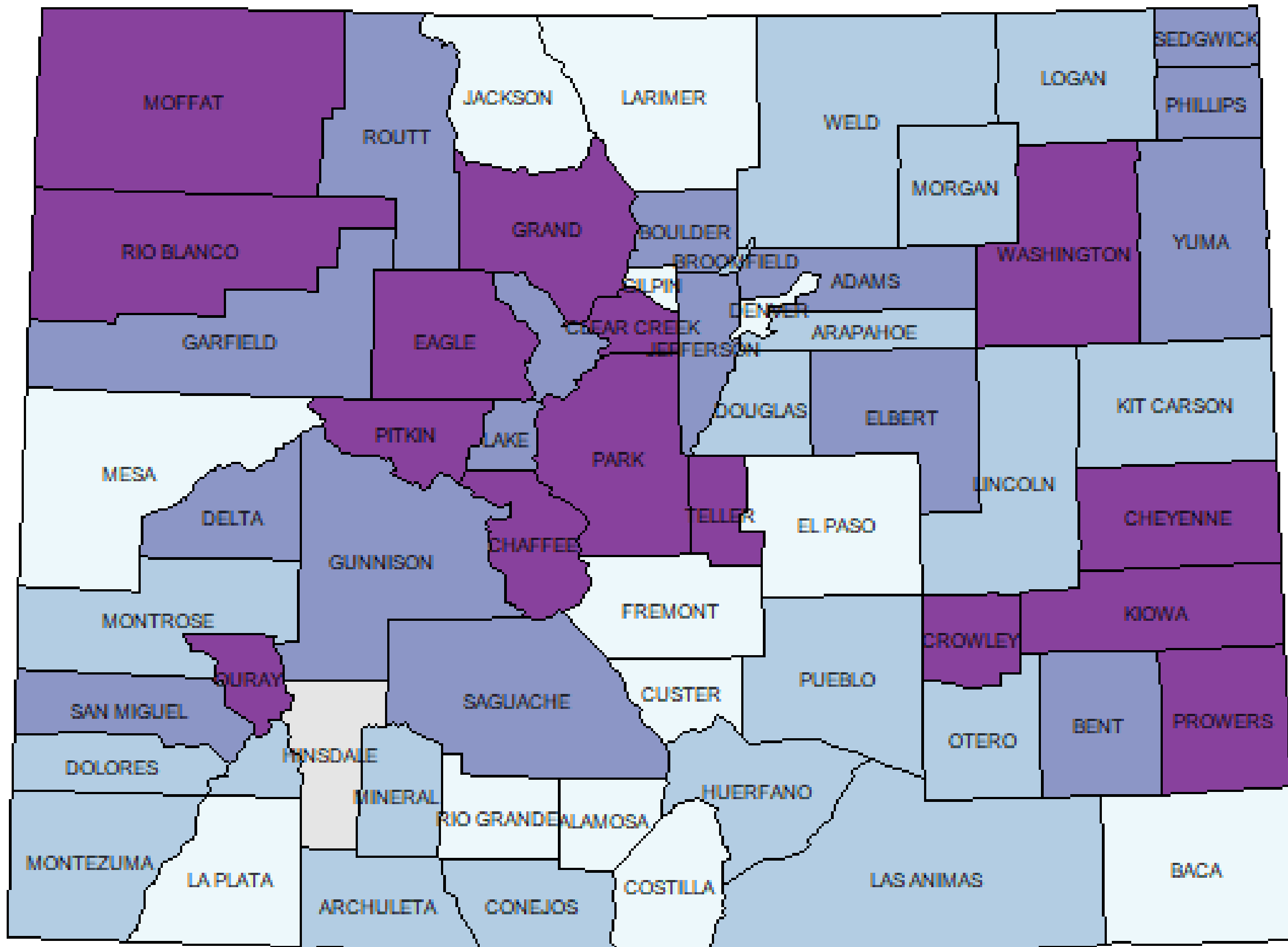
Together, we serve  
Colorado and its people  
by advancing the rule of  
law, protecting  
democracy, and  
promoting justice for all.



Source: The Prison Policy Initiative, "Detaining the Poor: How Money Bail Perpetuates an Endless Cycle of Poverty and Jail," 2016



## PR Bond Percentage Point Change from CY 19 to CY 20





WELLS  
FARGO

## Thousands of Coloradans to receive funds in \$9.5 million Wells Fargo settlement

*Attorney General Phil Weiser announces settlement with Wells Fargo for unfairly withheld GAP insurance fees*

Breaking News: Attorney General Phil Weiser announces CenturyLink will pay for overbilling Colorado customers.

**EQUIFAX®**




**CenturyLink**

Equifax to pay up to \$700 million in data breach settlement, including more than \$3 million to Colorado



# Colorado will receive nearly \$10 million from McKinsey in consultant's settlement for role in opioid crisis

The settlement includes 47 states, the District of Columbia and five U.S. territories

 Colorado Sun staff & wire report 7:17 AM MST on Feb 4, 2021

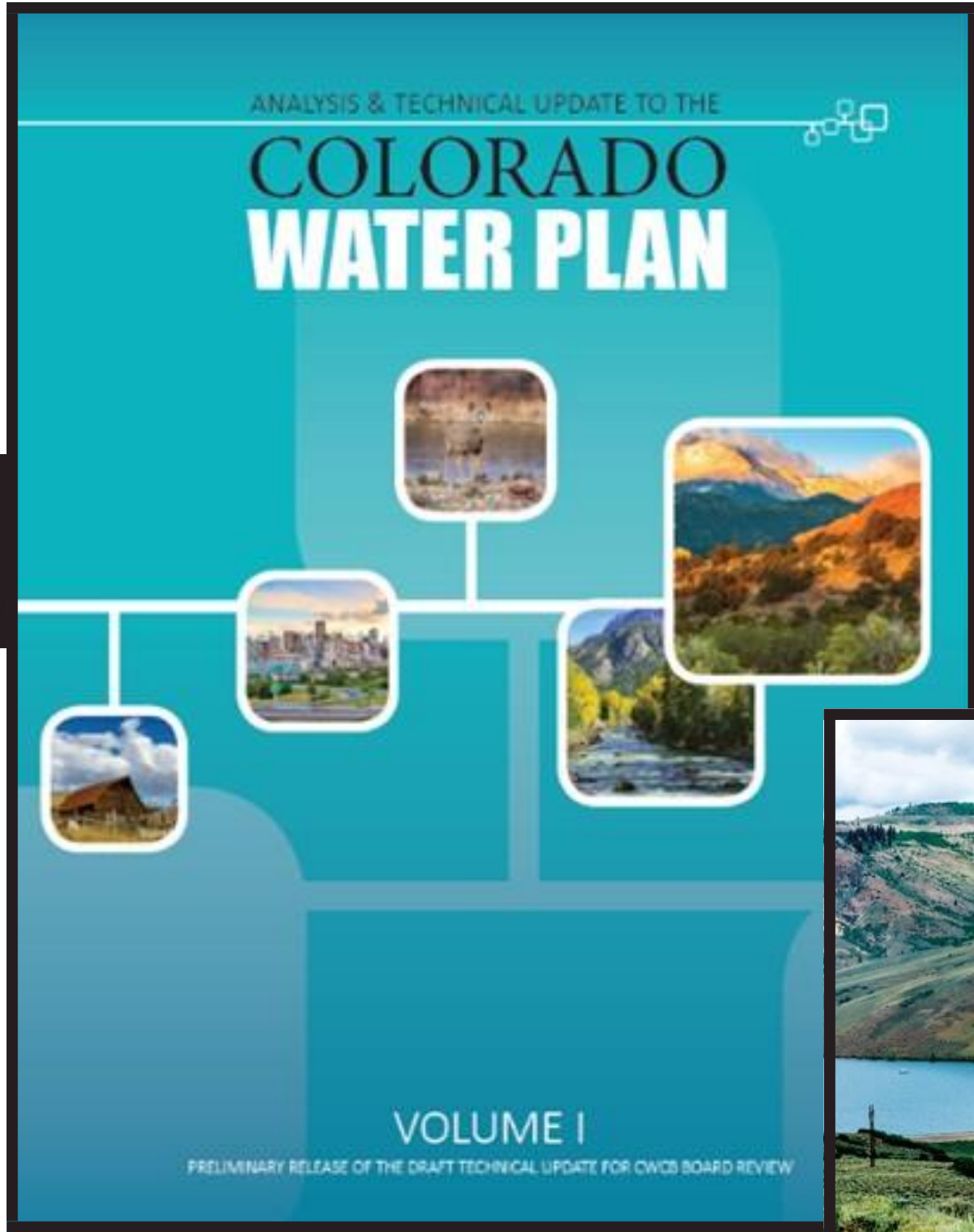
**Attorney General Phil Weiser leads states to reach \$573 million national settlement with McKinsey & Company for its role in 'turbocharging' the opioid epidemic with Purdue Pharma**

February 4, 2021

The settlement, after payment of costs, will be used to abate problems caused by opioids in the participating states.









# SB 217: Police Accountability







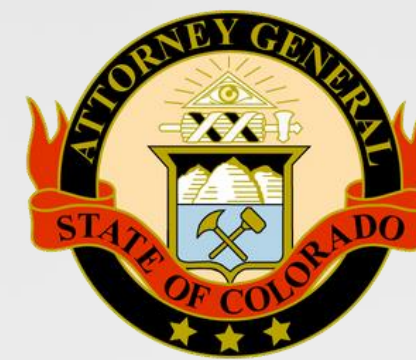
# HEALTHY YOUTH/STRONG COLORADO FUND

**A Collaborative Partnership between the Colorado Department of Law and Rocky Mountain Health Plans, a UnitedHealth Group company.**

UnitedHealth Group pledged \$5 million to support nonprofit organizations that offer mental health support and services to empower youth as well as help them avoid involvement in the criminal justice system and the school-to prison pipeline. (April 20, 2021)







# CHANGING APPROACHES TO GOVERNANCE

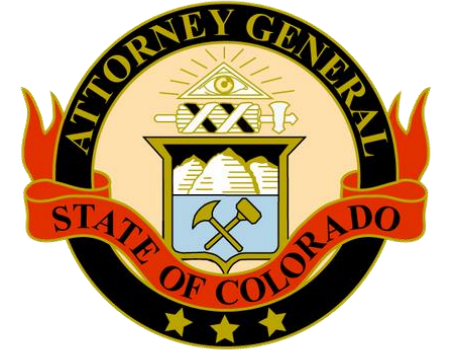
AN ACTION PLAN FROM THE WORLD'S  
FOREMOST EXPERT ON BUSINESS LEADERSHIP

# Leading Change



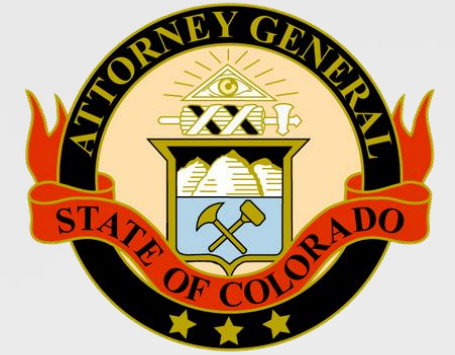
John P. Kotter

HARVARD BUSINESS SCHOOL PRESS





# Our Values



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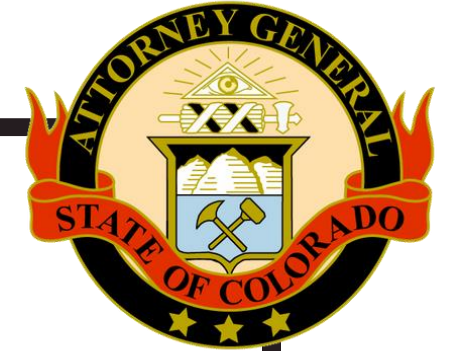
**PUBLIC SERVANTS**

**INNOVATIVE**

**PRINCIPLED**

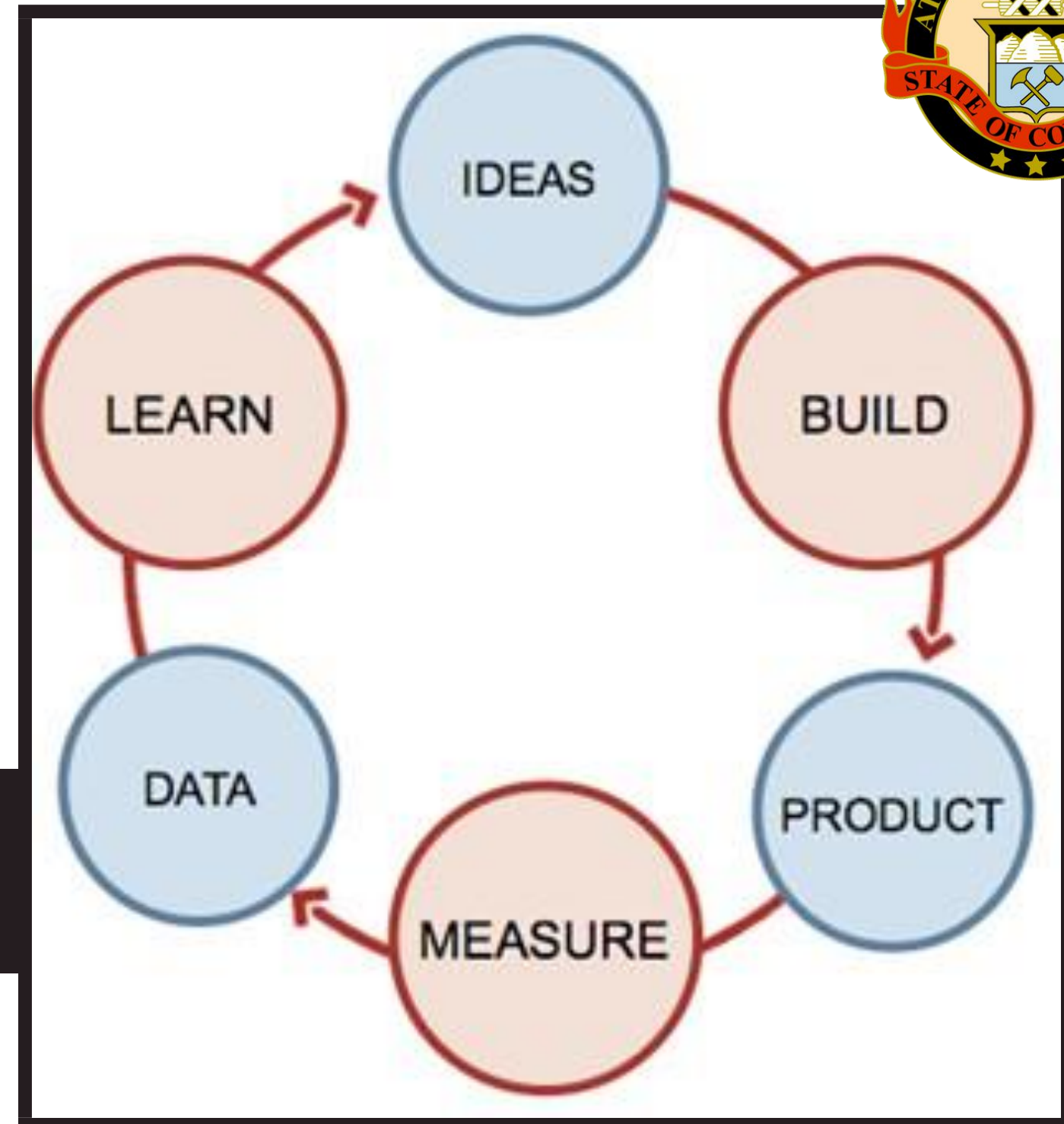
**BETTER TOGETHER**





**Strategic thinking is overrated;  
experimentation is underrated.**

Test, Measure, and Iterate:  
Experiment with Creative Solutions



Source: "The Lean Startup: How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses"

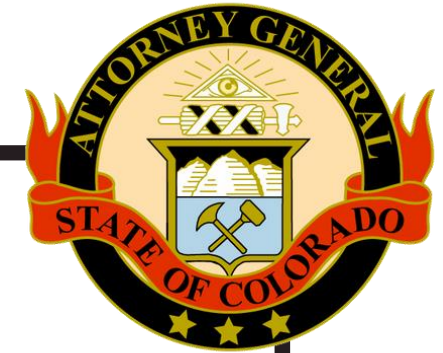


Informal networks of change agents  
operate under the hierarchical radar to make  
something new happen faster.



The process in this network look less like  
management and more like  
**mobilized leadership.**





Powered by  Silicon Flatirons



CareerWise Colorado  
MODERN YOUTH APPRENTICESHIP

## APPROACH IT AS A TEAM

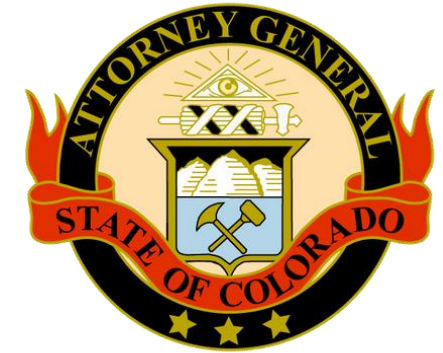
"Not everyone needs to do everything; everyone needs to do something; and enough people need to do enough things."



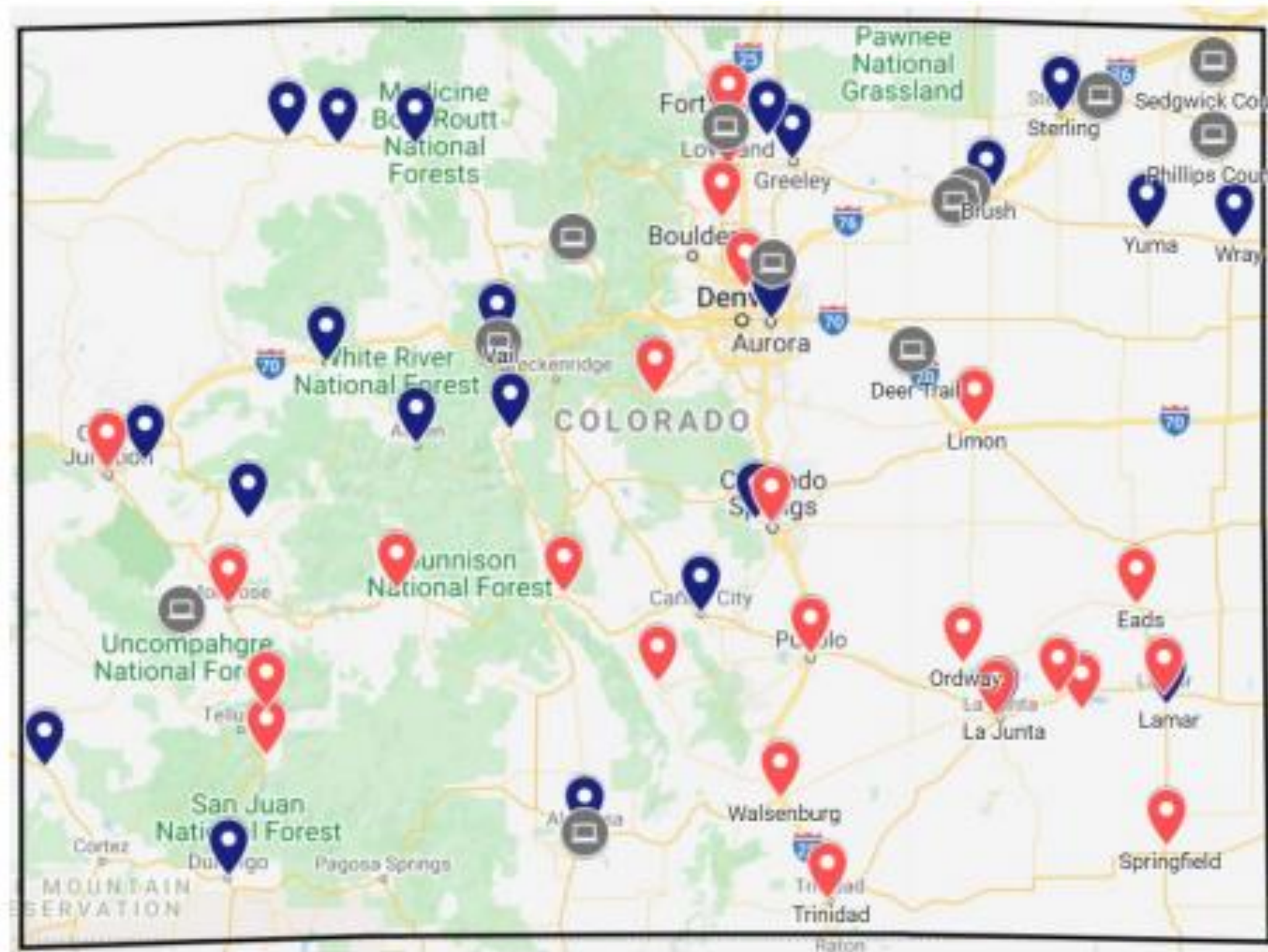


# ATTORNEY GENERAL TRAVEL

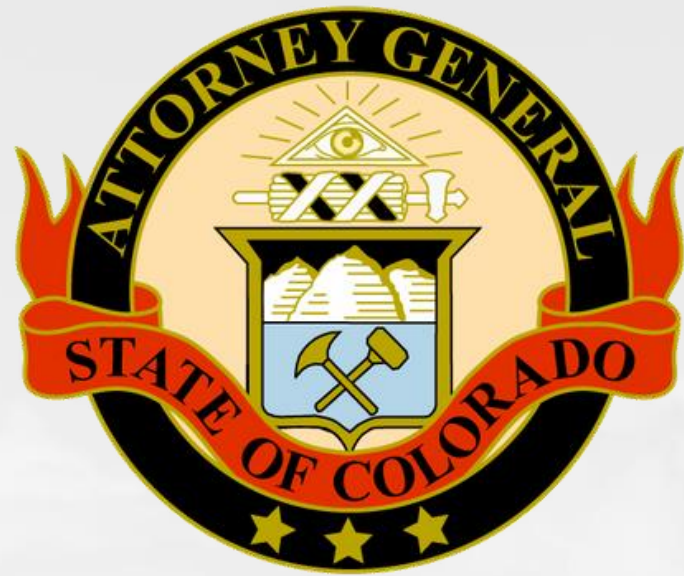
 2019  2020  virtual



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THANK YOU

QUESTIONS?